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FINANCIALTIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,812

Monday December 23 1985

D 8523 B

World news

Business summary

Assam's new leader chosen Unipart

Law student Prafulla Kumar Mahanta, 32, a Hindu, was chosen by the Assam People's Front to be Chief Minister of the state. He said he would carry out an agreement with the federal government for the deportation of immigrants, mostly Moslems from Bangladesh. Mr Mahanta will head a young

cabinet with no previous experience of government.
Prime Minister Rajiv Gandhi said the result of last week's elec-tion in Assam - in which his Congress I Party was defeated by a party founded only three months ago by student leaders - was a setback.

Arms 'violations'

A secret presidential report to the US Congress alleges new violations of arms control treaties by the So-viet Union which could yield military gains to Moscow, the New York Times reported.

Canadian threat

Canadian business leaders launched a campaign to persuade the Government and public of the threat posed by the swollen federal budget deficit to the country's

Fire controlled

Firemen in Naples contained a huge fire which broke out at one of Italy's largest oil storage depots af-ter an explosion which killed at

Basques protest

Thousands of Basque nationalists demonstrated in Pamplona, northern Spain, in protest at the death of a Basque who disappeared while in civil guard custody.

Bonner denial

that the Soviet Union should allow all Jews to join their families abroad violated her pledge not to talk to reporters while in the

Zia speculation

President Zia ul-Haq called for a joint session of Pakistan's National Assembly and Senate, fuelling speculation that he might announce an end to more than eight years of martial law.

US aid forecast

US aid for anti-Communist rebels in Angola could resume within weeks as State Department resistance to involvement in the bush war crumbles under a conservative assault, Congressional and Admin-

Uganda peace move

A five-man Kenyan military team arrived in Uganda to help monitor a cease-fire between the Uganda Army and the rebel National Resistance Army.

Puli-out deadline

Mali gave Burkina Faso (formerly Upper Volta) a week to withdraw troops and census-takers it sent into a disputed border area last week. Burkina Faso said it would defend itself if necessary.

Fir sales ban

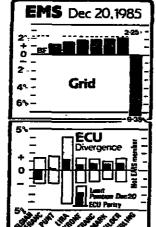
dors and anyone buying from them would be prosecuted, the Addis Ababa, Ethiopia, city council warned in a move to curb deforestation and drought. The council said the first trace could be lead to be asked by the Tokyo stock exchange to give a detailed explanation of the first trace could be lead to be asked by the Tokyo stock exchange to give a detailed explanation of the first trace could be lead to be asked by the Tokyo stock exchange to give a detailed explanation of the first trace could be leaded to the first trace could be leaded Street-corner Christmas tree venthe fir trees could be legally bought from government-controlled cen-

Swedish victory Sweden retained the Davis Cup by and fashion business to sharehol-beating West Germany 3-2. Stefan Edberg defeated Michael Westphal S46m for the second quarter to No-3-6, 7-5, 6-4, 6-3 in the deciding vember 24, against a restated

BL will in floated

UNIPART, the spare parts distri-bution business within Britain's state-owned BL motor vehicle group, is to be sold within six months to a consortium of financial institutions, but BL will retain a substantial minority shareholding.

EUROPEAN Monetary System: The Belgian franc came under renewed pressure in the EMS last week and the Belgian central bank reacted by



increasing the discount rate to 9% per cent from 8% per cent. Earlier, the central bank had spent the equivalent of BFr 2.8hn in support of the franc. Although still within its divergence limit, the Belgian franc was pushed weaker as funds switched out of the US dollar and into the D-Mark, thus putting fur-ther strains on the weaker members and increasing speculation about a currency realignment. So far there has been a marked reluctance to take such a course before next year's general election in

Yelena Bonner, wife of Soviet dissident Andrei Sakharov, denied that her weekend comments at a synther weekend comments at a synthesis when the synthesis was a synthesis when defines the cross rates from the synthesis was a synthesis when the synthesis was a synthesis was a synthesis when the synthesis was a schick no currency texcept the lim unich no currency (except the trat)
may move more than 2½ per cent.
The lower chart gives each currency's divergence from its "central
rate" against the European Currency Unit (ECU), itself a basket of Eu-

> TOKYO share prices fell in light trading on Saturday. The Nikkei av-erage closed 48.30 down at 12,962.79. Leading Prices, Page 29

HUNGARY'S economic plan for 1986 calls for an increase in the national income, a measure roughly equal to gross national product, of between 2.3 and 2.7 per cent, the official MTI news agency reported.

VENEZUELAN private sector is likely to receive about \$6.5bn in for-eign debt at a preferential rate by the year-end deadline for appropri-

ating funds. Page 19 TEXTILES: European Commission proposed that Multi-Fibre Arrangement should be extended for a mini-

mum of four years when it expires at the end of July. Page 16

MANVILLE, US company forced in-to bankruptcy by asbestos-related health claims, has reached agreement on the establishment of a trust fund which could pay up to \$2.5bn to asbestosis victims during the next 25 years. Page 19

UNION CARBIDE, US chemical company being sued over fatal gas leak at its plant in Bhopal, India, claimed in court papers lodged in New York that it had little control over either the design or operation of the plant. Page 2

nation of its drastic restructuring programme announced last week.

GENERAL MILLS, US food group which last month spun off its toy and fashion business to sharehol-\$55.6m. Page 19

Westland chairman keep stake doubts work pledge in European offer

BY PETER RIDDELL, POLITICAL EDITOR, IN LONDON

the rescue package for his company put forward by a European consorfium of five aerospace groups. He also repeated his strong criti-cism of the behaviour of Britain's Ministry of Defence.

Sir John's remarks were made on BBC radio ahead of Westland coard's meeting today to consider the European offer. Attempts were also being made in London to lower the political temperature between Conservative Government minis-ters after open divisions of the past

The European consortium, led by Britain's GEC and British Aerospace, and including West Ger-many's Messerschmitt-Bölkow-Blohm, Aérospatiale of France and Italy's Agusta, unveiled its package on Friday as an alternative to the Sikorsky-Fiat plan backed by the Westland board earlier last week. Sir John said the latest European offer represented a modification of the earlier proposals which "margied all the terms.

But he said there were a number of aspects which required He said the company's decision

SIR JOHN CUCKNEY, chairman of would depend on "advice from its fi- and Industry Secretary, and Mr Mi-Westland, Britain's only helicopter producer, yesterday questioned the promises of future work offered in clarification of the outstanding points." By the time of the extraor-dinary general meeting on January 14, however, there would be "a rec-rence for either of the options. ommendation from the board, either reaffirmation of our present recmendation or a revision," Sir

> the undertakings about future work made by the European consortium, noting that commitments had been made without any guarantees. He said there was some inconsistency between what the British Defence inconsistency Ministry was now offering in rela-

He also attacked the threat by Aerospatiale to withdraw sub-con-tracting work from Westland if the Sikorsky-Fiat deal went through. He said there was a contractual obligation and did not think the French threat would go down well with the workforce, adding: "I per-sonally dislike bullying, whether ministerial or foreign."

The main ministerial protagon ists, Mr Leon Brittan, the Trade

chael Heseltine, the Defence Secre-tary, yesterday attempted to obey the letter, if not entirely the spirit, of last Thursday's Cabinet agree-

Both ministers also paid heed to the warning by Mrs Margaret Thatcher, the Prime Minister, that both of them should take the heat Sir John also queried a number of out of any public airing of differ-he undertakings about future work ences in view of the possible political damage to the Conservative

Interviewed on the same pro-gramme as Sir John, Mr Brittan who supports the Fiat-Sikorsky res-cue offer - twice linked Mrs Thatchtion to orders for westures redecision was one for the comments which, he said, was "an into reach. He denied a weekend press report that he had changed

Mr Heseltine's allies are now confident that they have regained the initiative, and he has strengthened his position, following the publication of what they see as the more attractive European offer. MPs with defence interests were quick to seize on a report of involvement by Continued on Page 16

Editorial comment, Page 14

'Coup plotters' named as Lagos arrests over 300

BY MICHAEL HOLMAN, AFRICA EDITOR, IN LONDON

ARRESTS in the wake of Nigeria's

factions in the army.

Sources close to the Government ing stability to the country.

resterday described the plotters as Opposition to a Fund agreement yesterday described the plotters as a group of aggrieved officers whose motives stemmed from a combinade debate initiated soon after Presinior posts of a group of young offi-cers close to President Babangida, and personal ambitions.

The plotters intended to assassifoiled coup attempt have exceeded nate President Babangida last 300 as the military Government of Thursday, say the sources. It was president Ibrahim Babangida conpresempted when arrests across the tinued to round up suspects in the country began on Tuesday of that

clear that forces loyal to the Presi-dent detected a widespread conspir-tional Monetary Fund (IMF) for a acy which, had it succeeded, would \$2.4bn loan. Labour and studen almost certainly have led to a groups had been planning anti-IMF bloody conflict between opposing strikes, and the plotters intended to intervene on the pretext of restor-

motives seemined from a comouna-tion of loyalty to the former head of dent Babangida took office in Au-state, General Muhammadu Buha-gust. But after consultations with ri, deposed in a coup last August, re-sentment at what they saw as fa-Committee, General Babangida anvouritism in the appointment to se-nounced last month that Nigeria would seek a solution to its economic difficulties without assistance from the IMF.

Although some of the key participants in the plot involved senior officers from porthern military bases. government sources rejected sug-gestions that it was a regionally inarmed forces over the weekend.

As further evidence of the plot emerged, together with the names opportunity to capitalise on the spined conspiracy, or that it was spined consp

> Leading figures alleged to have been involved, and who are now under arrest, include: Brigadier Nassarrawa from Sokoto state, commandant of the School

of Infantry in Kaduna, who had been fourth in the military hierarchy under General Buhari; Colonel Salihu Ibrahim, former general officer commanding the

Third Division, with beadquarters at Jos. Plateau state, but posted to the military staff college at Zaria following the Babangida coup. A member of the ruling Supreme Mil-

Continued on Page 16

Big loss on oil speculation for another Austrian state group

BY PATRICK BLUM IN VIENNA

THE Austrian Government has Chemie Linz is to meet today to asbeen shaken by the disclosure that another state-owned company has made substantial losses through speculative oil deals despite recent government orders expressly for-bidding state companies from speculating on the oil markets.

Chancellor Fred Sinowatz hastily returned to Vienna on Saturday from Carinthia where he was to spend his Christmas holiday to hold an emergency Cabinet meeting after revelations that Merx, a trading subsidiary of the state-owned chemicals group Chemie Linz, had lost ued failure to control effectively the Sch 550m (\$31m) since the end of activities of state-owned companies. November through speculation on Voest-Alpine's crisis shocked pub-the international oil market. Offi-lic opinion and damaged the Govcials say that the losses were the re- ernment's standing. According to a TOW. sult of speculation on oil futures poll published at the weekend by and in physical oil. published at the weekend by the Institut für Markt und Sozialand in physical oil.

The new crisis came less than analysen, the conservative opposithree weeks after the announcement that Voest-Alpine would have Socialists for the first time for more a deficit on Sch 5.7bn including a than a year with support from 45.7 Sch 2.4bn loss at Voest-Alpine Inper cent of those polled, against 45.2 tertrading, its trading subsidiary, per cent for the Socialists. The after similar disastrous oil speculasmall right-wing Freedom Party, in

Two executive directors of Merx ceived only 3.6 per cent of the vote have been sacked and the board of and the Greens 4.8 per cent.

Dr Alois Mock, the People's Party leader, has called for Mr Lacina's sess the damage. As in the case of Voest-Alpine, news of Merx's deficit resignation and for an early general emerged bit by bit rising from pro-jected losses of about Sch 90m then Sch 300m and finally Sch 550m. Mr Ferdinand Lacina, the minister reelection. There must also be gen-eral reorganisation of the state industries," he added. Chancellor Sinowatz has rejected calls for Mr Lacina's resignation, sponsible for the nationalised in-

dustries, appears to have been left in the dark until the last moment. blow to the embattled coalition Government and to the state industries. Officials say that Merx appears to have intensified its oil transac-The crisis also puts a question tions shortly after the disclosures mark over the appointment of Mr Rudolf Kirchweger as new director and troubleshooter for Voest-Alabout Voest-Alpine Intertrading. It highlights the Government's continpine. Until his appointment on No-vember 30, Mr Kirchweger was chief executive of Chemie Linz, Voest-Alpine's crisis shocked pubwhich is at the centre of the new

Merx's two former directors say that Chemie Linz was informed daily about their company's oil trading tion People's Party leads the ruling activities. The Government says that after the Voest-Alpine crisis it than a year with support from 45.7 had put a Sch 40m limit on oil transactions by Merx. The directors say that the Sch 40m limit was only on single transactions and that they coalition with the Socialists, resuch transactions which gave an upper limit of Sch 600m.

Winnie Mandela seized in **Soweto**

By Jim Jones in Johannesburg

prisoned black South African leader, Mr Nelson Mandela, after she had refused to comply with an or-der banning her from Johannesburg and the black township of

The arrest has brought to a head the growing confrontation between Mrs Mandela, who has become a powerful voice in her own right for the banned African National Con-gress (ANC) led by her jailed hus-band, and the Government, which has been increasingly angered by her denunciations of apartheid.

The Government will now have to choose between pressing charges against Mrs Mandela and risk both a violent reaction in the country's troubled black townships as well as condemnation from Western governments, or let her go free to con-

of civil disobedience. Should Mrs Mandela be jailed, it could have serious consequences for the Government's efforts to reschedule part of the country's \$24bn foreign debt. Creditor banks are understood to have made it clear that their response depends in part on progress towards political reform in the country, and any ac-tion against Mrs Mandela would be

seen as a setback. Police said yesterday that Mrs Mandela was being detained at a police station at Krugersdorp, near Johannesburg, and was likely to ap-pear in court "within the next two

or three days."

Mrs Mandela's arrest followed the relaxation of a banning order which for the past eight years had confined her to the remote Orange Free State town of Brandfort. Following a petrol bomb attack on her home earlier this year, Mrs Mande-la broke the order and left Brandfort for Johannesburg, where she has played an increasingly active political role.

On Saturday, Mr Louis le Grange, Minister of Law and Order, amended her banning order and alowed her legally to leave Brandfort. The relaxation, however, was accompanied by an order excluding her from the Johannesburg and Roodepoort magisterial districts, which include Soweto.

On Saturday afternoon, police forcibly evicted Mrs Mandela from her Soweto home, and took her to a hotel outside Johannesburg. But she defied the order and returned to Soweto. Yesterday morning po-lice dragged her shouting and protesting from her home.

There has been widespread spec-

Brazil may resume links with IMF

BY PETER MONTAGNON IN LONDON

refusal to deal with the International Monetary Fund.

It has told creditors it will deliver details of its new economic pro-gramme to the IMF before the end of the year. Thereafter, Mr Dilson in a position to renew his contacts with the managing director of the Fund, Mr Jacques de Larosiere."

The message is contained in a telex sent by Mr Antonio de Padua programme, which has recently Seixas, external debt director of the central bank, to all creditors, after calls for the Government's operatwo days of talks with leading banks in New York last week.

At the talks the committee of leading banks, chaired by Citibank, impressed on Brazil its reluctance to endorse any form of debt restructuring without some degree of IMF involvement, although the scope of such possible IMF participation was left unclear.

Bankers who received the telex at the weekend interpret it as meaning that that message has sunk in, although the telex does not make any firm commitments on the IMF issue and it is widely accepted that Brazil has limited its own freedom of action after emphatic public statements by top officials that IMF involvement in the country's eco-

POLICE yesterday arrested Mrs BRAZIL has given a strong hint to provide comfort and guidance to Winnie Mandela, the wife of the imits commercial bank creditors that bank creditors without at the same t may be prepared to reconsider its time forcing an about-face that would embarrass the Government

Military power behind

the Marcos

throne, Page 2

of President Jose Sarney. With a trade surplus in 1986 now officially forecast at \$12.5bn, Brazil has argued that it no longer needs IMF assistance, but bank creditors Funaro, Finance Minister, "will be are worried that inflation may accelerate in the aftermath of the current mini-boom, upsetting the coun-

try's external account in 1967.

That is despite the new economic tion deficit to fall to 0.5 per cent of gross domestic product in 1986 from 2.8 per cent this year.

Against that background, bankers say they would need the go-ahead of the IMF before endorsing any new debt restructuring. Brazil has asked them this month to restructure debt falling due in 1985 and

Talks on that request are to resume early in the new year in New York, but it has still not been decided whether the restructuring will take the form of a mediumterm rescheduling or a simple extension of debt maturities up till the

High on the agenda in the new nomic policy-making was to cease.

One hope now is that a way can be found for the IMF to have just effective after present arrangeenough say in Brazilian affairs to ments expire on January 17.

Iran may switch car contract to Nissan

BY JOHN GRIFFTTHS IN LONDON

derstood to be close to signing a ans on providing a possible succes-deal with Nissan of Japan to re-sor to the Peykan.

Nissan to re-equip the Iran Nation- compa Peykan is currently assembled, to Fiat and Volkswagen, produce 12,000 Nissan-based saloon cars a month.

deal was imminent.

tional expired in February, 1984, in Iran by the end of five years. since when it has been supplying Pevkans on an ad hoc basis when letters of credit have been made

Continued on Page 16 | For much of that period it has al-

THE IRANIAN Government is un- so been negotiating with the Irani-

place the Peykan car currently sup-plied by Peugeot Talbot of the UK.

Peugeot Talbot knew it had a main Japanese rival for the busi-The contract, understood to be ness, but has been unaware of its worth about \$350m, provides for identity. Several other Japanese al car plant near Tehran, where the also sought the contract, as well as

with the Iranian Heavy Industries Neither Nissan nor Peugeot Tal- Ministry for the local manufacture bot could confirm yesterday that a of its Patrol four-wheel-drive vehicle and pick-ups, intended to have Talbot's contract with Iran Na- all their components produced with-Peugeot Talbot has not been told that it is out of the running, although its last real cont act on the

Continued on Page 16



DISTILLERS PERTH SCOTLAND Established 1825

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Assam student elected as **Chief Minister**

BY JOHN ELLIOTT IN NEW DELHI

THE ASSAM regional party, Mr Mahanta as president of the the Asom Gana Parishad, which All Assam Students Union. won a narrow majority over
Mr Gandhi admitted at the
Mr Rajid Gandhi's Congress I wekend that the result in which
Party in state elections last
Congress I won only 25 seats
Compared with the Assam
Prafulla Kumar Mahanta, a 32Council's 64, was a setback for year-old law student, as its his party.

Chief Minister.

But he can justifiably claim

The party, founded three months ago by leaders of a students' movement, yesterday started to form a government in the north-eastern state. Mr Mahanta will head a young Cabinet which has no previous

experience of government.
It is only the second time since India's independence 38 years ago that the ruling Congress I Party has not been Mr Mahanta faces the difficult

task of maintaining law and order in a turbulent remote area of India bordered by Bhutan, China. Burma and Bangladesh and of dealing with the politically sensitive issue of tens of thousands Bangladeshi refugees who have allegedly moved into Assam in the past

political credit for having nego-tiated a settlement of the Assam unrest in which 3,000 people

died when elections were last held two years ago.

As in the Punjab three months ago. Mr Gandhi has produced a political solution for one of India's most intractible regional problems, even though he has lost subsequent elections in both states.

Now seven states in India, accounting for one-third of the country's 740m population, are governed by political parties basically opposed to Mr Gandhi's Congress Mr Gaudhi now has to face

mammoth centenary celebra-tions of his Congress I Party in Bombay this week where he faces criticism by older Con-This issue formed the basis of the student agitation, which lasted six years and was led by

Carbide says it had little control over Bhopal plant

BY TERRY DODSWORTH IN NEW YORK

UNION CARBIDE, the US which to defend itself," the chemicals company being sued for damages over the fatal gas leak at its plant in Bhopal, India, has claimed in court ing between the two sides over papers lodged in New York that the initial issue of where the it had little control over the damages claims for the Bhopal design or the running of the victims should be heard.

Union Carbide believes the

were not adequate to deal with the case was "absurd." victims want the case tried in the US.

attempts to have the case tried likely to centre on the comin the US were aimed at "find- pany's contention that its ing a forum which is likely to ownership of a little over 50 provide the highest recovery per cent in its Indian suband give its adversary the most sidiary gave it very little limited access to evidence with control.

It also contended that the Indian Government's recent claim that the courts in India were not adequate to doc! India

The main interest in the The Indian authorities Union Carbide documents is

Israelis hope end of spy probe will defuse row

BY TONY WALKER IN JERUSALEM

ISRAELI OFFICIALS expressed gating team, headed by Mr satisfaction at the weekend that Abraham Sofaer, the departary with the US over a spying ment's legal adviser, whose incident, had been resolved. mission was to get to the bottom The officials were referring to a of the affair. State Department announce. According to the US statement that the US had concluded ment, Israel had returned docu-

A senior government spokesman would not comment, however, on reports that Rafi Eitan, the Israell intelligence officer, responsible for the clumsy spying operation is being retired. Mr Eitan, a former Mossad operations chief, headed an Israeli defence department an Israeli defence department an Israeli defence department and spokesman would not comment, however, on reports that Rafi Eitan, also disbanded the unit for stability and prosperity of Hong Kong, but he did not echo critical comments made before his arrival by Ku Jiatun, local head of the New China news agency, over the pace and direction of political change in the in camera.

tension between the US 2/1 Israel, coinciding as it did with growing American concern

its investigation into the affair, ments in its possession relating

A senior government spokesto the Pollard case. Israel had

Mossad operations an Israeli defence department unit that allegedly recruited Jonathan Jay Pollard, an employee of US naval intelligence, arrested on spying charges in the US this year in a counter-crionage crackdown which unableged earthed three other alleged spies last month alone, Reuter with growing American concern
about security breaches in its
intelligence services. Mr Pollard
gation statement last night
was arrested outside the Israeli
Embassy, in Washington on
Stealing secret documents from
Stealing secret documents from be drafted in a rush, but hinted

Airbus may seek UK aid for new airliners

ment, and builder of the wings for all Airbus types so far. BAe would like to build the wings for both the TA-9 and the TA-11.

Airbus itself is now discussing well be asked by Airbus to find up both projects as a package of devel- to \$500m. How that would be di-

dium-range TA-9 and the long-range TA-11.

The request would be channelled through British Aerospace (BAe). already a 20 per cent shareholder in Airbus on behalf of the UK Government, and heilight and the many formal approach on the matter, although it is believed to be garge of the possibility. believed to be aware of the possibil-

THE BRITISH Government is likely to be asked soon for financial aid for launching a new series of airliners proposed by Airbus Industrie of Western Europe – the short-to-medium-range TA-9 and the Airbus, as well as from any other than the short-to-medium-range TA-9 and the component and equipment suppliers coming in as risk-sharing contractors, is as yet undetermined. Airbus, as well as from any other than the UK does that if the UK does the contractor is not participate in either venture.

not participate in either venture, then it might miss sharing in development and production, with the wing contract going to manufactur-ers in West Germany, the US or even Spain. Worldwide, aerospa ity, through informal discussions.

On the basis of its existing 20 per up business that any existing Aircent stake, the UK as a whole may bus partner does not want or cannot afford.

that the two new aircraft would be DC-10s and Lockheed TriStars. developed together, with a great proportion of common parts – wings, electronics and other equip-ment, and perhaps also common

Airbus identified the two aircraft as the best future extensions of its product line in competition with its

um-range TA-9 would seat up to 330 passengers, while the four-engined TA-11 would be for very long ranges, up to 6,500 nautical miles, with 250 passengers, replacing

Earlier, the idea was to develop. one or the other, but the latest two aircraft as a package, invest-ment is substantially reduced because of the high proportion of common parts that could be used.

The main supervisory board of Airbus will consider approval for the new ventures in the new year. The timing is critical because US competition is threatening to

Boeing is making vigorous efforts to sell its 767 for short-to-medium

expected some time in 1986 to launch its own MD-11 as a DC-10 replacement to rival the TA-11 Interest in both the TA-9 and TA-

11 worldwide is strong. In Western Europe there is more interest in the TA-9, but Lufthansa particularly would like the TA-11 and is pushing for a launch decision by the end of February, otherwise it may have to adopt the rival MD-11.

In the Airbus board decides to go ahead over the next two months, it will ask its shareholders to talk formally to their governments on fi-

Zia fuels

on end to

speculation

martial law

President Mohammad Zia-ul-Hao has called Pakistan's National Assembly and Senate into joint session on Tuesday, fuelling speculation that he may announce an end to over eight years of martial law. Reuter

Despite the pending change,

martial law was used over the weekend to detain at least 30 leaders of banned political parties who had planned a rally this week as a demonstration of composition strength. The

opposition strength. The Government also banned all

public meetings for two months.

and posters in Lahore annour

ing the meeting, scheduled to take place on the day the Presi-

dent announced the end of

Albania accuses Italy

Albania has accused Italy of

interfering in its internal affairs and warned that relations be-tween the two countries could

be adversely affected if Italy refused to hand back six Alba-

nians who have taken refuge in the Italian embassy in

Tirana, Patrick Blum reports

The six, two men and four women, entered the Italian embassy on December 12 to seek emigration to Italy. Negotiations between Italy and Albania three for the field of the fie

have so far failed to find a solution to the dispute.

Angola claims attack

martial law.

from Vienna.

The 11-party Movement for the Restoration of Democracy had been distributing leaflets

eports from Islamabad.

China envoy draws mixed response from HK

councillor with special responsibility for Hong Kong and Macao, yesterday ended an historic 12-day visit to the British colony with commentators split on the success of his visit

Some argued that he should have said more to caim local unease about the future while others were relieved that he nothing to heighten

Those expecting Ji Pengfei to mark his visit to Hong Kong with comments from Peking's crystal ball were either perplexed or disappointed. But from his arrival almost two weeks ago, it has been clear that such expectations were

The Chinese elder statesman. who is the most senior main-land official to visit Hong Kong since 1949, arrived saying he intended to listen, and that is by and large what he did.

Hong Kong Government officials saw it as the first of many visits by influential officials in Peking, and the beginning of a process by which suspicions can be reduced, and a better understanding gained by those in power in the Chinese capital about the local community.

Sir Edward Youde, Hong Kong's Governor, said after Ji's departure that the 75-year-old former foreign minister could not possible spend 12 days in such a dynamic place as Hong Kong without having his ideas thout the territory strongly about the territory strongly

same time were open-ended frustrating for those who wanted something concrete, but comforting for those who feared Peking is already set in its ideas about how the territory

will evolve after 1997. JI reiterated Peking's desire

Ji insisted that Peking "still does not have any concrete design, blueprint, or fixed preconception" about how Hong Kong should be governed after 1997 — a comment applauded by a number of political figures

GENERAL Augusto Pinochet of Chile has rejected the idea munists. With the mediation of holding talks with the broad 11-party coalition formed nearly four months ago.

The move has been strongly attacked by the opposition and is expected to come under further fire from a number of western governments, including the US, who have seen the moderately phrased demands of the National Accord as a means of establishing a negotiated return to direct elections in Chile.

The National Accord was The National Accord Rembassy, in Washington an stealing secret documents from his printing company which that Peking aimed to have a draft ready much earlier than nouncement followed a visit to Israel by an American investiin Chile.
The National Accord was The National Accord was One of the main figures coalition.

drawn up four months ago by behind the agreement, Mr Gen Pinochet argued that the politicians from the right to the Gabriel Valdes, the leader of National Accord did not connon-Marxist left and received the Christian Democrats, said down marxism and was

Marcos' right-hand man is back in control, Samuel Senoren reports

Ver dashes military reform hopes

WHEN President Ferdinand Marcos reinstated general Fabian Ver as chief of the Philippine armed forces early this month, a number of officers and many observers felt that the prospects for reforms in the military establishment had suffered a major setback.

Gen Ver, 65, went on leave late last year when he was linked to the murder of Mr Benigno Aquino, the opposition leader at Manila airport in

His retirement along with that of 27 other ageing generals had long been sought by re-form-minded officers. However, when a three-man

civilian court cleared the general of any involvement in the assassination of Mr Aquino, Mr Marcos moved quickly to put his long-time aide and rela-tive back in the saddle. One of General Ver's first

senior officers in a move which the head of the Philippine

The chief of the navy, Rear Admiral Simeon Alejandro, 59, was replaced by coast guard commander, Commodore Bril-lante Ochoco, 54, a former skipper of Mr Marcos' presidential vacht.

But Gen Ver retained MajGeneral Vicente Piccio, 58. as

head of the air force as well as Maj-General Josephus Ramus, 60. as army chief. Lieut-Gen Fidel Ramos, 57, who took over from Gen Ver for more than a year when he took a leave of absence, went back to his previous post as vice chief of staff, which is

Offier officials and commentators were more welled. One noted that Ji's comments were as his service was needed—



Lieut-Gen Fidel Ramos (left) with Gen Fabian Ver, recently reinstated as the Chief of Staff of the Philippine armed forces.

reforms in the armed forces in the Phillipines has ever had.
a bid to recover ground lost to When he assumed office in a bid to recover ground lost to the 12,000-strong Communist New People's Army.

elections drawing near, it is unlikely Mr Marcos will proceed with meaningful reforms and risk incurring the disapproval of Ioyal elements in the mili-

The armed forces will be a major factor in the February elections and Mr Marcos will need its support if he is to beat his increasingly popular chal-lenger, Mrs Corazon Aquino, the widow of the murdered opposition leader,

Pinochet rejects dealings with opposition

1981. Gen Ver's first major act New People's Army. was to reorganise the provincial But with early Presidential commands into unified commands under a regional commander who reported directly to him.

Gen Ver in turn reported directly to Mr Marcos, effec-tively leaving the Defence Minister on the sidelines in what has often been criti-cised in military circles as a highly irregular set-up.
The Defence Minister, Mr Juan

Ponce Enrile, has acknowledged that he has no hold on the armed forces, claiming that the Commdore Ochoco's appoint- from Gen Ver to Mr Marcos chain of command runs directly

that structure is not likely to change. But, however, some reforms have been attempted in other areas.

These involved low morale and abuses committed by rogue soldiers. A number of soldiers have also been reported to be involved in protection rackets, smuggling and even gun-run-

ning Shortly before Gen Ver returned to power, then acting Chief Gen Ramos reported that deficiences in the armed forces had been corrected during his

time at the helm. A massive education drive among troops, according to Gen Ramos, had been conducted "to enhance deeper understanding and appreciation of the Philip-pine ideology and respect for

the law and human rights." He claimed that the number of complaints against military personnel had dropped to an average of only 131 a month this year compared with 207 in 1984 and nearly 300 in 1983. When he returned to his post

as vice chief of staff, Mr Marcos commended him for his administrative ability. But it is un-likely that Gen Ramos will become chief of staff when Gen Ver finally retires. Mr Marcos has his sights on two relations who are unit com-

manders. They are Brig Gen Roland Pattugalan, 50, chief of the Second Army Division, and Brig Gen Edon Yap, 49, head of the 1m Army Reserve Com-

Brig Gen Pattugalan is married to Mr Marcos's niece and Brig Gen Yap is married to a sister of Mr. Marcos's powerful wife, Imelda. All told, although some

Outside his own security detail and immediate staff, Mr and immediate staff, M

pursued guerrillas of the South West African Peoples' Organi-sation (Swapo) "deep into"

Angola, Western diplomats in Luanda assert that South African forces have also intervened on the side of Unita, the rebel army.

France settles TV row The French Parlament yester-day resovled a political row over nel' by approving an amended Bill to allow private transmit-ters to be installed on the Eiffel

Tower, Reuter reports from Paris. The draft law drew strong criticism from the rightwing op-position when it was first in-troduced. The Socialist Government was accused of "stealing" the world-famous monument for its own political ends. The tower already carries transmitters used by the state network.

Sudan breaks siege

The rebel Sudan People's Liberation Army (SPLA), fighting a two-year civil war in the south of the country, has suffered a major setback according to military sources in Khartoum, reports John Murray

The Government broke the rebels' three-month siege of Nazir, a town in the east of the region using troops from the garrison at Malabad, the main town in the Upper Nile region, the sources said. The victory follows the Government's earlier success in clearing the key strategic north-south road

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SCHEDULE OF INTERNATIONAL **EXHIBITIONS ORGANIZED** BY KOTRA IN 1986

| Korea International Instrumentation Exhibition 1986 | 17-21 March 1986 | Korea Exhibition Centre. Seoul. Korea | Control systems for energy, automatic laboratory testing systems, environmental monitoring and protection systems |
|---|--------------------|---|--|
| Seoul International Machine Tool Show 1986 | 25 April-1May 1986 | Korea Exhibition Centre, Seoul, Korea | Metal cutting and forming machine tools, machine tools accessories and parts |
| Korea International Food Technology Exhibition 1986 | 12-17 June 1986 | Kores Exhibition Centre, Seoul, Kores | Processed foods, food processing equipment, catering equipment and machinery for hotels |
| Seoul International Toy Fair 1986 | 9-15 October 1986 | Kosami | Stuffed, plastic, metallic and wheeled toys, western and custom dolls |
| Korea International Store Exhibition 1986 | 21-25 October 1986 | Korea Exhibition Centre, Seoul, Korea | Construction materials for stores, window display equipment, store office. apparatus, fabricating machinery for stores |
| | | details, please contac | :C: |
| | KOREA | TRADE CENTRE | |

EXHIBITION DATE VENUE MAIN EXHIBITS

16-21 Sackville Street, London W1 Tel: (01) 439 0501 - Telex: 22375 KOTRA G - Fax: (01) 434 4226 KOREA TRADE PROMOTION CORPORATION (KOTRA)

CANADIAN business leaders the impact which a widening have launched a concerted deficit will have on interest the Progressive Conservative campaign to persuade the rates, the value of the Canadian government and public of the dollar and taxes. Canada's budget deficit, to the country's economic prospects. Chief executives of several of Canada's largest companies have written to cabinet ministers expressing concern at the government's slow progress Concern in Canada has been the progressive Conservative government, elected in September last year, has the resolve to make a major dent in the deficit. Strong lobbying by in the current fiscal year, is special interest groups has persuaded the Government to back away from several proposals to countries, equal to about 8 per cut public spending. Prime Minister Brian Multiple of the Canadian product. Concern in Canada has been in coming to grips with the compounded by recent moves.

Canada budget deficit warning

BY BERNARD SIMON IN TORONTO

BY HUGH CARNEGY IN DUBLIN

the government's slow progress in coming to grips with the deficit.

The Business Council on National Issues, whose members reduction in the US appears to include 150 of the country's most senior businessmen, is currently drawing up a plan to increase public awareness of foreign exchange markets

no major cuts are planned in the budget due to be presented in February or March. An opinion poll published over the weekend showe; that the opposition Libera! Party has drawn level with the Con-servatives in public support.

Haughey opponent forms new party

opponent of party leader Mr general election, due in 1987.
Charles Haughey. The 48.vear.ald I imministration Charles Haughey.

Mr O'Malley said he expected deputy, a close associate of Mr a small number of Fianna Fail Jack Lynch, the former Fianna parliamentary deputies to join the new party, called the Propelled from the party earlier gressive Democrats. He also this year after a long-running envisaged drawing support dispute with Mr Haughey

A NEW party aimed at breaking the two-party domination of Irish politics was launched at the weekend by Mr Desmond O'Malley, a prominent former barriage a substantial voice in parliament after the next parliament after the next parliament of private entergeneral election, due in 1987. prise and forging a clear disting tion between church and state.

The new party, launched on a bank overdraft of 1£5,000 (£4,200), aims to attract young voters by stressing its break with the traditions of Flanna Fail and Fine Gael

EUROPEAN Community fisheries ministers have agreed on fishing quotes for next year, including special provisions for Spales and Portugal which had held up a deal, Reuter reports from Brussale After marathon talks last-After maration taiks last-ing over three days, the ministers were able at the weekend to come up with extra amounts to satisfy Por-tuguese objections that they were not receiving sufficient access to Community waters in their first year of member-ship.

comes just before the beginning of the summer holidays in Chile, a break which has tradi-

tionally provided him a three-month political respite.

ministers agree

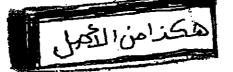
Community

fish quotas

ship.
Fallure to have agreed a Failure to have agreed a deal could have presented the EEC with an embarrasing row from January 1, 1986 when the Iberian countries officially became members.

The existing 10 members reached an outline agreement earlier after Ireland lifted its objections to a package which

objections to a package which cut the total mackeral catch in the EEC's western seas to in the LECTs western seas to
349,000 tonnes.
This represented a marginal increase on proposals
from Commission officials,
based on scientific evidence
of stocks of 308,000 tonnes,
However, the new North
Sea herring quota is to rise
about 70,000 tonnes to 298,425
tonnes.



OVERSEAS NEWS

The head of France's royal house discusses his country's political developments

Dreamer with a past looks at France's long-term future

BY DAVID MARSH IN PARIS

IN A LARGE office lined with imperial portraits looking down disdainfully on a melee of Snoopy dogs, dominoes and chocolates ready for Christmas distribution, Henri, Count of Paris, head of the 1,000-year-old royal house of France holds court. Given time and patience,

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court. Given time and patience, he says, the monarchy could be on the way back.

During a 50-year-long political career in the shadows of three Republics the Count has watched France's turbulent and tortuous 20th century history unfold and slowly pass him by.

Now a spry good-humoured 77, the heir 10 generations ago of Louis XIV presides not over Versailles but over an old people's home at Chantilly

France's 20th century history has slowly passed by the Count of Paris. But the head of the French royal house feels that in time, the monarchy could be on the way back.

north of Paris, run by his family foundation and with roots going back more than three centuries.

During the Christmas period, the Count will be handing out sifts and good cheer to the 180 el-

gifts and good cheer to the 180 el-derly inmates and children of staff.

At an age when most men's minds turn to other-worldly affairs, the Count is still playing a waiting game. But, with general elections approaching which next year could confront President Francia Miterrand President Francois Mitterrand with an Opposition-controlled National Assembly, Prince Henri Robert Ferdinand Marie Louis-Philippe d'Orleans be-lieves that time may at last be

streets clamouring for restoration of the monarchy—and of the monarchy—and of by General de Gaulie (who at one stage in 1957/58 toyed seriously with the idea of putting Henri back on the throne) is not working in the way its founder intended, the Count points out. France has a President with semi-monarchical powers, who nonetheless is being forced to descend more

streets clamouring for restoration of the monarchy—and of what happened to Louis XVI in 1793—the Count takes care on the economy appears somewhat "simplistic." After the dashing of the Left's initial dashing."

A liberal education, forced to descend more of foreign travel the Count joined incognito the. Left initial dashing of the Left's initial dashing. Allower the fount resumment. People might say I'm a dreamer on the economy appears somewhat "simplistic." After the dashing of the Left's initial dashing. The Count says the Right wing Opposition's programme on the economy appears somewhat "simplistic." After the dashing of the Left's initial dashing of the Left's initial dashing of the Left's initial dashing. The count is accept the monarchists and vice on the conomy appears somewhat "simplication." After the dashing of the Le



Henri, Count of Paris, heir 10 generations ago of Louis XIV, at his home in Paris

and more into the political

arena.

The President is practically a King — but he does not have the ability to act as an arbitrator," he says. "I try to make my views known in public that if France really wants a King — then it should have one."

Mindful of the distinct absence of crowds in the streets clamouring for restoration of the monarchy — and of what happened to Louis XVI in 1793 — the Count takes care

combined to give the Count benevolent political views. In Britain he would surely be a member of the Social Democratic Party.

The wealth tax introduced by the Socialist Government "does not shock me." he says. "It is perfectly normal that this exists." He ducks questions over his personal wealth—"the tax inspectors know that."

to undo some of the present government's social measures could lead to unrest in the

In 1980, a call by President Giscard d'Estaing for the Count to speak out in favour of the Right before the 1981 presiden-tial elections went unheeded. Instead, Henri brought out a communique suggesting that France should have the ability to change government.

This was interpreted as backing for Mr Mitterrand. The Count has steadfastly refused to divulge who he chose in the polling booth. He says he knew Mr Mitterrand before he came to power, and has maintained contact since he became contact since he became President.

He does not underline that the choice of King would need to be ratified by universal suffrage —a decision which might pose problems over the succession. The House recognises the masculine line only, which might even he a vote winner in male chauvinist France.

" Event, more than reasoning make people reflect. The French people need to judge for themselves. I will do nothing to dramatise the situation," he

says.

Hopes are chiefly invested in his grandson, Jean, aged 20 and studying philosophy at the Sor-bonne. He has been designated as successor after the Count dis-inherited his eldest surviving

son for transgressing family rules over remarriage.

As his elderly charges at the Condé Foundation home turn their minds to seasonal festivitheir minus to seasonal tester-tiles—"sometimes we get them to dance, or at least tap their feet in their wheelchairs"—the Count at least believes he has helped the French come 10 terms with their history.

"When I started my political career, the Republicans didn't accept the monarchists and vice



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Japan and

leather trade

By Nancy Dunne in Washington

THE US drive to open protected

Japanese markets edged further

glong this weekend with the an

nouncement of a settlement of an American trade complaint

The US leather footwear in

dustry, estimated a loss of \$260m (£184m) worth of Jap-

anese sales each year, filed an unfair trade complaint with the

US Trade Representative in the late 1970s. A panel of the Gen-eral Agreement for Tariffs and

US settle

dispute

over leather.

start of what they see as a steady expansion of financial

The Air India loan has been

regarded by international banks

BY JOHN ELLIOTT IN NEW DELHI

A CONSORTIUM of banks led offered the loans at 1 of a by Barelays, of the UK, and percentage point over Libor and including Societe Generale and to have under-cut its competitive has won the mandate tors with a fall-back rate of to provide commercial loans just under ? of a percentage and export credits totalling up point. to \$393m (£278m) for Air India The to \$393m (£278m) for Air india afriner purchases. This follows one of the most closely fought industrie arrangements of 40 battles for banking business yet per cent each by West Germany and France and 20 per cent by

Fuji DKB and Tokai of Japan have the mandate for a \$50m Japanese yen loan which completes the funding package of \$443m needed by Air India to purchase six Airbus A-310 air-liners from the European Airbus Industrie consortium for delivery during the next year

But the Indian Government has retained the right to reduce the Barclays-led consortium's business by the price of one aircraft if it decides to lease an airliner through other Euro-pean banks before the financial deal is signed in a few weeks

To win the mandate against tough competition from two other consortia led by Midland and Indo-Suez. Barclays had to agree to maintain its offer if the separate leasing deal goes regarded by international banks as the most prestigious to win for the past couple of years. It is a forerunner of a much larger financing package that will be needed by 1989 for the purchase by Indian Airlines of

The Indian Government's 19 Airbus A-320 aircraft which, decision will partly depend on arrangements it can make for another 12, will cost \$1.6bn. financing the aircraft after the A consortium led by Midfinancing the aircraft after the initial leasing period has land Bank of the UK has been expired. This would be the first awarded a tax spared \$25m time it has purchased an air- Euro currency loan for the craft with leasing arrangement. Industrial Development Bank of the initial special property and in the first consistency of the craft with leasing arrangement. The \$393m mandate, which India at it of a percentage point

India is expected to confirm over Libor with a fall-back of today, comprises \$193m of tax spared commercial loans and involved are National West-minster of the UK and Credit du Nord of France.

World Economic Indicators

INDUSTRIAL PRODUCTION (1980 = 100)

US demand for car electronics 'rising fast'

By John Griffiths

DEMAND from US car The export credits will be shared on the normal Airbus Industrie arrangements of 40

Other banks in the Barclays consortium include Bankers to \$5.5bn in 1986, compared with \$4.5bn this year.
Falling prices, better semiconductor reliability and car maker's efforts to fight competition with cars having a
higher technology content are
cited as the main forces
leading to growth. Trust and Irving Trust of the US. Citibank is responsible for

Devices such as fuel-mixture sensors, multi-pur-pose cathode ray tube dis-plays, keyless entry systems

Currently, power train management systems account E. A. Gibson Shipbrokers, of VLCCs and ULCCs or 34.7m London, said the laid-up total dwt, down from 129 ships of of tankers and combined this size amounting to 38.2m carriers (able to carry oil or dry cargoes) was down to 39.6m dwt in mid-December from 43.8m dwt the previous for sale to scrapyards in the month.

and other display systems will account for 22 per cent of the total, compared with 17 per cent now, says the report. Non-power train systems, such as electronic control of the suspension, anti-skid braking and "multiplexing"

remote keyless entry sys-tems, "smart" windscreen wipers and cellular tele-phones.

or 104-112, Marylehone Road. London W1M 5FU, \$1,750.

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EXTENSIVE COLLABORATION WITH CGCT PROPOSED

Ericsson strengthens French bid

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

French public telecommunica-

owitching system.

CGCT the state-owned second a stake of around 15 per cent in CGCT and would aim to switching equipment with around 16 per cent of the French market, faces compatient. French market, faces competi-tion from a rival scheme involv-

SHIPPING REPORT

E. A. Gibson Shipbrokers, of London, said the laid-up total

Of this, Gibson reckoned that

tronics group, has proposed a In a memorandum to CGCT.

programme of extensive cooperation with the French
group Compagnie Generale de
Constructions

Telephoniques Constructions Telephoniques (CGCT), in a bid to keep alive second European Ericsson relist chances of breaking into the search and development centre search and development centre for its successful AXE digital

market and for export.
Ericsson is the most inter-national of the world's leading ting the American Telephone national of the world's leading and Telegraph-Philips partner-telecommunications groups, and ship and Compagnie Generale its AXE system has been ind'Electricite (CGE). The stalled in or ordered by 62

Mr Kari-Axel Lunell, Erics-

son's vice-president for market-ing, said the Swedish group would sim to licence CGCT for the manufacture of more than 450,000 lines a year Ericsson has also gone well beyond public switching in talks with CGCT, however. It

fields like fibre optics, civil-radar equipment, telephone instruments and office automation and PABXs (private office exchanges).

The Swedish group has sug-gested that it would be possible that the CGE/AT & T talks are to create around CGCT a Euro-to be given priority.

L. M. ERICSSON, the Swedish French Government is thought countries. It is already the pean telecommunications and telecommunications and electronics consortium that tronics group, has proposed a In a memorandum to CGCT.

In a memorandum to CGCT. the French companies Bull, Matra and Jeumont-Schneider "What we foresee is to develop the present research CGCT," said Mr Lunell.

Ericsson has entered the game rather late but is seeking to present its initiative as an alternative European solution to co-operation with AT & T. It believes that Mrs Edith Cresson, French Minister of Foreign Trade, has given a final cresson. has suggested co-operation in pale green light" for talks to continue but has been told by the French Industry Ministry

Trade (Gatt) ruled in favour of the US producers last year.

Mr Clayton Yeutter, the US Trade Representative, gave Japan until December 1 to resalve the issue before putting American retaliation into effect. However, Mr Yasuhiro Nakasone, Prime Minister, sent President Ronald Reagan a plea, re-

portedly written on leather, ask-ing that any retaliation be de-layed until after December 20 when the Japanese Diet (par-liament) would no longer be

meeting.
Mr Yeutter decided to accept a Japanese offer of trade concessions instead of implementing a major retaliation against Japanese products in the US.
His affect and acceptance of the US.

His office announced over the property rights, investments and counterfeit goods, whose inclusion is contested, or where the objectives of the negotiations are not agreed.

Mr Arthur Dunkel, the Gatt director general and chairman of the purparatory committee, proposed last week that it should aim at producing a relational specific property rights, investments and counterfeit goods, whose inclusions is the weekend that the US is to raise with the US is to raise weekend that the US is to raise with the US is to raise with the US is to raise with the US is to raise weekend that the US is to raise weekend that the US is to raise with the US is to raise weekend that the US is to raise with the US is to raise wit

three to five pages for adoption by trade ministers. An accompanying report would reflect the opinions and standpoints that individual countries wish to emphasise.

The committee is expected to give up some protection of its aluminium industry. The new agreement alone is unlikely to convince Japan is said to have agreed its aluminium industry. The new agreement alone is unlikely to convince Japan is said to have agreed its aluminium industry. up its markets. Several trade bills aimed particularly against Japan, are expected to move

easily through Congress next Talks under way between US and Japanese trade officials all this year have attempted to open heavily protected Japanese sectors: telecommunications pharmaceuticals, medical equip

ment and forestry products.

The Trade Representative's office said it will be assessing the progress of the talks in January and early February

makers for electronic components excluding entertainment equipment—will soar to \$12bn (£8.5bn) a year by 1990 at current prices, compared with \$3.5bn last year, according to a new study by Frost and Sullivan, the New York-headquartered market research group.

The study forecasts a rise to \$5.5bn in 1986, compared

the West German export credits and Societe Generale will coordinate the French with Barclays.
The low rates of interest illustrate the way international banks are prepared to reduce their profit margins to obtain business from India at the

and navigational aids will mean that "electronics will soon become a significant factor in the cost of the

for the largest slice—54 per cent—of car electronics. However, the study observes, while sales of this equipment will more than double by 1990, more rapid growth in other segments will cause their share of the total to fall to 41 per cent. By 1990, driver information

devices, such as fuel/mileage computers, navigation aids and other display systems will

braking and "multiplexing" to replace traditional wiring looms, will increase their share to 20 per cent from 17. Safety and convenience electronics will be the fastest growth sector. rising from 10 per cent to 17 per cent. This sector includes items such as remote heriest entry sys-

Non-entertainment Automo tive Electronics Market, Frost and Sullivan, 106, Fulton Street, New York, NY 10038.

nearly 14m dwt would never ahead of 1984 trade again, most of this comprising VLCCs and ULCCs weak. UK shipbroker Denholm (very large and ultra large Coates said this had been the crude carriers) of more than worst year for the market since 200,000 dwt. This could be a the 1930s. **BAe and Greek company**

Volume of laid-up tankers

falls as rates increase

BY ANDREW FISHER, SHIPPING CORRESPONDENT

AS TANKER rates have conservative estimate,

AS TANKER rates have considerably to just under 40m deadweight tons.

E. A. Gibson Shipbrokers, of VLCCs and ULCCs of 34.7m

agree flap assemblies deal BY ANDRIANA IERODIACONOU IN ATHENS An agreement has been reached According to an official an-

An agreement has been reached According to an omcial anbetween British Aerospace
(BAe) and the state-run
Hellenic Aerospace Industry
(HAI) for the manufacture in
Greece of flap assemblies for
the new Advanced Turbo Prop
(ATP) airliner. The deal could
lead to a long-term, multimillion nound programme on.
The law companies are rethe new year.
The law companies are rethe new year.

nouncement the agreement could be extended well into

year have been running well ahead of 1984

are expected in Athens for a followup visit in the new year. The two companies are reportedly also negotiating the million pound programme on production collaboration.

In the first instance HAI has reportedly undertaken the delivery of 30 flap assembles.

Gatt talks preparatory group aims for simplicity

BY WILLIAM DULLFORCE IN GENEVA

HEADS OF mission to the General Agreement on Tariffs and Trade (Gatt) have rounded off their year by clearing the ground for the committee which will start next month to prepare the global trade negotiations so eargerly sought by the US.

if the hig trading nations can-not agree on how to handle such crucial issues as agricultural trade, the existence of Gatt may be at stake. It was agreed in an informal

meeting last week that the 25 or so subjects proposed for negotiation must be reduced to a manageable 12 or 15 at most. Some matters will be left for treatment as normal Gatt business

tions on trade is not contested. The committee will probably British Aerospace officials therefore not spend much time are expected in Athens for a discussing agriculture, the com-ollow-up visit in the new year, plexities of which will have to left to the negotiations

Textiles could be a more em-barrassing item. The committer's work will run parallel with

HEADS OF mission to the Gen- discussions on the renewal of

US.

It is already evident that the new round of talks will be the most ambitious yet. If the US and its partners achieve their aims, the scope of Gatt will be widely extended. But if the opposition to this extension, mostly from developing countries, proves to be too strong or if the high trading pations can.

liciusion of such important from as agriculture, textile, tropical products and the re-moval of quantitative restric-

the Multi-Fibre Arrangement (MFA), governing world trade in textiles and clothing which expires in July.

The preparatory committee is likely to spend most time deciding how to handle items such as services, intellectual property rights, investments and counterfelt goods, whose inclu-

should aim at producing a relatively concise declaration of series of other tariff cuts which three to five pages for adoption had been temporary.

by trade ministers. An accoming Japan is said to have agreed

hold formal sessions over 40 days before the end of June. The European Community is pressing for a fast tempo of meetings to begin with, allowing time to handle the crises which will inevitably emerge. Mr Dunkel favours a more measured approach.

The first formal session will be on January 27 and mid-July is the deadline for agreeing on the declaration with which the trade ministers will launch the new round of negotiations in

الحربة بالحال الحمايا

ARAB INTERNATIONAL

BALANCE SHEET

June 30, 1985 and 1984 (Expressed in thousands of US dollars)

| Assets | 1985 | 1984 | Liabilities and Shareholders' Equity | 1985 | 1984 |
|---|--|--|---|--|---|
| Cash and due from banks Time Deposits Investments Marketable notes and bonds Equity participations Loans and advances, less provision Accounts receivable and accrued interest Property and equipment | 43,428 1,318,158 56,062 57,634 621,759 29,363 35,407 | 46,587 1,525,837 52,338 41,795 680,080 50,857 35,106 | Demand deposits Time deposits Accounts payable and accrued interest Proposed dividends Total liabilities Sharcholders' equity Share capital* Statutory reserve General reserve Retained earnings | 51,688 12,000 1,925,958 150,000 30,751 55,049 | 208,031 1,926,999 53,352 16,250 2,204,632 125,000 28,973 73,777 218 |
| Customers' liabilities under credits, guarantees and acceptances | 2,161,811 399,774 | 2,432,600 352,880 | Total shareholders' equity | 235,853 2,161,811 399,774 | 227.968 2,432,600 352,880 |

* Increased to US\$150 million as from July 1, 1984.

Mr. Hadi Mohamed Giteli Managing Director

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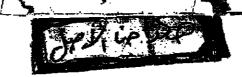
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van and settle

Andrew Control of the Control of the

ther trade Tory MPs back Poll tax proposed in rates reform change in budget priority

BY IVOR OWEN

A GROWING NUMBER of Conser- surge in imports and give rise to ing the campaign by the Contegeration of British Industry (CBI) to persuade Mr Nigel Lawson, the Chancellor of the Exchequer, to the contegeration of the Exchequer, the contegeration of the Exchequer of the Exchequ measures to reduce unemployment rather than to cuts in income tax.

Leaders of the CBI made clear the importance they attach to this approach in a recent meeting with Mr Lawson when they argued that, if the level of oil prices or other factors limited his room for manoeuvre at the time of the budget, he should leave income tax rates unchanged

Their doubts about the assertions made by Mr Lawson and other ministers - that the boost to takehome pay which would be provided by an easing of the burden imposed by direct taxation would help employers to resist excessive pay claims - are shared by many of the Government's supporters in the House of

Some MPs on the government Mr Denis Healey, Chancellor of backbenches agree with the fears of the Exchequer in the last Labour

vative backbench MPs are support- further anxiety over the continuing

wrong to take it for granted that in-come tax cuts would feature in every budget introduced by a Conser-vative Chancellor of the Exchequer is also regarded as a significant

 Lower inflation and more moderate wage settlements, rather than changes in government policy, are the key to cuts in interest rates de-manded by industrialists, the London Business School says today, Robin Pauley writes. Professor Alan Budd, director of

the LBS Centre for Economic Forecasting, says government pleas for moderate wage settlements as the best route to a fall in interest rates have been wrongly interpreted as being a return to the days of "policy

many industrial leaders that the Government, offered explicit barstimulus to consumer demand provided by income tax cuts would be likely to produce a substantial gains in 1976 and 1977 when he provided by income tax cuts would be posed tax cuts contingent upon the negotiation of a new pay policy.

Buy-out rejected for **English Estates**

BY ANTHONY MORETON, REGIONAL AFFAIRS EDITOR

a management-led buy-out for of a buy-out. Its management had

Mr Leon Britten, Secretary for Trade and Industry, told the Financial Times: "This course is not the most promising way forward. It having to take on the development would only make sense if the central objectives could be pursued in a ing between £25m and £30m over

ment-appointed body - the chair-man is Mr Christopher Wates - that work.

THE GOVERNMENT has rejected Brittan in November with the idea

In particular, it was concerned at way more cost-effective.

I remain to be persuaded this approach would achieve that objective was being cut.

Mr Brittan said he was anxious English Estates is the govern- that English Estates should have

builds and manages property developments in the English assisted areas.

The organisation approached Mr

WOYK.

It is clear that English Estates now accepts that it will not be allowed to go ahead with a management-led buy-out.

UK NEWS

BY ROBIN PAULEY

will not be abolished this century peated but will be allowed to wither, while The la a poll tax gains gradual importance as a source of local government fi-nance. This tax will start in 1990.

That is the thrust of Prime Minister Mrs Margaret Thatcher's pre-ferred solution to the never-ending saga of rates reform. It will form the central plank of the Green Paper (consultative document) to be published next month to coincide with publication of the Social Secur-

months about what to do about rates. The majority of Cabinet min-isters would prefer to do nothing. leaving the rates in place as the least controversial and politically dangerous option. When Mr John MacGregor, Treasury Chief Secretary, propounded this view at the Cabinet committee chaired by Mrs Thatcher, she threatened to exclude The latest plan, devised by Mr Ni-

cholas Edwards, Welsh Secretary, and described by some Cabinet ministers as not serious, would mean that nothing was done to any part of the rating system until 1990 (which is about the time the Prime Minister has indicated that she used to the poll tax, which would be might retire if she were elected to a the primary source of income. third term of office).

In 1990 all domestic rate bills pose that a system of rates dis-would be frozen and a poll tax, counts and surcharges might be innamed community charge, would troduced to give rate relief to single be introduced to make up the small amount of income lost to local councils through inflation. Each year the more. community charge would rise as the frozen rate bills produced less and less of council income in real to the rates problem without involv-

forward involves hastening the withering process by first cutting are bemused and alarmed at the all domestic rate bills by say 5 or 10 plan. Some fear it will cause more

In 1983 the losses included ex-

traordinary items of £45.5m in re-

spect of the rationalisation pro-

gramme which will involve the

eventual closure of the Bathgate ex-

Last year the extraordinary

losses were £7.3m, entirely sus-

tained by the bus business which al-

so announced a rationalisation

scheme and the closure of the

Charles Roe assembly plant in

Leyland, like other BL compa-

port truck factory in Scotland.

new reduction and freeze of the domestic rate bill.

By around the turn of the century or later, the domestic rate bill would be tiny and would have virtually disappeared in many places. By then people would have become

The Green Paper will also pro-

old-age pensioners and make fami-

terms. ing any action likely to affect her An alternative proposal to be put political position.

But a number of senior ministers

PROPERTY taxes (rates) on houses dicussions if such views were rewill not be abolished this century peated. say, 1995 the decline of the rate cause many people will be faced would be further accelerated by a with two local taxes istead of one for years. Others think it will be administratively impossible.

> Changes to business rates would also be introduced in 1990. The nondomestic rate would be set and collected centrally and redistributed to all local authorities on a simple per capital basis.

> Before the business changes occurred a full revaluation of all commercial and industrial rateable values would be carried out in 1990.

Mr Kenneth Baker, Environment Secretary, is not enthusiastic about Mr Edwardes's plan. He intends to have a long consultation period and no legislation until after the next general election, if at all.

That will enable him to say the rates problem is in hand, while freeing him to get on with what b∈ regards as more important subjects,

Leyland deficit totals £502m

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

LEYLAND Vehicles, state-owned £430.2m. That was after taking a BL's truck and bus subsidiary, end-ed last year with an accumulated fore tax was £91.5m. leficit of £502.7m and its liabilities

outstripped its assets by £31.8m. Land Rover UK, another key company within the group, showed an accumulated deficit of £57.9m at the end of 1984, but its assets were £148.7m more than its liabilities. The true extent of the two compa-

nies' losses – not shown in the BL report - are revealed by accounts which have now been filed, as late as legally possible.

Both form part of the Land
Rover-Leyland division that BL might sell to General Motors of the US (which owns Bedford in Brit-

ain). Discussions between the two groups have been going on for some nonths. nies, is mainly financed by a loan In 1984 Leyland Vehicles' net loss from the parent – an interest-free

Land Rover UK, which takes in the Freight Rover van operations, had a £78.1m loan outstanding from the parent at the end of 1984 but The previous year Leyland's net was paying interest at the rate of 1 loss was £143.6m on sales of

per cent over base rate. Land Rover's net loss for 1984 was £4.7m, down from £44.4m the previous year. It suffered substantial extraordinary losses in 1983. associated with the current rationalisation project, totalling £24.4m. In 1984 the extraordinary losses

reached only £0.8m. Land Rover's turnover for last year was £414.9m, up from £371.8m in 1983. This included £199.2m (£177.5m in 1983) of sales to Land Rover-Leyland International for

Leyland Vehicles was also a significant exporter with export sales of £127.3m last year, up from

Vauxhall car sales hit record

subsidiary, achieved record sales this year, but there is some disquiet among company dealers about stocks of unsold new cars, Kenneth Gooding writes.

Dealers in some areas have pro-tested about the number of unsold 985-specification cars still in stock but Mr David Lahti, Vauxhall's might have arisen because price istered the price marketing director, said: There is differences between 1986 models, no big problem - we are slowly introduced in the autumn and 1985 market share.

VAUXHALL, the General Motors working our way through the (1985) models was not as great as in the

He admitted, however, that a few dealers did have problems. Vaux-hall was trying to help them by allowing extra time to pay for the

Mr Lahti suggested difficulties

Vauxhall will launch a special incentive scheme to clear the last 1985 models at the beginning of next year. Vauxhall said its annual car sales

reached a record 300,000, compared with 282,835 Vauxhall cars registered the previous year which gave the company a 16.17 per cent

Hard line urged over teachers

PRIME Minister Mrs Margaret Thatcher's suggestion that local au thorities should take tough disciplinary action against striking teachers, officially leaked at the weekend, reflects her insistence that a more conciliatory attitude would open the floodgates to a wave of high public sector pay claims, Philip Bassett and Peter Riddell

The idea that teachers striking as part of the current pay dispute should be disciplined was yesterday dismissed as irrelevant and impracticable by both the teachers' employers and the union

At the meeting of the special Cabinet committee on the dispute last Wednesday, Mrs Thatcher apparently insisted that a tough line, in cluding possible lock-outs, should be taken.

There were suggestions yesterday that ministers were prepared to risk an all-out national strike by warning.

☐ MR ALEX FLETCHER, a former Conservative minister at the De-partment of Trade, has been appointed adviser to Argyll Group, the supermarkets group headed by Mr James Gulliver, which is bidding £1.9bn for Distillers, the Scotch

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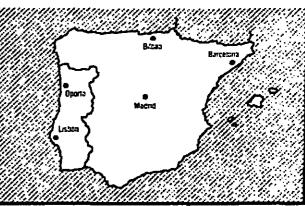
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NOTICE TO BONDHOLDERS

Republic of Austria

Zero Coupon Bonds due 1995

Principal Amount: U.S. \$100,000,000

Amount payable on Redemption: U.S. \$257,500,000 Issue Price: 100% of the Principal Amount

The Offering Circular dated 3rd July. 1985 relating to the Bonds stated that the Bonds would be issued in hearer form in the denomination of U.S. \$5,000 or registered form in amounts of U.S. \$5,000 or integral multiples of U.S. \$5,000. The Offering Circular further stated that, unless previously repaid, the Bonds would be redeemed at 257.5 per cent. of those principal amounts on 17th July. 1995.

(equivalent to 38.835% of the Amount payable on Redemption)

In the secondary market, however, it became the established practice, even prior to Closing, for the Bonds to be traded on the basis that the amount payable on each Bond on redemption is U.S. \$5,000 and not U.S. \$12,875 as is provided for in the documentation for the issue.

provinces for an are cocumentation for the issue. It is believed that this practice cannot be reversed and, in order to accommodate the practice, it is intended that the definitive Bonda will be issued in bearer form in the demonination of U.S. \$1,942 or registered form in amounts of U.S. \$1,942 or integral multiplen thereof except for one Bond which will be used in the amount of U.S. \$594. The other provisions of the Bonds will remain unaftered. Accordingly, unless previously repaid, the Bonds will continue to be redeemed at 257.5 per cent of the new principal amounts on 17th July, 1995 which, in the case of a Bond in the denomination of U.S. \$1,942, will result in an amount payable on redemption of U.S. \$5,000. The aggregate principal amount of the issue will remain U.S. \$100,000,000 and the aggregate amount payable on redemption will remain U.S. \$257,500,000.

As payment for the Notes has been made by reference to the Redemption Amount of the Boarts there is no economic effect on Noteholders. For each U.S. \$5,000 Redemption Amount a total amount of U.S. \$1941.75 was paid of which the first instalment of U.S. \$491.75 (9.835% less 0.75% selling concession) was paid in July 1985 and the second instalment of U.S. \$1450 (29%) has been paid in December 1985 totalling 38.835% of the

The Republic, the Fiscal Agent and the paying agents for the Bonds will enter into a Supplemental Fiscal Agency Agreement to give effect to these changes. Copies of the Fiscal Agency Agreement and a draft of the Supplemental Agreement will be available for inspection at the offices of the Fiscal Agent and the paying agents for the Bonds.

MORGAN GUARANTY LTD

23rd December, 1985



State Bank of India

U.S.\$100,000,000 Floating Rate Notes due 1997

In accordance with the terms and conditions of the above notes. notice is hereby given that for the 6-month interest period from 20th December, 1985 to 20th June, 1986 (182 days), the notes will carry an interest rate of 7.975% per annum. The interest payable on the next interest payment date, 20th June, 1986, will be US\$10,079.51 per US\$250,000 nominal amount and US\$403.18 per US\$10,000 nominal amount



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UK NEWS

Lisa Wood considers the implications of a Coke-Schweppes venture

Adding pressure to the fizz

Britain's fizzy drinks industry has Barr, the largest regionally based been forecast in the wake of an manufacturer, with brands includby Cadbury Schweppes, the UK soft drinks and onery manufacturer, that it had agreed in principle to form a

mand more than 25 per cent of the £1.75bn UK fizzy drinks market. Alcompanies, the market still has about 130 players, some of which

"The whole of the soft drinks industry is in a situation of overcapacity and underpricing," said Mr Tony Morton, deputy chairman of Mandora, the soft drinks subsidiary of Mansfield Brewery, in Nottinghamshire. "It will come right but there need to be some casualties before that happens."

Manufacturers of fizzy drinks which includes lemonad drinks such as tonic and colas have already borne the brunt of existing casualties in a £2.5bn soft fruit juices and concentrates. Juices are enjoying a considerable growth in sales in the UK as part of the real price of carbonated drinks fall-

zy drinks in the UK; today they number about 130. Some have simhave been acquired by larger UK strategy, said Mr Rolf Cooper, groups. R. White was acquired in chief executive of Coca-Cola Nor-1981 by Canada Dry Rawlings, in them Europe. "It is a volume-which Bass and Whitbread, the UK orientated strategy, but we have

ing Tizer, last year bought Globe Minerals, an Edinburgh-based fizzy drinks company.

There has also been rationalisajoint company with Coca-Cola to tion within leading companies. bottle and distribute all of Coke's Schweppes, the soft drinks division of Cadbury Schweppes, has reduced its factories from 14 to seven in the last five years and cut its workforce by 50 per cent.

The carbonates market, a fairly traditional one with few major new brands, started to decline in the to bite. Sales fell from 2,062m litres in 1980 to 2.022m litres in 1981. Recovery started in 1983 with a revolu-

"Pet (polyethylene ter plastic bottles presented the consumer with an opportunity to carry home large quantities of soft drinks," said Mr John Sunderland, managing director of Schweppes. That development in turn accelerated the trend towards a significant from pubs and corner shops to large

health boom.

Fifteen years ago there were about 300 UK manufacturers of fizer deliks in the UK 178'.

er today than in 1981 is part of our UK strategy, said Mr Rolf Cooper,

products company that has handled Coke's products in certain areas of Pepsi's attack on Coke in the UK was very similar to one it success fully waged in the US. Coke responded in the UK with an aggressive strategy based on its optimism for vastly increased consumption of soft drinks by Britons who drink

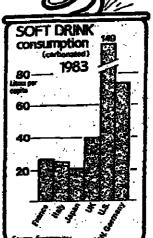
head a year against 149 litres in the The strategy included buying CC Soft Drinks, a franchisor of its brands, from Grand Metropolitan, in 1984. Part of the same aggr tactic is the development at Milton Keynes of what Coke calls the fastest can-filling line in Europe, filling more than 2,000 cans a minute.

around 49 litres of soft drinks a

Coca-Cola vehemently that the strategy is defensive against other cola competitors which include a host of ow company with Cadbury Schweppes offers us an association with a type of company that can do a uniquely strong job for our products — as well as theirs, said Mr Bob Wilkinson, director of corporate affairs for

Pepsi appears undismayed, al-though disappointed, at the pros-pect of losing in two years its 32about 95 per cent of Pepsi's business in Great Britain.

There is now speculation over Pepsi's new UK partner. The company says: "We are examining a number of options."



Coca-Cola, the world's biggest soft drinks company, and Pepsi-Cola, the second biggest, have been among the most aggressive players in the market. Coca-Cola accounts for more than 50 per cent of cola sales, which in total take about 31 per cent of the UK carbonated drinks market against 27 per cent

Coca-Cola's strong growth in the UK was checked in the early 1980s, however, by Pepsi-Cola, which had a 32-year UK association with Cadbury Schweppes until the latter's recent link with Coca-Cola. The new link will also end a similar relationship Coca-Cola had with Beecham.

Court hearing over dried fruit

Need seen for Westminster advisers

BY PETER RIDDELL, POLITICAL EDITOR

MORE THAN two thirds of medium and large-sized companies use goverament affairs or public relations consultants for work involving Whitehall and Westminster, but many are sceptical about whether these firms have sufficient understanding of the operations of the

ings of a survey of 180 sizeable com-panies (British and domestic ries of US and Japanese concerns) conducted by a group of people closely involved in the government affairs field. At present, the group wishes to remain anonymous since it is looking at the scope

Generale Bank

able controversy in Parliament about the role of outside consulthe Government, particularly about 31 per cent in acting as an advocate the links between members and on a company's behalf. the links between members and

cent of the companies use government affairs consultants (paying on average £28,200 a year) and 28 per cent use public relations firms for work involving (£33,100 on average)

Among the other points are that 61 per cent of the whole sample see ed for consultants in monitoring Parliament 69 per cent in moni- on Parliament.

There has recently been consider- toring Whitehall, 92 per cent in pro viding early warning about policies, 59 per cent in advising on what action the companies should take, and

> Of those employing consultant however, only 8 per cent regard them as useful in providing access to decision makers in Whitehall, al-

Significantly, none of the compa nies replying thought the consul-tants concentrated too much on Whitehall, although 28 per cent believed they concentrated too much

postponed

By Andrew Gowers

A HIGH COURT hearing on com-plaints against the EEC by the Brit-ish dried fruit trade has been post-

Traders in sultanas, raisins and currants are seeking a judicial review of EEC minimum import price regulations - which they say signifi-cantly increase the price they have to pay for produce imported from outside the Community

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"APPEL A LA CONCURRENCE NATIONAL ET INTERNATIONAL No 7152/1J/MEC CONFIDENTIAL A NE PAS OUVRIR."

Tenders must arrive 45 days after the first publication of this notice. Selection will be made 180 days after the closing date of this invitation to tender.

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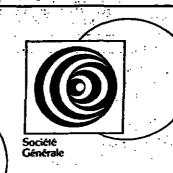
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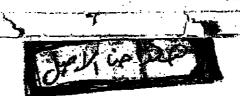


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The holders of international convertible bands of international convertible bands of international convertible bands of the commanications C. I.T. and C. ATEL 272 commanications C. ATEL 272 c PIERSON, HELDRING Public Notices INVESTIGATION BY THE MONOPOLIES AND MERGERS COMMISSION Proposed Acquisition of Allied-Lyons PLC by Elders IXL Limited
On 5 December 1985 the Secretary of State for Trade and Industry referred
to the Monopolics and Mergers Commission for Investigation and report under
the provision of the Fair Trading Act 1973 the proposed acquisition of AlliedLyons PLC by Elders IXL Limited
The Commission are required to make their report by 4 June 1986. Any
person or organisation wishing to give information or views on this proposed
acquisition should write as Soon as possible tel: The Secretary, Monopolica
and Mergers Commission, New Court, 48 Carey Street, London WC2A 2JT.

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BRITISH DIABETIC **ASSOCIATION**

UK NEWS

Talks on cheap electricity plan to be advanced BY MAURICE SAMUELSON NEGOTIATIONS between the coal and electricity industries and the Government will be speeded up in others, and were therefore less are the second to the same the second to the second to

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Government will be speeded up in the new year on a plan to supply cheaper power to a number of big users heavily reliant on electricity for their manufacturing processes.

The cheaper power would be linked to a special tonnage of power station coal intended for several er-station coal intended for several factories that have long complained of having to pay substantially more for their power than many conti-nental European competitors. They include parts of the steel, chemicals, paper, plastics and glass

plan would be introduced in April.

Some of the obstacles to the plan
appear to have receded after last week's meeting of the Electricity Council - the umbrella body of the 12 area electricity boards and the trying to work out a compromise Central Electricity Generating Board (CEGB) – which agreed to put a set of proposals to the Depart-in Whitehall, last week's Electric-

ment of Energy. Some of the area boards, which act as the industry's sales force, are worried that they might be accused of giving undue preference to cer-

thusiastic about the idea than the CEGB or the National Coal Board

(NCB).

While agreeing on the case for helping the heavy-load industrial consumers, some parts of the electricity industry had favoured a scheme, called toll processing, whereby the power stations would burn cheaper tonnages of coal sold directly to the electricity users by the coal board, thus absolving the electricity industry from front-line responsibility for it.

If the discussions succeed, the NCB, which fears it would be seen as yet another hidden govern-ment subsidy to the coal industry As a result, the electricity indus try appears quietly to have dropped the notion of toll processing and is

> In Whitehall, last week's Electricity Council proposals were welcomed as an important stage in formulating a policy that can now be considered in detail by the Govern-

CEGB confirms delay on Channel cable link

THE CENTRAL Electricity Generating Board (CEGB) has finally admitted that the first imports of the undersea electricity from France are being delayed until 1986 because of hitches in completing its cross-hitches in completing its cross-ing to next month for the first pow-ing to next month for the first pow-er flows between the two utilities.

not expect the first power to flow first commercial electricity move

The delays appear to bear out the less optimistic view of EdF that the through the cables until some time next month, instead of in December, as forecast earlier.

ments between the two countries will not start until spring - too late to contribute to Britain's electricity

The December target had itself demand at the height of the winter.

With effect from the start of business on 23rd December 1985, the interest margin over TSB Base Rate on TSB England & Wales Moneyplan Accounts will change from 8% to 10.5%.

The interest rate charged from 23rd December 1985 until the date of the next Base Rate change will be 22% p.a.

TSB England & Wales, St. Mary's Court, 100 Lower Thames Street, London EC3R 6AQ.

Newest reactors' power flaws fuel support for rival PWR

BY DAVID FISHLOCK, SCIENCE EDITOR

DISCLOSURE that Britain's new- £15m for every 1,000m kw-hours have reached an average maximu est nuclear reactors will not be fully available for this winter's peak defrom its AGR plant, by having to mand, or even for next winter's burn coal instead.

peak, despite a £100m emergency repair programme, is refuelling the report on the Sizev national debate over rival reactor ect is expected to comment on the

types. case for building more AGRs in Britain's latest advanced gas-cooled reactors (AGRs), at Heysham in north-west England, and Harleysham and Hartlepool tlepool in north-east England, are AGRs are of a different design from unable to raise more than about 60 the earlier AGRs at Hinkley, in per cent of their design output, the Central Electricity Generating Board (CEGB) has revealed.

The board said last week that it they were seen as a significant entire the control of their design output, the south-west England, and Hunterston in Scotland.

When ordered in the early 1970s: they were seen as a significant entire the control of their design output, the south-west England, and Hunterston in Scotland.

was curtailing its capital spending gineering advance by the CEGB, in all other directions in order to raise £100m internally for a top-priority programme of refurbishment for the two 1,300 Mw nuclear for repair. stations.

About £40m is expected to be spent in the coming year.

AGR proponents see the discloraise to satisfactory levels of performance. Even the earlier AGRs operating since the mid-1970s still do sures as another move by support-

(units) of electricity it fails to obtain output of only 400Mw despite pain stakingly slow construction over 10

to 14 years in each case.

The CEGB's engineering division recently precipitated a top-level row The forthcoming public inquiry report on the Sizewell B PWR projwhen it reported that Heysham and case for building more AGRs in Hartlepool appeared to be stuck at this output until they had spent a further £100m.

The engineers have identified three interrelated reasons why higher power levels cannot be reached reliably at present.

One relates to the performance of their unique helical boilers, built by Babcock International, and operat-When ordered in the early 1970s ing at very high power densities.

The engineers want to spend about £30m modifying the 32 boilers involved to get a more stable balance between the flow of hot gas from the reactor and the output of steam. They have successfully modified one boiler and believe they now know how to stabilise boiler performance at high output.

ers of the rival US pressurised water reactor (PWR) to discredit the hapless AGR.

But the board says it is losing

Ships' pilots vote to join TGWU

But, like the earlier AGRs, they

have also proved difficult to con-struct and irustratingly slow to

(TGWU). The association's leaders had in-The 1200-strong UK Pilots' Asso-dicated before the vote that the ciation had set the high target of 80 merger move reflected their memper cent of the votes cast in its bal-lot to approve the merger. The vote - 720 in favour and 192 against - vice to local port authorities, with a knowledging that many of their

union's already considerable indus-trial strength in Britain's ports.

MEMBERS of the 101-year-old association believes that sociation representing most of Britwith the 200 pilots who are already members, almost all of Britain's piwhelmingly to join the Transport and General Workers' Union TGWU.

The association believes that employed status and becoming port employees.

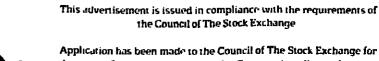
He said: "If we are to be port workers, we will have to be in the same union as the rest of port."

same union as the rest of port

The association's leaders said be exceeded that target.

The association will become part of the TGWU's docks and waterways section, and will add to the consequent loss of jobs.

The association's conservative Party. Mr Wilkin said yesterday that the government has forced that the Government has forced that the Government has forced that the consequent loss of jobs. cern at government proposals that 1,200 particularly right-wing pilots would mean pilots losing their self-to join the TGWU."



the grant of permission to deal in the Company's ordinary shares in the Unlisted Securities Market. A proportion of the shares being placed is available to the public through the market during market hours today. It is emphasised that no application has been made for these securities to be admitted to listing. Dealings are expected to commence on 31st December, 1985.

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Luxembourg, December 23, 1985

THE FISCAL AGENT

KREDIETBANK S.A. Luxembourgeoi

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Airports handle more traffic

By Michael Donne

THE GROWTH in UK air traffic throughout the past year continued during November. The British Air-ports Authority's seven airports handled 3.48m passengers, 4.1 per cent more than in November 1984. For the 12 months to the end of November, the airports handled more than 52.7m passengers, up by 6.3 per cent from the previous 12

During November, traffic handled by London's Heathrow rose by pared with November, last year, while Gatwick, London's second air-

 Glasgow Airport's terminal is to be extended over the next 10 years in a scheme aimed at keeping that airport in the forefront of regional airport development.

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First Union General Investment Trust Limited

PRELIMINARY PROFIT ANNOUNCEMENT for the year ending 31 December 1985 Year ended 11 December 1984 (Actual) R17715000 R17.715.000 521 cents 415 cens 457 cents

DECLARATION OF FINAL DIVIDEND in respect of the year ending 31 December 1985

Natice is hereby given that final dividend No. 50 of 12,5 cents per share has been declared in respect of the year ending 31 December 1985 payable to shareholders registered in the books of the company of the close of business on Tuesday, 24 December 1985.

On behalf of the board

South African transfe Johannesburg, 2001 (PO Box 4844

secretaries Hull Samuel Registrars

JEAN PEYRELEVADE, the Socialist banker at the helm of France's state-owned Compagnie Financiere de Suez, has been navigating a uniquely tricky passage during the last three years.

Peyrelevade was previously one of the main economic advisers to Pierre Mauroy, the first Prime Minister in the administration Mitterrand which came to power in 1981. He played a key role in putting into effect the Socialists' nationalisation programme which in February 1982 brought Suez, along with a wide swathe of French banking and industry, into state ownership.

Since promotion in March 1983 to chair Suez — a sprawling industrial and financial holding group with net assets of more than FFr 11bn (£965m), first set up in 1858 to build the Suez Canal -Peyrelevade, 46, has crossed over to the other side.

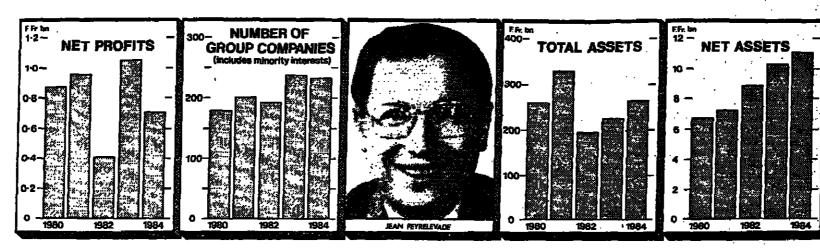
His response to the dilemmas and difficulties of running a nationalised financial group many of them unforeseen in 1982 — has been instructively

Sharpened by the experience of living with the consequences of nationalisation, Peyrelevade has emerged as one of the most vocal exponents of pragmatism in Socialist economic policies. He is now openly in favour

of private shareholders pro-gressively taking minority stakes in companies wholly nationalised in 1982. And, unlike most of his fellow nationalised company chairmen, he is not afraid to criticise the Government in public for not fully living up to its duties as a capitalistic shareholder in financial groups like Siez — although he thinks that the state's handling of the indus-trialised companies national-ised in 1982 in general has been

The spread of the Suez group's activities reads like a roll call of the strengths and weaknesses of French industry weaknesses of French industry and finance. A total of 57 per cent of consolidated profits of including some in the venture capital area. Peyrelevade has the profits of the capital area. because of charges associated company's international trading with the progressive sale of its and transport interests into a stake in the Credit Industriel et more effective force. And Commercial banking group) through efforts to link up the came from abroad. With group's banking and insurance operations across 90 countries, interests, he is attempting to the group maintains a strong boost the group's expertise in presence inherited from colo-selling deregulated financial nial times in the Middle East, services.

Suez cost the State FFr 4bn assistant managing directors to take over in 1982, on the look after the industrial, finanbasis of its prevailing value on the stock market. Its market value, after successive capital Gerard Worms, 49, formerly increases and a big rise in the managing director of the Rhone



A vocal exponent of pragmatism

David Marsh talks to Jean Peyrelevade, the French Government adviser turned chairman of Compagnie Financiere de Suez

(certificats ued to private shareholders this summer. Suez is one of the main com-panies which the right wing

opposition has promised to denationalise if it returns to denationalise if it returns your in general elections next march. The electoral deadline as "learning curve" in building up its investments in promismal and medium busimarch. The electoral deadline thus not only poses a question mark over Peyrelevade's future — but could also potentially herald partial dismemberment of one of France's most many-sided and least understood consideratives. conglomerates.

conglomerates.

"When I arrived," says Peyrelevade, "the company did not appear to have a strategy. There was no one responsible for taking non-banking participations, no corporate planning, no budgetary procedures."

Peyrelevade's response has been to build up a stronger head office team working on

He has brought in three new cial and trading parts of Suez's business. Respectively, they are Paris bourse, is now around Poulenc chemicals group; FFr 11bn on the basis of the Bernard Egloff, 50, a long-time present stock market price of Suez executive who entered the

non-voting preference shares group in 1962; and Patrick Pond'investissement) solle, 41, who joined the group in 1983 from the civil service, where he was one of the top of the main compared the right wing present Prime Minister, during the latter's time as Budget Minister.
Worms admits that Suez is on

ing small and medium busi-nesses. Although it has assembled an important financial arsenal in the form of a newly-created FFr 550m investment company with other banks and institutions, the pace of invest-ment has been slow up to now.

Aggressive

Some of Suez's competitors say this is partly because the group is not aggressive enough. An executive in charge of investment banking at a leading US hank in Paris says: "In this business, you have to be a killer. They are not killers."

Suez owns 100 per cent of Banque Indosuez, a product of the takeover in 1972 of the Indochine banking group and merger with its own banking activities. One of the most internationally active and dynamic of French banks, Indo-suez accounted last year for 38 per cent of the group's net assets and 47 per cent of profits. The bank's assets in Saudi Arabis-where it owns 40 per cent of Al Bank Al Saudi Al Fransi—are worth FFr 1.1bn. The problems in the Saudi banking sector have caused a drop in this bank's profits this

glass conglomerate Saint Gobain Pont à Mousson built up through acquisition and merger in the 1960s. But among the 233 investments included in its accounts for last year are important minority stakes in in 1982.

Important minority stakes in Bourgues, the country's largest construction group, and Société Lyonnaise des Eaux, one of France's two big private sector water utilities. After an interim period of stewardship under Georges Plescoff, the former head of Assurances Generales de France, Peyrelevade 31 months ago took over Suez as the group's fourth chairman in two

Inheriting a financial industrial empire which had expanded and grown powerful during the boom years of the 1960s and early 1970s but which had been weakened nationalisation, Peyrelevade's

nationalisation, Peyrelevade's first task was to reconstruct its strength. Ironically, in a series of complicated operations during the past 2i years, Peyrelevade has been rebuilding Suez partly by re-absorbing banking subsidiaries and financial affiliates from which it was sensysted by nationalisation. separated by nationalisation. He has also had to make his peace with powerful figures from the former Suez management who, using personal con-nections and cross-shareholding links across the family of Suez participations, have succeeded in removing parts of the group

Unlike Paribas, the other of Suez lost through nationalisa-tion its prime industrial holding of 17.5 per cent in the steel and hostility of the Socialists in

from central parent company

singled out to assist several "lame duck" banks nationalised

However, Peyrelevade in his previous career with Credit Lyonnais, the No. 2 nationalised bank, was pleading the need for economic rigour long before the ing company in which Suez has Socialists were forced to choose a direct 34 per cent stake. It as official policy. Since leavit as official policy. Since leaving the Prime Minister's office for Suez's headquarters in the Rue d'Astorg, he has shown steely determination in resisting day-to-day intrusion by the Government into the group's affairs.

Peyrelevade, who combines an informal business manner with a fierce Christian morality, chides the previous Suez management for paying insufficient attention to using the group's resources to strengthening France's industrial structure.
Under Jacques Georges-Picot
and Michel Caplain, two chairmen who, during 25 years,
placed their mark on Suez after its Suez canal assets were nat-ionalised by President Nassar in 1956, the company grew steadily through a series of acquisitions, mergers and stock market "coups." But in the more diffi-cult business climate after the first oil shock, by the 1980s Suez appeared to have run out

Peyrelevade's efforts to reforge the group's former links have earned him the image of a "restorer" within Suez. "He's very prudent, compared with the barons who ran Suez before him." says one financial analyst. Lord Cromer, a former gover-company SACM) were placed nor of the Bank of England, who firmly under private sector constill sits on the board of the group's Suez International sub-

Opposition before 1981, Suez sidiary, says he has the impressince nationalisation has been sion that Suez is a fairly con-

son that Suez is "a rainty con-servatively-ram affair."

Jack Frances, now aged 71,
the long-time Suez managing director during the Caplain era, is still on the board (along with Peyrelevade) of the Victoire insurance holdof the Victoire insurance holdanother holding company (Compagnie Industrielle, owned 18 per cent by Suez, and which owns 48 per cent of Victoire). Frances has effective control over Victoire, along with some other less important subsidiaries

Phillipe Malet, who chaired Suez after the death of Caplain in 1981 up to the 1982 state takeover, is also on the Victoire board. He is head of another of the tangled web of Suez holding companies, Lille, Bonnieres et Colombes, which owns com-panies in the industrial, property and oil sectors.

Influence

Shortly after he became chairman, Peyrelevade reached an agreement with Frances who, with the help of associates opposed to nationalisation, had built up controlling stakes in a number of companies formerly in the Suez sphere of influence. The deal brought back into the Suez net financial, insurance and trading companies. But industrial interests (including the loss-making. Alsation textile machinery and diesel engine company SACM) were placed

Jean-Marc Vernes, the chairman of the Beghin-Say sugar group. and the legendary Marce Dassault, who still has a sub stantial stake in the nominallynationalised Dassault military jet builder, is hoping that de-nationalisation will give his pri-vate sector financial empire a chance to buy a sizeable stake in Suez itself.

In a series of negotiations over building up new investments since 1983, the French Finance Ministry has been involved not only in its role as Suer' shareholder, but also as the owner of assets which Suez has been seeking to acquire. This clear conflict of interest has not helped speedy decision-

Peyrelevade says: "If any-thing, I would reproach the state for not having been suffi-ciently present as a shareholder -for not having realised how useful we could be." He says the state could have transferred to Suez more of its direct hold-ings in industry. He shows annoyance that negotiations transferring a small part over transferring a small part of the Government's 40 per cent stake in the Roussel Uclaf pharmaceutical company (54.5 per cent owned by Hoechst of West Germany) took two years to complete. This prevented Suez from benefiting from the sharp rise in the company's share price during this time.

Peyrelevade's main action on the financial side has been to decide to sell for FFr Ibn Suez' 40 per cent stake in the Credit Industrial et Commercial group.

Soon after the nationalisations, Suez was called on to help bail out the loss-making Banque de l'Union Europeenne, and also took over for FFr 505m cash draining industrial assets from the former Rothschild bank, L'Européenne de Banque. Peyrelevade says that these assets have now appreciated in

Suez has also taken under its wing the troubled Banque Vernes and has acquired the profitable retail and instalment credit banks Sofinco and Banque Parisienne de Credit All three banks were previously linked to Suez before nationali-

Shortly after he became chairman, Peyrelevade reached state groups, Peyrelevade and other state groups, Peyrelevade says and other state groups, Peyrelevade says said of the principle of bringing in private shareholders does not opposed to nationalisation, had built up controlling stakes in a meds to maintain a strong number of companies formerly state sector. "In view of the in the Suez sphere of influence. The deal brought back into the Suez net financial, insurance and trading companies. But insurance and trading companies. But insurance and trading companies (including the loss-making. Alsation textile machinery and diesel engine people in France who are thinking not in terms of their future role as shareholders—or even in terms of money—but simply of denationalising. Sizez and other search: a matter of interpretaction, Amsterdam, February 5-7. Details from ESOMAR Central Secretariat, J. J. Viottastraat 29, 1071 JP Amsterdam, The Netherlands, Tel: (020)64-21.41. Telex: 18535 ESMAR NI. Handling customers by 'phone and thing the company's sales and image, London: February 20. Fee: £110 Handling customers by 'phone and there are certain groups and people in France who are thinking not in terms of their future role as shareholders—or even in terms of money—but simply of acquiring power." Of the possibility of de-

EDITED BY ALAN CANE

The Vancous

Business courses

Retail profitability. Lendon, February 28-28. Fee: Full convention place £450 plus VAT; quarter/half/full day rates available. Early payment fees available before January 7. Details from RMDP, 61-83 Ship Street, Brighton, Sussex BN1 1AE, Tel: 0273 203581/3. Telex: 87323 FS1 G RETAIL.

The essentials of commercial contracting, London, February 11-12. Fee: £437. Details from Miss Cordelia Corrier, Lion International, Premier House, Southampton Row, London WC1B 5AL. Tel: 01-833 2705. Telex: 24687 (IMP-EMP G) Attention: Lion International Fax No: 01-330 6458.

Techniques of scenario planning, Brunel, February 3-7. Fee: £625. Details from the secretary, Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH. Tel: 0895 56461 Ext 215.

How effective is your personnel department?. Uxbridge, January Secretary, Management Pro-gramme, Brunel University, Uxbridge Middlesex UBS 3PH. Tel: 0895 56461 Ext 215.

New product development, Banbury. February 19-21. Fee: Members £253; non-members £345. Details from the Courses Secretary, The Market Research Society, 15 Belgrave Square, London SWIX 8PF. Tel: 01-235 4709.

to managing people, London. February 5-7. Fee: Members £330 + VAT; non-members £380 + VAT. Details from Course Secretary, BACIE Training Ser-Successful public relations, Lon-

don. February 4-5. Fee: £431.25. Details from Miss J. K. Van Wycks, Seminar Division, Crown Eagle Communications, Vernon House, Sicilian Ave, London WCIA 20T. Tel: 01-242 4111. Telex: 896827 TACS G (ref.

TECHNOLOGY

Fax of life—Japanese style

JAPANESE TRADE barriers are gradually crumbling with the result that growing numbers of Western companies are contemplating a local presence to take advantage of Japan's large and dynamic consumer markets.

A significant difficulty, however, for such companies is establishing the best way to handle their data processing requirements in Japan. A company could pay dearly for too many mistakes here.

Richard W. Sullivan of the consultancy Arthur Andersen, is of a limited number of foreign analysts with substantial experience of this problem.

Now leaving Japan after four years, he has several pertinent points to make about Japanese office automation and the hurdles incoming Western companies have to overcome to

make the best of it.

First, familiar equipment is unlikely to be on offer, he says. "The equipment people are used to is not generally available." Companies such as Mitel, AT & T and Siemens have either not yet arrived or Mitel, AT & T and Stemens have either not yet arrived or are very new in the market so must either be imported or purchased locally: "The first thing to put in your office is a facsimile (fax) machine—perhaps a multiple fax. Telex is virtually useless over here; above those for Japanese goods. Also whereas large discounts

Roy Garner in Tokyo on office automation pitfalls

West, business people tend to gins and import tariffs of buy word processors and between 4.9 per cent and 6 per personal computers unit by cent mean that discounts for

Mr Sullivan recalls Japanese company which had bought 150 personal computers from 12 different vendors and of 25 different models, a policy which he says is typical of Japan, where each department makes its own purchase deci-sions, leading to a "fruit salad" of equipment.

Changes are in the wind, however, and signs of a more coronizated approach to O/A have come in the wake of the launch of the IBM 5550 "Multistation." Following the IBM lead, more Japanese sellers and buyers are looking towards the multifunction workstation concept for

There are few installations as yet, largely because the Japa-nese are unclear how they can

the primary mode of Also, whereas large discounts In Japan, as in truth in the machines, high distributor mar-

foreign goods will rarely be above 10 per cent. Mr Sullivan believes that, at the PC or word-processor level. imported goods can be a feasible proposition for the new entrant, but there are technical

hurdles to cross. Japanese machines feature a built-in auto-switch which allows for either 50 cycle or 60 cycle operation, as used in different regions of Japan, but foreign goods sometimes need modifica-

The real problems come when communications are involved. Items so has modems and PBXs, which have to be hooked up to the phone system
"are a waste of time and money
to bring over from the west."
One simple problem is that each individual manufacturer of individual manufacturer of telecoms equipment must acquire government licences for its specific equipment, but diffi-

culties are broader. Many pitfalls can be seen to await the unwary newcomer on the communications scere, and the problems are compounded by a scarcity of experienced telecommunications consultants:

Conversely, for many foreign telecommunications sellers, Japan's inexperience could previde a business bonanza.

Mr Sullivan says: "You can

really cash in here with any telecommunication cash-saving devices, now that deregulation has come. It is easy to see players lining up for the telecoms market, and the rapid changes demand almost a daily monitoring of the scene.

For the ordinary user Mr Sul-livan suggests there can be big savings for those companies which make sure they know what is available. Mr Sullivan stresses that there is a wide variety in the office solutions which will suit indi-

vidual companies, and thus when it comes to buying equip-ment he suggests five basic guidelines to help overcome the differing requirements of indi-vidual operations: • buy software, not hardware; costs of customised softwares can be as much as ten times that of basic hardware, and thus it is the software which one

must get right first. • remember that machines from different vendors often cannot communicate with another and with compatibility "almost" is not enough.

don't buy promises: "It is my experience that new soft-ware generally must be tried and proved before it can be

believing.

• avoid a fruit salad of equip-

ment, with attendant problems, by carefully prepared purchas-

plan to commit substantial time and effort to making your O/A approch work first time, Personel skills and organisational differences are other major factors influencing office automation. Of special import-ance is the Japanese aversion to the keyboard. As recently as three years ago Japanese language word-processing was a novelty, and previously few novelty, and previously few people had a typewriter or key-board device. Except for companies less than three years

Automation such as in this Japanese dealing room is the exception rather than the rule relied on," and thus seeing is old, almost no one in business shorter-term, however, perhaps

> subordinates, generally brand keyboard work as a clerical and executive support system and executive work-siztions are thus the access of data from outside a long way off.
>
> Concerning office organisa-tion, Mr Sullivan observes that

the Japanese skills of quality control, legendary in the bluecollar sector, are not so im-pressive in the white-collar

catalyst of change.

today has keyboard experience. by 1987, he considers optical Senior staff, wishing to avoid disks for use as storage devices embarrassment in front of their have great potential.

the computer is like tying a donkey to a jet plane." Pressure for change exists however. Japanese companies are less concerned with financial

savings than with finding a better response in operations through office automation. arena.

Looking far shead, Mr Sullivan sees the eventual development of voice, or graphics-type,
input as the most important
automation as a key cost-cutting

Birmingham, England Hardware for factory control

for building products heat exchange, drinks special-purpose valves,

general engineering,

·Mi pic,

refined and wrought metals.

THE National Engineering aboratory in East Kilbride, is developing a set of general-purpose control hardware to help factories schedule their

work.

The equipment will be of the kind based in offices of those who plan production. With the hardware, to be based on four MG-1 computers made by Whitechapel Computer Works of London, which we the baseafters will. staff at the laboratory will attempt to co-ordinate factors such as demands from custo-mers for finished products and the availability of factory hardware and operators to do

specific jobs.
The system will use graphics displays so that a manager could call from the computer detailed diagrams of parts that he wants to turn out. Details such as work plans could be displayed in the form of bar charts.

The system would also tell planners the results of issuing invoices to keep check on

customers.

Another use of graphics could come from displays that show the consequences of rearranging of factory machines. This would enable staff to experiment with new layouts of hardware. Workers at the laboratory.

funded by the Trade and Industry Department, hope to finish prototypes of the system next spring. Dual role chair ROWCHAIR LEISURE, a company in London, is attempting to find commercial backers for a rowing machine that doubles as an ordinary

steel chair. The device, which could flud favour among keep-fit en-thusiasts short of space for exercise machines, features a sliding seat and a handle. By pulling and pushing the handle, the person moves the sliding seat to and fro, in the process building up leg, stomach and arm muscles. More on 01-267 2112.

PETER MARSH

Software treatment for personnel

computerised personnel manage-ment systems have suddenly become the flavour of the month. Why this should be, is tied

up with the dramatic changes

the past few years coupled with the falling cost of computer hardware. Personnel was very much the poor erlation when larger companies were installing their tems on mainframes. Now that company's competitiveness and survival may depend on its

looking for help through automation. companies already packages — they include IBM, join the backlog of jobs schedoffer mainframe-based personnel ICL, McCormack and Dodge. Package Programs Pete boroughr Software and Plessey. The chief growth, however, aged software has launched an has been in packages destined for minicomputers and micros.

A manufacture of packages of the packages destined in the UK. The Royal Borough system with two unusual fea-According to surveys by the Institute of Personnel Manage US company. It is one of the of the system. ment, between 1982 and 1985 first MSA packages which the

AFTER YEARS of neglect, mini-based systems grew from computerised personnel manage- five per cent to 13 per cent of all systems installed, micro-based systems from four per cent to 24 per cent while mainframebased systems declined from 76 in economic circumstances over per cent to 55 per cent.

The small difference from 100 per cent is made up by a decline in companies moving away from personnel systems supplied by computer bureaux.

Low-cost micro-and minibased systems made it possible for the personnel department to personnel policies, everybody is get away from the stranglehold of the data processing centre; it system, tailored to its own requirements without the need to

wied for the mainframe. between £30-40,000 but can fall to considerably less, if a custouled for the mainframe.

customer can tailor to his or her own requirements and it was designed and written in the

The author is Brian Male. formaly a personnel manager with the John Lewis Partnership and now an MSA sales support consultant. Mr Males says, the system has been designed to be extremely comprehensive in the informa-

tion it will store.

The package operates in conjunction with MSA's Payroll package and its "Information Expert" a data dictionary and fourth generation language which provides the mechanism for retrieving the information. The cost of the package is

mer is an MSA user already. system with two unusual fea- of Windsor and Maidenhead tures for a package from this will be one of the first users

ALAN CANE

European venture for amorphous silicon TWO BRITISH companies are trast the atoms are spread untile amorphous form of the cells made from amorphous supporting Messerschmittevenly throughout the material can be turned out silicon.

supporting Messerschmitt-Bolkow Blohm of West Germany and Solems of France in a European-wide venture to make amorphous silicon, a "dis-ordered" form of the element particularly useful in solar

The venture is one of 10 technology projects announced last month under Eureka, the pan-European research programme backed by 18 West European countries.

Edwards High Vacuum of Crawley, Sussex, which is part of the BOC group, and Plasma Technology, based in Wrington near Bristol, have joined forces to develop a range of hardware to make amorphous silicon. The equipment will probably be used in Eureka

The material is different from the monocrystalline silicon normally used in the semiconductor business. In the latter, atoms of silicon are arranged regularly in an ordered lattice framework. In amorphous silicon, in con-

Predicting the positions of individual atoms is therefore diffi-cult, which increases the problems of turning it into integrated circuits. In theory, however, amor-

phous silicon can be produced more easily and cheaply than the better known form of the element. To make the latter, crystals are deposited from molten silicon using expensive machines called crystal pullers. To make the amorphous

variety, atoms from a gas such as silane (silicon hydride) are deposited on to a substrate such as glass or stainless steel. Companies in Japan and the US, for instance Nippon Steel and Energy Conversion Devises, have pioneered applications of

amerphous silicon. In particular, this form of the material has become useful in photovoltaics, the conversion of sunlight to electricity in silicon research, for instance in how to

cheaply.

So far, however, little activity further British company, BP, a amorphous silicon production could become involved. It is in amorphous silicon production has taken place in Europe. This is in spite of the fact that many of the scientific principles behind production were first investigated at two British research centres: STL (the research laboratory of STC, the telecommunications company) and Dundee University.

Edwards High Vacuum and Plasma Technology say they are "actively supporting" the venture by MBB, best known for aerospace, and Solems, owned by Total, the oil company. Mr Alex Mudge, systems business director at Edwards, says he hopes MBB and Solems will buy equipment from the British joint venture within a year.

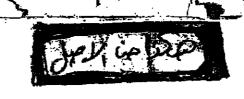
solar cells. Cally made from increase the efficiency of solar

There is speculation that

working on amorphous silicon at its main research centre at Sunbury on Thames, near London, but is keeping its research under wraps for fear of divulging information to competitors. In the machines developed jointly by Edwards and Plasma.

a set of chambers deposits layers of amorphous silicon and other materials on to a glass substrate. In each chamber, a gas in the form of a plasma (hot ions) releases silicon in the amorphous form to build up a thin film of material.

three-chamber system would cost about £300,000. In production, the glass substrate would be transferred automatic-· between



FINANCIAL TIMES SURVEY

Monday December 23 1985

PORTUGAL

TRADE · INDUSTRY · EXPORTS

Although the economy is performing better, Portugal is beset by doubts about entering the European Community. In agriculture and industry fears are widespread about impending competition.

Euphoria wanes over EEC entry



Turbid waters ahead for Prime Minister Cavaco Silva on the eve of Portugal's accession to the European

that a seven-year transition is

Companies which up to a decade ago had captive markets

of Portuguese industries adapt-

that small size gives them-in

fashion garments, for instance

or bed linen, or the shoes which Portugal sells in quantity to the

exports—in which foreign com-panies play an important role

More than half of Portuguese

64.6 ing well and using the flexibility

structures.

By DAVID WHITE

ONLY A WEEK away from EEC accession, the Portuguese should have reasons to be opti-mistic. Within the Community framework, the country can see its path ahead in a way it has not been able to since it ditched its archaic dictatorship in 1974.

After a spell of forced austerity under the tutelage of the International Monetary Fund, the economy has this year per-

formed better than forecast, and has started growing again.
Inflation, which is expected to end the year at 15-17 per cent, is going down, and so are Portu-gal's high borrowing rates, so off-putting for industry. A large inflow of EEC funds — this was top priority in the country's with it the promise of moderni-sation, especially in the rural

The deficit on Portugal's bal-

Inflation lower

Textiles, the main export, are from now on safe from any protectionist threat from Europe, and quota limits are

due to disappear.

None the less, worries are widespread in both agriculture and industy. Two important lobbies are opposed to entry—the communist union movement, the communist union movement, cit increase and to go for higher growth and consumption.

Thanks to continuing export strength—in the last three years, Portuguese exports have to take on EEC competition.

In the country as a whole, any euphoria over the achievement of the European goal has been somewhat lost in a mood

socialist party an election. With the interim. Mr Cavaco Silva the outgoing prime blames business hesitation on a lack of confidence in the presidency at a side, the party fell back into second place in parliamentary elections in October, as its

partners surged ahead under a new and distinctly more rightwing leadership.

The new Prime Minister, Mr Anibal Cavaco Silva, at the head of a one-party minority government, arrives with a much more expansionist message after the belt-tightening that has belt-tightening that has characterised the past two and a half years.

It was a tempting moment to force elections—and an appetising one for a new Government, with the worst of the recession over and with financial support about to materialise from the EEC.

The Soares Government had the hard and politically costly task of correcting economic im-balances and halting a soaring foreign debt. In the event, the conclusion that Mr Cavaco Silva reached at the same time as some leading socialist econ-

The deficit on Portugal's bal-ance of payments current account, more than \$3bn three years ago, is expected to be less than \$200m this year. Imports have gone down, mainly a reflec-tion of the recession, while ex-ports have increased strongly. partly because companies have been unable to sell on the weak

home market. The current view is that there is room to let the external defi-

returned to growth this year. At the same time, real wages have stopped declining after

ment of the European goal has been somewhat lost in a mood of general depression.

Certainly, securing Portugal's accession to the EEC was not enough to win Mr Mario Soares' spear and has kept dropping in Socialist party an election. With

Main Exports Fob 1984 (Es bn) Agricultural and processed agricultural Minerals, ceramics, glass (and articles thereof) 56.7 64.3 Wood and cork 110.2

(including pulp) Textile, clothing, foot-wear and accessories Machines and transport 119.4 Exports (cif) by groups of countries (Es bn) Comecon
New Portuguese-speaking countries
Others 15.5

certainties. Portugal's political nounced that it will go for conwaters are, if anything, more trolled growth, encouraging the turbid now than they were be-

fore.

The governing party has to rely on support in parliament from the new Democratic Renewal party, a formless and ill-defined movement tied vaguely to President of the Republic, General Antonio Ramalho Eanes, and to ideas of social progress and clean government.

Second pillar

Mr Cavaco Silva's objective of establishing a firm new leadership from the centre-right requires a second pillar in the figure of presidential candidate Mr Diogo Freitas do Amaral, a former Christian Democrat leader whom Mr Cavaco Silva's party is backing in next month's election to succeed General

Imports and Exports 1982 685.4 1.025.0 Exports of goods and services 460.8 973.0 **Economic Indicators** 1983 Per capita GNP \$1,867 \$2,047 Unemployment (%) 3.075 2.031 Trade balance (\$bn) -\$1.64bu Current account balance Growth rate of productivity (%) metal articles † 1985 (forecast) --\$200m. Source: Bank of Portugal. Transport equipment

nounced that it will go for con-trolled growth, encouraging the private sector, reducing state interference and cutting both company and personal taxes. By using the market to finance the government deficit, it aims to combine this with an increase in public spending.

A modest increase in real wages is foreseen in a bid to

tend with the introduction of value-added tax, which has been postponed for six months.

Mr Cavaco Silva—who, unlike Mr Soares, will keep his own hand on the economic tiller—

ment at the same time as fight-

ing inflation and controlling the foreign account. He says he can

lower unemployment from 11
per cent to 8 per cent in four
years and bring inflation down
to around the EEC average.
As a pledge of faith on the

inflation front he has suspen-ded the month-by-month deval-

uation of the escudo—hoping to build up the currency's prestige

in the new community environ-

and "rationalising" the nation-alised sector. But in these politically sensitive areas, lack of clout in parliament threatens to

be a big handicap.

Labour rigidity is considered one of the main constraints—

real or psychological—on indus-trial investment and modernisa-

tion. Under current practice, the

only way to scale down an established work force is by

offering voluntary redundancy Portuguese private industrial

ists complain that unlike foreign companies with ready

resources, which may still find this solution cheaper than keen-ing workers on, they cannot afford the enticement packages.

Work on tackling public enterprise was at an early stage when the Soares coalition col-lapsed this summer. A govern-ment report at the end of last

year painted a vivid picture of the state of the 18 companies, with 70,000 employees, which make up the nationalised indus-

trial and energy sector. The re-port found them ill-dimen-sioned, decapitalised and encumbered by complex mergers.
Portugal's nationalisations of

1975 and 1976 were carried out on political rather than econ-omic grounds. Under the old regime, according to the report's figures, seven private groups controlled 300 of the 411 most important companies in the

The takeovers were a wholesale operation, including newly-developed and problematical

intermediate-goods sectors They embraced steel, mining tobacco, paper and pulp, chemi

cals, cement, glass, shipbuilding, petrol, gas electricity and

a few oddments besides (such

as two breweries).

Post -revolution governments

fell prey to the temptation to use the nationalised sector as

an economic policy instrument

in response to the oil crisis. State companies were obliged to take on costly foreign debt and some—especially the electricity

company—to accept late pay-

The report estimated that 40 per cent of the Es 500bn (\$3.14bn) needed to put the

Temptation

He also aims to carry through two tasks left pending from the previous government—easing the rigid hiring-and-firing laws

With soaring financial costs, losses in the 18 companies rose from Es 560m in 1977 to Es 63bn last year. The report concluded that selling off comwages is foreseen, in a bid to revive consumption levels. How-ever, Portugal has still to con-

companies back on their feet form—as matters stand, the was money owed by state and takeovers are constitutionally local bodies.

panies or participations was "desirable in many cases."

Main Imports Groups of products 1984 Agricultural and agricul-tural by-products Mineral products (including oil) Chemical, plastic and allied industries 131.6 not enough. 89.7 and seek new outlets. But, assisted by the steady devaluation of the escudo, they have as Machinery and equipment

ill afford to wait for that to happen. Efforts have been made to

discipline financial manage-ment, but apart from slashing investment programmes, the only major measures so far However, privatisation can have been a cutback in the shiponly be undertaken in the yards and the winding-up of two
framework of constitutional reshipping companies.

Guy major measures so tal traditional reengineering, which take an inEEC provides just one of the
order of total exports, many unknown factors after
framework of constitutional reshipping companies.

Portugal relies heavily on January.

The private sector is another whole problem. Also under-Contents capitalised, used to relying on the state for protection, its worries have been aggravated by low demand. Lacking the finance to install new equip-

Industrial policy: juggling with a restrictive constitution to limit losses in the public sector

ment, many industrialists are alarmed at the prospect of in-creased competition, particu-larly from "third" world coun-tries, after EEC entry, and say Textiles production: mixed blessing of entry into the

Footwear: Portugal's biggest success story 2

in Portuguese Africa have been forced to adopt a new mentality The North: stronghold of the country's private sector gains a bigger voice in Lisbon ... 3 a whole failed to make neces-sary adjustments to their cost

There are, however, instances Agriculture: The country's Achilles Heel worries competition after joining the Community

> developing-world markets. Up to now, most exporters have benefited from a generous

panies play an important role support programme including —already go to the EEC with development contracts and Britain currently the number subsidies on interest payment. one client. But in non- The fact that this now has to be traditional sectors such as reorganised to comply with the

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some challenges but the pros-pect of helpful funds and tech-

nical assistance for the Portu-

guese entrepreneur who wants

to modernise his company, or

set up a new venture in a backward area, or sell more to a problem area like Japan.

From the moment Portugal accedes on January 1, 1986,

public or private concerns that

can present suitable projects or acceptable proposals, will be able to tap the Community resources that seem almost tailor-made for a country like

portugal whose industrialisa-tion hardly existed before the 1960s, and which has to make giant strides to catch up with

The Community's social fund is a particular boon to Portugal which has badly lagged behind in job and management training: with no ceiling for the moment on the money available to Portugal the fund can provide resources for vocational

New approach

long isolated from new trends

nore there.

average Community levels. The Community's social fund

Plans to reconstruct and modernise public sector

Industrial Policy DIANA SMITH

GOVERNMENTS have come and gone before they have had time to put consistent indus-trial policies to work. Each administration in the last five years has vowed to modernise a sector that ranges from large, generally loss-making state-owned industries through a few hundred growingly competitive medium-sized private companies to thousands of tiny concerns with a handful of

trial manager and former head of a pioneer leasing company, is the latest in a queue expected to juggle a restrictive constitution that bars denationalisation of industries swept into the public net in revolutionary 1975, with an ever-more urgent of the public sector, yet has to encourage a private sector that will soon face the challenge of the EEC whose efficiently-pro-duced goods will move freely on the formerly-sheltered Por-

The goal of the new administration—couched in rather flowery language in a long programme that covers everything from finance to sport—is to foster an "integrated, logical, coherent and versatile industrial system." It seeks to develop a limited number of high-

mining legislation—since Portugal has important mineral resources—reassess the investment and divestment pro-grammes of public sector industries, step up training in new production methods, and establish better patterns for quality and standardisation.

The Cavaco Silva Government stresses its faith in private enterprise as the "true, irreplaceable source of economic and social development;" which means, in its view, more dynamic capital markets, tax incentives and easier credit.

With the conditions the

companies to thousands of tiny concerns with a handful of workers, struggling to survive on bank loans and hopes of lucrative orders.

The new minister of industry and trade. Mr Fernando Santos Martins, an experienced industrial manager and former hand

Tax review

The Government plans to review the tax system—not only in the light of introduction of VAT as of January 1, but to soften hitherto-discouraging rates of industrial tax and make the system less complicated.

Meanwhile, the Government, like its predecessors, wants to do something constructive about the deeply-indebted public sec-tor. In 1984, state-owned industries ran up losses of Es63.2bn (\$380m); three companies alone were responsible for three-quarters of this loss; CNP (the petrochemical corporation) with Es26.3bn in the red, Setenave, the shipyards, with Es13bn in losses, and Quimigal, the basic chemicals corporation, with a

loss of Es19.1bn.
The new Government claims

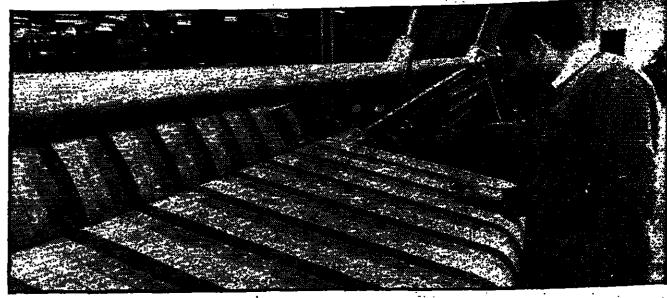
that unless reasons of national strategy or vital community interest are involved, stateowned industries must subject themselves to competition on the open market — that is, if their medium-term economic and financial viability is not guaran-teed — it will not besitate " to apply appropriate measures that will save the population as a whole unjustifiable social costs."

Translated into language less reflective of the Governless reflective of the Government's awkward status as the administration with the weakest parliamentary minority since 1975, that means that, like its predecessors, it must seek a way to cut losses without bringing the wrath of the left which militantly defends hundreds of thousands of public sector jobs in the Lisbonarea, down on its head, with motions of censure in parliament and debilitating strikes in the factories.

For a start, this Government demands better management in the public sector and more flexible access to capital. The sector cries out for re-structuring and for several years the World Bank has tried years the world bank has used to negotiate with a succession of governments a loan of up to \$300m that would permit the state to reshape its heavy

centre-left The previous centre-left administration had a strong parliamentary majority but lacked the political nerve to tackle public industry. This administration appears to have more nerve in principle: but what its minority status will allow it to do in practice is still unclear. still unclear.

Meanwhile, imminent EEC accession holds not only awe-



Weaving at the Oliveira. Ferreira textile factory

EEC entry raises big questions

Textiles production

WILLIAM CHISLETT

vide resources for vocational training and job creation, restructuring, traineeships or apprenticeships in Community countries and training schools. THE METAL door slid open in what appeared from the outside to be a residential building to reveal dozens of women cutting, Companies can get EEC help with research and development — much-neglected in a country pressing and packing high quality shirts for export to France. "In Portugal people are cheaper than machines. cation systems, programmes applying new technology to traditional industries, indus-We could not afford to auto-mate production in this plant," said Mr Henry Tillo, a garments manufacturer in Oporto, and trial cooperation, industrial development in Lome con-vention countries (of some interest to Portuguese investors the new head of the city's Industrial Association. It was a scene which could not have occurred in any other now that former Portuguese colonies are joining), and trips to Japan to learn how its system works and how to sell textile producing nation in Western Europe, where automation is the norm. The annual survey of textile costs conducted

With an old association with Efta, and new membership of the EEC, Portuguese manuby the Werner organisation in Brussels shows Portugal at the bottom of the European league, facturers are now more firmly established on European soil after generations of ties with former African colonies that paying on average \$1.28 an hour in 1984 compared with \$3.87 in Spain and \$7.54 in West Germany. Portugal has been successfully exporting clothes, knitwear, fabrics and fibres to the EEC, its main market, for the Access to a fussy market of 350 million people requires a new approach. Many industrialists are showing healthy signs of preparing e, husiastically for the new era, but more fret at the threat from freer past 10 years in the face of entirely on textile area depend quotas and duties. As of next January Portugal will have virtual freedom of access to the EEC. It will have to limit textile shipments to a 10 per cent increase in each of the next two years and yet they still three years. imports, especially from Spain mports, especially from Spain
—often forgetting that Spain's
EEC accession offers them
major sales opportunities now
free of protectionist tariff

Community membership, however, will also weed out the strong from the weak concerns, because Portugal, in turn, will have to open up its protected domestic market.

The list of problem companies, according to textile experts, includes the well known name of Coelima. Portugal's largest manufacturer of bed linen and one of the three biggest in Europe, which is struggling to pay the high interest on loans will be the cheaper Far East used to modernise its equipment.

producers, which are at present completely excluded from the Portuguese market. The Multi Fibre Arrangement, the world accord which controls a large part of the international trade in clothes

international trade in ciones and textiles, runs out in July 1986. The new agreement is expected to give low cost. Far East producers greater access to the EEC. Portugal will thus face competition both at home and overseas.

Warnings

There are some dire and probably exaggerated predictions about the impact of this competition on the fragmented competition on the fragmented Portuguese industry, which is largely made up of some 2,000 small and medium-sized enterprises with an average of 50 workers. Some parts of imthe main textile area, depend entirely on textiles and closures would raise social

major sales opportunities now free of protectionist tariff barriers.

The textile industry, the country's chief exporter (28 per job rather than give up hope.

The coming months will tell cent of total exports) and a whether the spirit of enterprise or the self-deprecating streak of national character wins.

Increase in each of the next two years and yet they still come to the factory every day, clinging to the remnant of a job rather than give up hope.

Those concerns, particularly yarn and cloth producers, which are operating at below cost to stay in the marketplace

siderably from EEC entry, pro-viding companies can keep their the Portuguese banks after 57 per cent in 1984. The neigh-low labour cost advantage which over investing in new machines bouring Spanish market is gives them a strong competi-tive edge. The list of problem companies, ing.

Rates of interest in Portugal range from 28 per cent to 40 per cent, depending on whether the interest is paid up-front. One textile concern's interest

bill is greater than its sales.

Just over half the textile concerns consulted by the Portuguese Confederation of Industry in its latest survey described their financial situation as bad.

However the impact of competition on the depressed Portuguese market may not be that dramatic because the market is not very attractive for foreign producers. It is small (10m people) and spending power is low.

Textile exporters have started to shift emphasis from cotton towards woollen garments. "Our cotton shirts are no longer as cheap as the Far East's." said a businessman. Unlike the Far East producers, Portugal has to import all its raw cotton re-

The industry's strategy, which has been developed over the years with an eye on EEC entry, is to produce more ready-made clothes, the value-added sector. Total textile exports in the first six months of this year were Es 126.6bm (\$781.4m) compared with the first than the whole of

ing.
The Maconde enterprise, a subsidiary of the Dutch concern Macintosh, is the largest producer of men's clothing.

Portugal is also beginning to aim at the higher end of the clothing market in order to compensate for losing at the lower end to Far East producers. Clothing designers are now at a premium. Only three years ago there were many unemployed designers. A design institute has been set up in Oporto.

Cautious

After several years of heavy investment to modernise equipment, medium-sized and large concerns are now taking a much more cautious approach until they see a significant fall in interest rates to ease their high financial costs or ways to generate more sales.

Mr Tillo said enterprises were striking a "fine balance" between machines and people and that as long as wages remained low by European standards the textile industry could afford to remain labour

At the same time enlightened businessmen realise that wages are bound to rise. "People cannot live on the money they receive," said one businessman. "They are not animals."

A concerted effort is therefore being made to try to raise the generally low level of proin texture exports in the brst. The generally low revel of pro-fix months of this year were ductivity so that wages can be Es 128.6bn (\$781.4m) compared increased without blunting Por-with \$1.2bn for the whole of tugal's competitive edge. "We 1984. Will have problems if our Clothes and knitwear labour costs are ever the same accounted for Es 77.2bn, 61 per as the rest of Europe."

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Export successes boost industry's confidence

Footwear WILLIAM CHISLETT

THE TOWN of Sao Joao da Madeira in northern Portugal is an anomaly: the myriad foot-wear concerns there cannot find enough people to work for them. In a country of high unthem. In a country of high un-employment (12 per cent offi-cially), the town has come to symbolise the fast-growing foot-wear industry which is Portu-gal's biggest success story. In 10 years, footwear exports have risen from 700,000 pairs to over 35m this year. This sector now accounts for about

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"The EEC does not see us as a serious threat, but we are taking the Community very seriously," said Mr Alfredo Jorge da Cunha Moreira, the chief economist at the Portuguese Footwear Manufacturers Association. This, he says, probably explains why the EEC imposed no restrictions on the footwear sector when Portugers footwear sector when Portu-gal's membership was nego-tiated, a situation which does not apply to textiles.

Portugal has cornered about 4 per cent of the EEC footwear market and the room for expansion is considerable.

In the first eight months of this year total footwear exports rose 21 per cent to 26.1m pairs with a value of Es 32.7bn (\$200.6m). The value rose by almost 50 per cent which, when measured against the proportionately smaller increase in volume reveals the success volume, reveals the success which Portugal is having in exporting more high quality

With local shoe shows in Oporto, the centre of the foot-wear industry, and collections on show in Düsseldorf, Paris, London and other European cities, the Portuguese industry is beginning to raise eyebrows abroad.

The industry comprises around 1,000 companies, with one quarter of them employing fewer than 10 people. The big concerns like Campeao Portugues turn out casual, sporting and safety shoes at a rate of 14.000 pairs a day. It makes the chic Le Coq Sportif range for the French company. Elefan-ten, the West German concern, recently started to produce children's shoes. At the other end of the spectrum, small family businesses produce hand-stitched casual shoes.

Like the Japanese, Portuback ideas and models from other countries and giving them a "Portuguese look." Portugal's low labour costs

mean that it can put shoes on foreign markets at prices about 20 per cent lower than local cent of its leather needs and manufacturers.

When President Reagon more expensive.



decided earlier this year not to impose further barriers on imports of shoes into the US the sigh of relief in Portugal (indeed many European countries) was almost audible.

The US market is a small one for Portugal but it is viewed as potentially very lucrative. "If quotas had been imposed it would have been a disaster for us," said Mr Cunha," because us," said Mr Cunha," because they would have been based on our present small volume." Had President Reagan blocked imports, the rapidly-growing output in countries like Taiwan and South Korea would have been diverted into Europe to the detriment of Portugal.

Exports to the US rose 32 per cent in the January-August period of this year to 1.1m pairs with a value of Es 2.4bn. Portugal is beginning to feel the competition in its overseas markets from the cheaper Far Eastern producers in non-leather shoes. For this reason less effort is now being put into low cost synthetic fibre foot-wear and more into higher quality leather products.

This competition from the Far East will, of course, be felt in Portugal itself next year guese shoe entrepreneurs are when the protected market is learning the art of bringing opened up. It is a sign of the opened up. It is a sign of the industry's confidence that it is not too worried by this. The main concern centres on receiving sufficient leather supplies to keep pace with production. Portugal produces about 65 per

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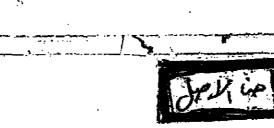
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Portuguese Industry 3

Businessmen believe Lisbon is heeding their voice more often

A key role export drive

The North WILLIAM CHISLETT

BUSINESSMEN in northern Portugal, the stronghold of the country's private sector and the powerhouse behind the export drive, like to tell visitors that the minority Social Democratic Government's accommiss pro-

stions

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the minority Social Democratic Government's economic programme was drawn up in Oporto, the area's capital.

The North, which has long complained that "Lisbon talks and dreams while Oporto works" is now better represented in the Government than at any other time in its history.

Mr Miguel Ribeiro Cadilhe, the finance minister, was the chief economist at the Banco Portugues do Atlantico's headquarters in Oporto, Mr Eurico

quarters in Oporto, Mr Eurico de Melo, the Interior Minister, is a northern textile magnate and the politically independent Mr Luis Valente de Oliveira, the planning and territorial administration minister (a new ministry), ran the north's regional coordination commission under the last Socialistsion under the last Socialist-Social Democrat coalition Gov-

Several secretaries of state also have close links with the North, which have given the centre right Government a technocratic complexion.

The North, demarcated by the River Douro. contains some the River Douro. contains some 36 per cent of the 10m population in an area representing one quarter of Portugal's mainland territory. It produces 30 per cent of the country's gross domestic product and accounts for around 40 per cent of exports chiefly textiles, shoes and nort wine.

Northern voters played a key role in returning the Social Democrats to power. The party draws its support from a wide cross section of big business, small tradesmen and peasant farmers. They had become discontented with the blase attitude of the Socialists in Lisbon was beginning to corrupt them.
Businessmen complained of a "Mafia system" under which the Socialists in the last government were buying political support by favouring those private enterprises which backed them with subsidised credit, government contracts and tax concessions.



said that businessmen hoped that the new Government would end the practice of giving cheap credit to some companies but

credit to some companies but not to others.

Cynics counter these accusations by saying the Social Democrats were annoyed at not getting a larger slice of the cake. The North, generally speaking, also voted for the Social Democrats because they see them as more forward-looking and determined to push Portugal into catching up with the

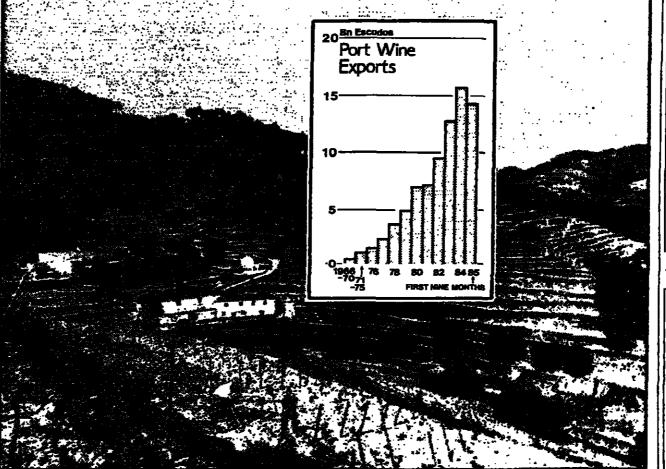
**Portugal is getting a reputation abroad as some kind of European banana republic," said a leading Portuguese private banker.

Meanwhile, the stronger representation of the North in gal into catching up with the rest of Europe. The last coalition govern-ment started to reform the financial system by opening it up to private Portuguese and

foreign banks, but it shied away from the much more contentious issues of trimming down the elephantine and debtridden state enterprises; tack-ling the fragmented land tenure system whose myriad small-holdings prevent any meaning-ful agricultural reform and easing the rigid labour laws which make it costly to dismiss workers.

The easing up of the tough austerity programme, which exceeded even the wildest hopes of the International Monetary
Fund, is largely due to businessmen in the North, although a
modest reflation would have
taken place had the coalition
government stayed in power.

What the North is placed



Vineyards in the Douro Valley, where much of the port wine comes from

Banco Portugues de Investimento

| | 1982 | 1983 | 1984 | 1985 |
|----------------|-------|-------|-------|--------------------|
| | (Es) | (Es) | (Es) | (estimate) (Es) |
| Total assets | 2.6bm | 4.6bn | 7.7bn | 11.5bn |
| Loan portfolio | 1.7bn | 3.5bn | 5.7bn | 8.5bn |
| Net profit | 27m | 52m | 83.5m | 200m |
| | | | | Source: BPI |

two years to give the final approval to the rural project for the north's deprived Tras-os-Montes area, even though the Government's representatives on the spot had already approved the scheme.

fairer share of the funds to resolve its structural problems and reduce the imbalance in favour of the Lisbon-River Tagus region whose heavily subsidised state industries are a drain on the state coffers. At stake is access to Ecu 300m a year of EEC funds to support the regions.

The North of Portugal is the youngest region in Europe. Almost 30 per cent of the 3.5m population are less than 15 years old compared to one quarter of Portugal's population as a whole. "Up here you need 15 per cent competence and 85 per cent patience," said Mr Arlindo Marques Cunha, a senior official at the north's regional co-

Over 80 per cent of the people in the North live in the densely

banking sector in Oporto. Banco Portuguese de Investimento (BPI), which earlier this year became the first fully fledged private Portuguese bank since the banking system was nationalised in 1974; Banco Commercial Portugues and last month Banco de Comercio e Industria all have their headquarters in Oporto.

ordination commission.

Industrial estates are being populated coastal areas and the rest inhabit some of the poorest and most cut-off places in the country.

Significantly the new Government has taken responsibility for planning and regional administration away from the finance and interior ministers respectively and brought them into a new ministry which will also receive the funds, both domestic and from the EEC, for regional development.

The north's regional country's regional condination commission.

Industrial estates are being built in the north to encourage president, said net profits would be about Es 200m (\$1.25m) this year, compared to Es 83m in being deepened to facilitate whose shareholders are some of the main companies in the tourists, and next year work should begin on constructing a should be about Es 200m (\$1.25m) this year, compared to Es 83m in 1894. The new private banks, whose shareholders are some of the main companies in the north to encourage president, said net profits would be about Es 200m (\$1.25m) this year, compared to Es 83m in 1894. The new private banks, whose shareholders are some of the main companies in the north to encourage president, said net profits would be about Es 200m (\$1.25m) this year, compared to Es 83m in 1894. The new private banks, whose shareholders are some of enterprises which backed them the presence of an ill-defined with subsidised credit, government contracts and tax concessions.

Mr Henry Tillo, the head of complex issue of presidential Oporto's Industrial Association,

INDUSTRIAL PORTUGUESA (THE PORTUGUESE INDUSTRIAL ASSOCIATION) **SINCE 1860** With organisational resources permanently

aiming for better representation from the most relevant industrial sectors, the AIP deals with, amongst others, areas linked to economic activity, technological development, training, production and associations.

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Good neighbors, good business, and Samsung.

that the same qualities that make a good neighbors. In fact, we believe that the same qualities that make a good neighbor also make a good susmess partnership, namely, a concern for each ther's benefit and a long term commitment to vous characteristics.

ommunity.

Samsung is becoming involved with good neighbor counties around the world in mutually beneficial projects outside air homeland of Korea. We've been a good con

TVs and microwave ovens in Roubury, N.J. in the USA, stimulating the engineery of mat community.

We're commutated to working closely with good neighbors everywhere it makes for good business, and just as importantly,







Competition may force radical changes

through, the farmer, desperately needing funds, has borrowed

open a Pandora's box of constitutional problems.

representation of the North in

government will give the region a better chance of receiving a fairer share of the funds to re-

Agriculture

WILLIAM CHISLETT

PORTUGAL'S ENTRY into the FOR LUGAL'S ENTRY INTO the EEC is going to be traumatic for the backward agricultural sector, the country's Achilles heel. Officials are nervously hoping that the "shock" of joining the Community will act as a graphyst and forms farmers. as a catalyst and force farmers to reorganise the archaic land tenure system and raise the miserable level of productivity. They see no other salvation for a sector which has become a serious drain on the balance

of payments.

Some 27 per cent of the 4.3m workforce live off the land (8 per cent on average in the 10 EEC countries). Yet Portugal still has to import over 50 per cent of its food and animal needs at a cost of around eather. These i impagate who animal needs at a cost of around \$1bn. These 1.1m people, who produce 9 per cent of the GDP, work in over \$40,000 farms, whose average size is 5.7 hec-tares (15.7 hectares in the EEC

This makes mechanisation impractical: there is hardly on improving yields, which are room enough to turn around a on average one quarter those tractor in the 300,000 units with less than one hectare each. The covernment's price - support ture, particularly roads and irrigation, and marketing. Government's price - support policies, which have subsidised inefficiency, make the two-cow farm a going concern.

Portugal's prices for key products like milk and wheat are much higher than the EEC's because of higher costs. In the case of wheat the price is 50 per

cent higher. Farmers, many of whom are illiterate, are in for a big shock when they realise that many prices will have to be adjusted

Average Yields

| | | Unit: t | on/ha | C | |
|--------|--------------------|-----------------|------------------|----------------------------|-------------------|
| Crop | Portugal (1982) | Spain (1983) | Greece (1983) | Great Britain (1983) | Denmark (1983) |
| Wheat | 1.2 | 2.5 | 2.8 | 7.6 | 7,2 |
| Rice | 4.2 | 5.7 | 6.5 | | _ |
| Oats | 0.5 | 1.7 | 1.6 | 5.1 | 4.8 |
| Barley | 0.7 | 2.7 | 2.4 | 5.5 | 5.2 |
| Maize | 1.2 | 5.6 | 9.7 | | |
| | | Source | : Instituto Na | ional de Esta | tistice |

period Portugal will have radically transformed its agricul-ture through a Ecu 700m militates against productivity. (\$588m) aid programme, which is unique in the history of EEC a labyrinthine bureaucracy accession, and other investment. Which can take up to two years a composure a substitute of the law government may try to change the law government and owner. to approve a subsidised rate of interest for a particular crop. By the time the money comes

If this happens then Portuguese farmers will be able to compensate for lower prices with higher productivity and be in a better position to face competition as barriers are money at market rates to cover taken off the protected domestic market. The competition from neighbouring Spain whose agriculture is much more dearning thinks, has borrower taken of the protected domestic market rates to cover taken off the protected domestic market. veloped will be intense.

Lower subsidies

The Government has started calling for more and larger 35.6 per cent increase. to reduce subsidies to milk pro-ducers, ceased to give subsidised rates of interest for short-term crop loans and next year the state-run cereal purchasing the south and east of Lisbon, monopoly EPAC will have to allow 20 per cent liberalisation the 1974 revolution. Communist-

but while there is room for downward not upward. How the Government tackles this volatile issue remains to be seen.

It is assumed that Portuguese a fallacy that Portugal can ever attain self-sufficiency in basic first stage of the 10-year transition period.

After that Portuguese prices Moreon on 3.6m hectares of land in the Alentejo, the only area suited to large scale production of grains, and soll provided about 1.2m hectares of land in the Alentejo, the only area suited to large scale production of grains, and soll provided as the foreign of grains and the Government.

Some land as the foreign with foreign of grains and soll provided as the foreign of grain f imports.

But while there is room for hectares of land in the Alentejo, of imports.

Cereal Imports

| | | (ten | THOME O | r fonzi | | | |
|--------------|-------|-------|---------|---------|-------|-------|-------|
| | 1975 | 1978 | 1981 | 1982 | 1983 | 1984 | 1985† |
| Wheat | 299 | 637 | 764 | 625 | 616 | 793 | 774 |
| Barley | 9 | 49 | 37 | 48 | 20 | 43 | 50 |
| Maize | 1,208 | 1,673 | 1,980 | 2,418 | 2,228 | 2,010 | 1,700 |
| Rice | 49 | 51 | 162 | 110 | 30 | 101 | 120 |
| † Estimated. | | | | | | | |

Source: Portuguese Government and US Embassy

Government may try to change the law governing land owner-ship in the Alentejo to allow more private individuals to farm larger units. As it is a minority government the administration will find it difficult to achieve the necessary majority in par-

on his loan.

On the export side, EEC entry
There are signs however of a more pragmatic attitude towards the land tenure system. The new Social Democrat Government accounts for about 40 per cent fact that Mr Alvaro Barreto, the Agriculture minister. Won his three years.

On the export side, EEC entry will be reduced over higher produces one opportunities. The EEC is already the main imports which arrive in February, or competing with the Canary Islands for good quality tomato exports.

One such farmer is Mr Victor

Agriculture minister, won his three years, parliamentary seat in Beja in Exports in the Alentejo, the heart of months of la the Communist-led agrarian per cent to 4 reform region, with a campaign

to ease brandy costs, which are ence. always existed, the Alentejo, to controlled by the Government and are four to five times higher than in France or Spain, Access the 1974 revolution. Communistto cheaper brandy for blending with port wine—long a sore point between the port wine shippers and the Government—could save the industry several tares.

Much of this activity is concentrated in the Algarve, under plastic houses, where the cli-mate is temperate. Farmers in these modern sectors aim to find holes in the EEC market and sell early in the season when prices are at their highest. For example landing

Exports in the first nine months of last year rose 15.3 per cent to 434,946 hectolitres worth Es 14.3bn (\$87.7m), a 35.6 per cent increase.

The main hereaft of FFC private farmers.

The main benefit of EEC project with a Portuguese coentry for the venerable port operative near Faro but it was
where smallholdings have wine industry will be gradually a costly and frustrating experi-

> He branched out on his own and bought a farm near Brejao on the western coast where there is also another UK ice-



MINISTERIO DA INDUSTRIA E COMERCIO

Instituto de Apoio as Pequenas e Medias Empresas Industriais

WHAT IS LAPMEI?

The Institute for the Support of Small and Medium Industries-IAFMEI-is a public institute depending on the Ministry of Industry and Commerce, whose aim is to study, to promote and to co-ordinate the execution measures of the Small and Medium Industries (SMI) support, in collaboration with other organisations involved in ecomonic and social development. In Portugal, the Small and Medium Industries embrace all the important industrial sectors, monitoring the quality and diversity of the products and services they can offer. Their capability of innovation and high rate of manpower all over the country, give them the needed characteristics to be considered as the real support of the modern democracy.

Regarding Portuguese industries, the SMI preponderance is high. They are present in more than 15,000 firms with 5 to 500 workers, and they represent 62% of employment in the industry (around 520,000 people); if the small industrial arts are added, the result is more than 8,300 firms with 25,000 workers.

WHAT IS AN SMI?

In accordance with the legislation, small and medium-sized industries are considered to be industrial firms which satisfy the following conditions:

-have over 5 and fewer than 500 workers (firms with activity by shifts are excepted. Here the limit is 600 workers).

-have a turnover of under 500 million escudos (or 600 million escudos if the surplus of 500 million escudos is exported).

In the cases of SMI with links with other firms, they must not own, or be owned more than 50% by another firm, and may not be owned by a shareholder, member or group of members who simultaneously own over 50% of the capital of the firms, or other firms. IAPMEI can also support:

-firms which, as a result of restructuring, have exceeded the legal requirements, but not for more than three years...

-the collective actions or other forms of voluntary co-operation formed in accordance with legal requirements.

-firms with fewer than six workers, when included in one of the following conditions:

- to establish co-operation agreements to present expansion projects
- to be located inside industrial parks or
- allotments

-Other firms for which activity is included in Class 832 of the EAC (Economic Activity Classification)—Services—and are considered important to the small and medium-sized industries.

IAPMEI SUPPORT

The work developed by IAPMEI during the last ten years can be summarised as follows: -restructuring, modernisation and development of SMI-involving direct support to firms in reorganisation and amelioration of credit schemes;

—creation of new companies, including investment promotion and support of new entrepreneurs;

-promotion of facilities to credit conditions, by means of World Bank Credit Line, Quality Control Credit Line and guarantees for financing operations for either fixed or working capital, whenever the guarantees given by the small and medium sized companies are considered insufficient by the Banks: -amelioration of companies' management capacities, covering training courses; -co-operation between industries and other

institutions; -the launching of technological centres, the creation of CEDINTEC (Centro para o Desenvolvimento e Inovação Tecnológicos), the support to subcontracting centres and Audio-Visual Centres—are the principal actions we must mention to illustrate this co-operation.

OTHER NEW SUPPORTS

Taking into account the experience obtained during its existence, IAPMEI has considered the opportunity to adjust its programmes to the real and actual needs of SMI. We must mention the following:

-Restructuring of SMI

-Creation and expansion of SMI based on new technologies -Support to the development of SMI based on

natural resources -Support for the restructuring of industrial

technologies -Extension of the industrial network -Launching of innovative projects, according to the new industrial policy, permitting the development of complete productive units, where technological innovation will be the principal support

-Amelioration of technical and technological assistance to SMI.

IAPMEI - Instituto Apolo As Pequenas e Medias Empresas Industriais Rua Rodrigo da Fonseca, 73 - r/c - 1297 LISBOA CODEX - Telex: 15657 LAPMELP

MINISTERIO DA INDUSTRIA E COMERCIO

Laboratorio Nacional de Engenharia e Tecnologia Industrial The National Laboratory of Engineering and Industrial Technology-LNETI

INSTITUTIONAL ASPECTS

The Portuguese National Laboratory of Engineering and Industrial Technology-LNETI-was founded in 1977 and is a government-sponsored research institution : administered under the Ministry of Industry and . Commerce. The organisation aims at the development of an efficient laboratory complex capable of taking a very active part in the process of national industrial modernisation taking place in the programmes of diversification and rational use of energy, as well as in the different actions now necessary in the challenging entry of Portugal into the EEC.

Although created by special law on December 31, 1977, the enforcement ordinance establishing LNETI's structures and defining its main activities was promulgated only two years later, on September 1, 1979. More recently, in July 1985, some readjustments were introduced in its functional organisation, which now comprises four institutes in Lisbon and a full-sized delegation at Oporto, in the North of Portugal.

BASIC OBJECTIVES

There are seven fundamental objectives to be pursued: 1. implementation of R&D programmes in the fields of

industrial and energy technologies 2. collaboration in the outlining and preparation of national energy and industrial policies

co-operation with the industrial enterprises and other institutions in the establishment of new opportunities and means of raising competitiveness of production

- 4. promotion of industrial innovation and technical assistance for industry
- 5. improvement of the processes of transfer of technology in order to optimise the national capabilities
- 6. dissemination of technical, technological and managerial knowledge to industrial enterprises
- 7. systematisation and introduction of data processing of technical information for industry

ORGANISATION

LNETI's departments are grouped in R&D services (including technological assistance units), techno-scientific services, and infrastructure support

There are four R&D Institutes: The Institute of Industrial Technology, the Institute of Electromechanics and Information Technology, the Institute of Nuclear Science and Engineering, and the Institute of New Energy Technologies. These include departments covering the fields of chemical technology, biotechnology, food and animal feed technologies, materials science and metallurgy engineering, electronics, robotics, computer science and technology. nuclear applications, conventional and renewable energy sources.

R&D is also conducted in the field of radiological safety in an independent department. Technical and techno-scientific matters related to technological information for industry, marketing and

pre-investment research, technical training, industrial and engineering planning are concentrated in specialised

departments serving all four Institutes, as well as industry directly.

MAIN ACTIVITIES

Depending on the nature of the R&D programmes and the financing sources, LNETI's activities fall into four main categories. a) national R&D projects implemented by its own or

government initiative; b) industry-initiated R&D projects with a joint

industrial-government funding programme or contract;

c) package contract projects under government subsidy schemes for the promotion of new technology-based industries, for the promotion of new utilisation of national raw materials, for the promotion of energy saving or diversification, or for the accumulation of scientific knowledge and technological expertise in specific areas, and

d) contract research paid for by private industry or other institutions

The mentioned activities must be preferentially integrated in the National Energy Plan and/or in the National Technology Development Plan for the Manufacturing Industry.

As a result of its multi-disciplinary integrated research facilities. LNETI has found it necessary to maintain very close links with other new institutions in order to better transfer its very high scientific and technological potential to specific areas. Thus, LNETI is associated in Technology Support Centres with industrial groups and enterprises in the fields of glass and ceramics, timber and furniture, textiles, leather and shoes, food, electrical appliances and equipment and also cork products.

Besides, LNETI is a major partner in other Centres of Technology Promotion, both in the areas of industry and energy, and maintains close links with the major foreign and international research organisations.

With its highly up-to-date and specialised scientists. engineers and technicians, LNETI will continue to play a very important role in the industrialisation and modernisation of Portugal in close conjunction with the universities, other research institutions and industry.



The industrial technology complex of Lumiar, Lisbon

LNETI - Laboratório Nacional de Engenharia e Tecnologia Industrial Azinhaga dos Lámeiros - 22 Estrada Paço do Lumiar - 1600 LISBOA - Telex: 42486 LNETI P

MINISTERIO DA INDUSTRIA E COMERCIO

Direccao Geral de Industria Portugal, a secure place to invest

A PRIVILEGED BASE FOR INDUSTRIAL

Portugal offers unique advantages resulting from local conditions, geographical location and special trade agreements with European, North American and African

OPERATIONS

-Portuguese human resources allow for a significant competitive edge over alternative locations.

An adaptable and skilled labour force capable of high productivity levels when properly directed and highly skilled technicians and managers are available at very favourable pay rates.

—Portugal has a relatively large industrial base accounting for almost 40% of its national product. Portuguese industry has already gained much experience in designing and erecting some of the equipment and systems needed for new plants and in some areas Portuguese engineering and contracting companies have been able to sell industrial units, some of them on a turnkey basis, to several foreign countries. Tooling, moulding and plastic manufacturing of excellent reputation are available at very competitive prices with high quality, ability to deliver and cost-effectiveness, for several industrial uses. for several industrial uses.

—Industrial zones are dispersed all over the country, offering land and buildings for location, basic infrastructures and general support services, at very reasonable prices.

-The natural resources available and being exploited gave rise to a dynamic base of our manufacturing industry, such as paper pulp, ceramics and sectors dealing with agriculture, fishing and mining resources.

-The country is well served by sea and air transportation, and road carriers are widely available locally.

—The special geographic location of Portugal allows for sea transport to reach the U.S. East Coast in only two weeks and truck shipments to reach European countries weeks and truck symphons to reach European countries within one to three days.

The PTT telex and telephone network, satellite and intercontinental cable connections with direct dialing provide both internal and international reliable communications. One of the most advanced packed switching data transmission networks is already

operating connecting with similar systems all over the

Regarding international trade, Portugal is in an excellent position to export to European, American and African markets. Portugal will be an effective member of the EEC beginning January, 1986, and EFTA trade agreements will also apply from that date on, meaning that products of Portuguese origin will benefit from free access to all Western Europe markets. On the other hand, Portugal is still the only beneficiary country in Western Europe of the USA Generalised System of Preferences, and has privileged political and economic links with its ex-colonies and other African countries.

A POLICY TOWARDS MODERNISATION

The forthcoming entrance into the EEC emphasises the need for an industrial policy more adequate to the new challenges Portuguese industry will face. Considering the importance of a strategy of diversification of the

productive structure and improved competitiveness, the Government considers that the guidelines of industrial policy will be the support to:

innovation

technological modernisation

 quality improvement and better use of natural resources

An important factor to promote the modernisation of the productive fields where Portugal may explore its competitive advantages has been the work developed by new universities located in the interior of the country. Their proximity to regional industrial complexes favours action aimed directly at industry.

The importance of intimate co-operation between industry and university does not need to be emphasised. The General Directorate for Industry has been co-operating with both such universities and industries in an effort towards the modernisation and competitiveness of the country's industrial base. A new Scheme of Incentives to Investment directed to A new Scheme of incentives to investment directed to innovation and technological modernisation has been prepared providing a wide range of financial and tax incentives to investment projects of innovative nature and economical and financial viability.

The envisaged system is of contractual nature: the concession of incentives will always be based on a contract between a Government agency and a firm. This new incentive scheme applies both to projects undertaken by existing companies or new ventures,

- are located in technology-intensive sectors, or
- aim at new products in areas with a recognised growth potential, or contribute to process innovation, or
- promote the assimilation of a new technology, or introduce significant improvements in design and

A SECURE PLACE TO INVEST

The effort towards modernisation and development of the economy is also relying on the co-operation of foreign investors.

The Foreign Investment Code rules the importation of foreign capital and technology, and covers all the guarantees given to foreign investors, namely: state-assured security and protection of the assets and rights derived from direct investments

 unrestricted repatriation of annual profits and dividends, as well as of the total value of the liquidation of the investment

possibility of having foreign managers in foreign firms

The Foreign Investment Institute is the Government agency charged with handling all matters related to foreign investment and it acts as liaison between the Government departments and foreign investors while their projects are being evaluated. Its functions include guidance and assistance to potential foreign investors and it is responsible for the authorisation of all projects involving foreign capital and importation of technology. It provides services free of charge.

Detailed information on industrial matters can be obtained through the General Directorate for Industry, Ministry of Industry and Commerce, Av. Conselhelro Fernando de Sousa n. 11 - 1000 LISBOA - Telex 13567 MITIL P

MINISTERIO DA INDUSTRIA E COMERCIO

Direccao Geral da Qualidade

QUALITY IN PORTUGAL

The integration of Portugal in wider economical areas, mainly in the European Economic Community, sets a challenge to the Portuguese industrialists, which they want to face by means of the respective growth in

competition.
Considering that products from EEC countries are generally of high quality, this challenge makes them consider, among other things, quality as a strategic factor of their own enterprise policy. So, enterprises try, by means of conscientious quality management, based upon a systematic and planned organisation of the means and actions under their control, to make sure that the products and services they supply meet with the market requirements and are priced reasonably. Although quality management is, essentially, a responsibility of the individual enterprises, public administration plays a very important part in the responsibility of the individual enterprises, public administration plays a very important part in the promotion of actions to stimulate and support, and in the creation of the required frameworks.

So, with the determined purpose of taking Portuguese enterprises not yet acquainted with this reality to implement their own quality management systems, the Ministry of Industry and Commerce has decided to support the idea of considering 1985 the Year for Quality, the year when the 29th Congress of European Organisation for Quality Control (EOQC) took place. Actions are taken within two levels: on one hand, to spread the concept that quality is a strategic factor, within a development policy and, on the other hand, with the help of specialists, to support enterprises in the use of Portuguese standards NP 3,000 on Quality Assurance, that is, to create their own systems for quality that is, to create their own systems for quality

NATIONAL SYSTEM FOR QUALITY

MANAGEMENT (SNGQ)

Frameworks for the support of the performance of the Portuguese quality policy are established in the Quality Management National System institutionalised by decree Law n. 165/83, of April 27.

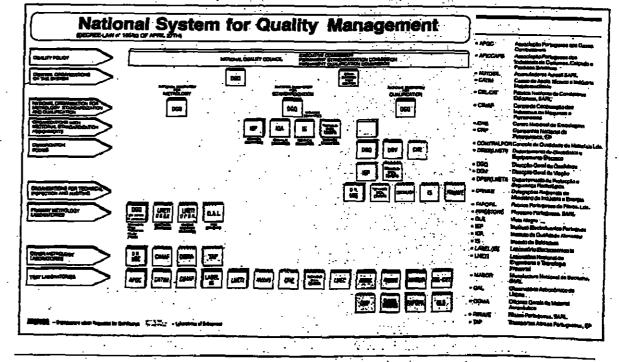
This system includes metrology, standardisation, and qualification which are the basic tools for Quality, each one acting as a sub-system, and defines the formation and assignments of the National Quality Council, as well as the part played by the Directorate-General of Quality (DGQ), department of the Ministry of Industry and Commerce, created in 1976 and implemented in 1978, as the main supporting point of this system. It also contemplates the new assignments of the Standardisation Centre, as the privileged financial support to the development of the referred system. The following drawing shows the present development of the SNGQ.

The philosophy upon which this system lies allows optimising and drawing advantages from technical and laboratory capacities existing in the country, either public, mixed or private.

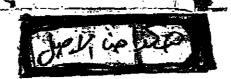
DIRECTORATE-GENERAL OF QUALITY

The Directorate-General of Quality (DGQ) is the body of the Ministry of Industry and Commerce with executive responsibilities in the areas of metrology (scientific, responsibilities in the areas of metrology (scientific, responsibilities in the areas of metrology), standardisation (homologation and publication of Portuguese standards and support to some technical committees), and qualification/certification (recognition of qualification of certification and inspection bodies, management of certification systems, attribution of NP mark and quality auditing).

The Directorate-General of Quality assures the The Directorate-General of Quality assures the representation of the country in the international and regional organisations of metrology, standardisation and qualification, such as the General Conference on Weights and Measures (CGPM), International Organisation of Legal Metrology (OIML), International Organisation for Standardisation (ISO), International Electrotethnical Committees (CEI), European Standardisation Committee (CEN), European Committee for Electrical Standardisation (CENELEC).



DIRECCAO GERAL DA QUALIDADE - Rua José Estevao, 83 - A - 1199 LISBOA CODEX - Telex: 13042 QUALITE



Celebrating Copland in the best American tradition

Aaron Copland was 85 on The revival boasts Elaine and November 14. The Philharmonic played an all-Copland Grooms, Larry Rivers, Robert Programme and health of the community of monic played an all-Copland programme, and he was there, smiling, lovable of presence as ever. Leonard Bernstein opened the evening, with a full-hearted, full-throated performance of the Fanfare for the Common Man. Zubin Mehta conducted the rest: Letter from Home, John Henry, the early Piano Grooms, Larry Rivers. Robert Wilson, and John Cage among its design team; Steve Sakland, the overall set designer, has been contributions together in a rich — but elegant and uncluttered — staging.

The production directed and charged programmed by Tazewell

There is lots more Copland on the Philharmonic pro-grammes this season; the orchmost often played—Appala-chian Spring, Lincoln Portrait, and so on—and dipped elseand so on—and dipped elsewhere into the long catalogue. Letter from Home, John Henry, and Prairie Journal date from 1937-1944 and are radio commissions from the days when American stations still maintained orchestras and commissioned new music for them to play. They are attractive, poetic pieces. There's plenty of Conplay. They are attractive, poetic pieces. There's plenty of Copland elsewhere. Geraldine Ferraro joins the long list of celebrated speakers who have recited Lincoln Portrait; she did it with the Queen's Philharmonic. Walter Kronkite did it in Manhattan, with the American Symphony.

American Symphony.

I didn't much care for the Mehta performances, which struck me as empty, inflated. and noisy, without the easy gait that should mark Copland's music in both his prairie-boy and his city-slicker veins. The happiest Copland celebration is a new production of his high-school opera The Second Hurricane, running at the famous Henry Street Settlement theatre, down on Grand Street theatre, down on Grand Street, which is where It opened in 1937. Orson Welles directed it 1937. Orson Welles directed it Taaffe Zwilich. The San Fran-then, in a bare, spare staging. clsco Symphony has just played

Man. Zubin Mehta conducted the rest: Letter from Home, John Henry, the early Piano Concerto (Bennet Lerner a fine soloist). Prairie Journal, the First Symphony and the première of Proclamation for Orchestra, an orchestration by Phillip Ramey of the Proclamation for Piano begun in 1973 and completed in 1982.

There is lots more Copland

There is lots more Copland

Philharmonic pro
Staging.

The production, directed and choreographed by Tazewell Thompson, is brilliant—elaborate, animated, and precise. The performers range in age from eight to 23. They do not force their voices. They act Copland's actively socialist period. Two years earlier, he had composed his May Day song about raising high the hammer about raising high the hammer and the sickle, and breaking out the Red Flag on Wall Street. Lehman Engel had conducted Weill's Der Jasager at the Settlement: Marc Blitzstein's The Cradle Will Rock is contemporary with The Second Hurricane.

The plot is slight. Six children eager for adventure set out to help with flood relief (in a year of natural disasters, the year of natural disasters, the piece became vividly topical), are marooned themselves, quarrel, part, come together again, and learn the value of mutual support. "We got an idea of what life could be like/With everybody pulling together/A happy, easy feeling./Like freedom. like real freedom." Edwin Denby, the librettist, was not afraid of sentiment. (He united great natural sweetness and goodness with exacting moral and artistic standards, as Copland does.) Sopland's music is economical, precise, and movland does.) Sopland's music is economical, precise, and moving. In 1937 Virgil Thomson called it "vigorous and noble." The opera is a piece of history but it has dated not at all.

Otherwise, the composer of the day here seems to be Ellen



Lia Alexi (foreground) and (from left) Roland Wright, Mark Leinthal and Barbara Wilder in Aaron Copland's The Second Hurricane

her Second Symphony, commissioned for it. New York has just heard her Chamber Concerto (1984), for trumpet and five players, which is short, cheerful, and confident, with a virtidoso solo part. Revivals have included the Violin Sonata (1974), played by the Naumber Symphony (1979), played by the group called Musical Elements. Another performance is due soon from the St Luke's Chamber Orchestra.

Musical Elements, directed

Musical Elements, directed by Daniel Asia and Robert Beaser, plays in the Great Hall of Cooper Union, where Abraham Lincoln and Charles Dickens one spoke. It is off the regular musical beat and so doesn't get much attention, but I always try to make the pilgriless, rapturous embrace of Vic-mage. The Elements are fine torian tonality and are writing

in 1983), has a fresh, lively ear, invention, imagination, and a bright-eyed zest in her writing. There are always beautiful new sounds to be heard. She is not easy to classify. "Equal heir of Sessions and Copland," someone proposed: its a difficult pairing, but at least it suggests that a mind is at work. Many composers here seem to have composers here seem to have thrown themselves into a mind-

Pap pours out by the hour from the minimalists. Composers, too. who once wrote better works now only write diatonic works. David Del Tredici's latest piece, for the Chicago Symphony, is called March To Tonality. (It has not yet reached New York.) Michael Torke. a new young composer yet reached New York.) Michael Torke, a new young composer (born in 1961), whose Ecstatic Orange was well received when the Brooklyn Philharmonic played it earlier this year, has just produced 15 minutes in D major called Bright Blue Music. It is not nothing. It has a scrap of diatonic motif which (as Cecil Gray wrote of his handling of a theme in his Temptation of St Anthony) is "developed, varied, augmented, diminished, inverted, possessed in every conceivable position, as in the Kama Sutra." But without modulation. It is attractive, very fully scored for very full orchestra, shot with waltz rhythms.

and Barbara Wilder in The Second Hurricane

The Second Hurricane

Players and have an adventurous, international approach to programming. Works by Robin Holloway, George Benjamin, Jonathan Llloyd, Hans Abrahamsen (most recently, the Mäarchenbilder he wrote for the Sinfonietta) have had their New York premières here.

Twilich, born in 1939, and the Thythms, Am I becoming an old fogey.

I wonder, for preferring a challenge—by Elliott Carter, by Milton Babbitt, by Charles Wuorinen, by Maxwell Davies or Birtwistle—to the limits of (and often beyond) my understanding, to a delicious tickle or stroking? Bright Blue Music was followed by the Reformation Symphony of Mendelssohn—who was younger than Torke when he wrote it. It is an when he wrote it. It is an altogether more serious and ambitious kind of composition. I am not prudishly against diversions and entertainments only against the increasing ten-dency to proclaim them as high

art.
"Bread and circuses" was "Bread and circuses" was Caesar's prescription for the people. Not everyone in New York has bread: on the streets one sees hungry people scavenging in the trash cans for discarded crusts or for bones on which there is still something left to gnaw. If the concert

as if Schoenberg and Stravinski, let alone Sessions and Carter, did not exist.

halls and opera houses become mere places of undemanding diatonic entertainment, life here will be sorry indeed.

> Bright Bluc Music and the Reformation Symphony, pre-ceded by Dvorák's turbulent Othello overture, were played by the New York Youth Sym-phony, which gives packed, free-admission afternoon con-certs in Carnegie Hall. For certs in Carnegie Hall. For four seasons, its conductor has been David Alan Miller; and here I must declare an interest. When I was teaching at Betkeley, Miller was a student there, and he seemed to me to have the fiair that successful conductors need. He wanted to go on to the Juilliard—that springboard into the American music profession—and went there with my blessing (and those of others who had watched his work in Berkeley and believed in him). Since watched him make his own way on his own considerable merits.

The age of the players in the Youth Symphony ranges from 12 to 22, with an average of 15! Among its alumni are Itzhak Periman, Gerard Schwarz, and Leonard Slatkin. It is a big orchestra, and it plays both with precision and with the warmh of tone and passionate conviction that generally mark such tion that generally mark such ensembles. Miller's programming has been adventurous. He gave New York its first hearing of the Schubert's Seventh in the Newbould orchestration. He revived a symphony by Spohr, whose music was once much played by the Philharmonic—but not in this century. Best of all, for two seasons now he has for each concert commissioned big-orchestra works from young composers—David Lang's Flaming Youth, Aaron Kernis's Mirror of Heat and Light, Ron Caltabiano's Poplars, and most recently Bright Blue Music—and given them the chance of working with large forces.



Martin Harvey, Bonnie Langford and Grant Olding

Peter Pan/Aldwych **Martin Hoyle**

old Broadway musical version. The music, to Carolyn Leigh's

vented further use of what sounds mystifyingly like an H.G. Wells muzak machine; but his approach, plus extra numhis approach, plus extra numbers later added by the time-honoured Broadway talents of Jule Styne, Betty Comden and Adolph Green, perhaps explains the wide range of musical quality If "I'm flying" has the busiling tunelessness of a Look At Life sound-track, Peter's theme-song, "Neverland" has haunting wistfulness if immense charm.

The cheerful keynote is pro-

vided by the tangos and tarantelias that accompany the wicked Captain Hook's ainister schemings. Red spangles on his eyelids, batting his lashes like a palpebral David Cower, Joss Ackland leads his pirates in dance routines — including a voice is equally lightweight and splendid waltz. Who's the youthful. Conversely, some of swiniest swine in the world?— the Lost Boys boom out "I that transforms the nature of won't grow up!" calves and

Just as we get used to taking saccharine Violet Elizabeth in J. M. Barne's symbol of the televised William stories; emotional retardation seriously, and her unabashed vitality and even tragically (thanks to the old-tyle teeth-and-smiles method RSC) along comes the 30-year of buttonholing an audience, in my heretical opinion, made her Rumpleteazer the liveliest of lyrics, was by one Moose the original cast of Cots. It Charlap who, according takes more than an act to adapt to the unlovely programmese, to the show-biz approach to "developed and was granted a Barrie's play and its propatent for a new motion picture tagonists. Within these limitato the unlovely programmese, to the show-biz approach to "developed and was granted a Barrie's play and its propatent for a new motion picture tagonists. Within these limitations, which enables instant musicalisation of dramatic motion pictures."

Charlap's death in 1974 premusing takes more than an act to adopt the show-biz approach to the show-biz approach to specification. must ever touch me") which the show otherwise skims over.

Roger Rediarn's production from Plymouth boasts some ex-hilarating flying as the Darling children find their feet, or whatchildren find their fect, or what-ever it is you find in such cir-cumstances. Neverland is peri-lously close to Disneyland, com-plete with an ostrich that does the splits, but without plastic gnomes. Hook's ship is magnifi-cently dominated by a great skull with candles in the eye-sockets. Only a merciless ampli-fication system that picks up fication system that picks up rustles and other unwanted sounds obtrudes.

The Wendy sounds like a real juvenile, and one longs for the traditional young adult in the that transforms the nature of the show. As yet there seems a slight hesitation in his performance, a refluctance to go the full camp hog. He should; his funny and stylish interpretation can only gain from peering, if not going, over the top.

Bonnie Langford's Peter is a rouper. Miss Langford was eminently capable of pleasing hilariously odious as the won't grow up!" calves and the rugger players. I must add that the play still comes through affectingly, despite a perfunctory last scene; and, as opposed to the Beauty and the Beast protracting their agonies in Waterloo, the show seems children.

Ballet suites/Barbican Hall

Dominic Gili

At lunchime on Friday and the great climax from the last Sunday the BBC Symphony orchestra under Gennady Rozh destwensky played two programmes of Music from the deaths of Mercutio and Tybalt, grammes of Music from the properly heard near the start, used as a finale. Was there have suggested a survey of some subtle point to Rozhde-Russian ballet music from Yury Gelber to Shehedrin, but in fact it embraced nothing more than two orthestral sulles somewhat it more cathedous and more controlled and made conit embraced nothing more than two orchestral suites somewhat

eccentrically drawn by Rozhdestvensky himself from Prokofiev's Romeo and Juliet and
Chaikovsky's Suran Lake.
The selection from Romeo
and Juliet was distinctly the lake scene and the dances from
the property three orthestral styles
four The RRC Symphone
to four the processor of the comconstruction of numbers from the ball in act
four The RRC Symphone

numbers from each of the composer's three orchestral suites, shuffled, and then linked together with no regard to their sequence in the original score Musically, the result of such a John Cage-like procedure (did Rozhdestvensky use the I Ching to help him make this choice?) was perfectly acceptable. But narratively, especially to anyone familiar with the ballet, it was a little unnerving—especially to hear of numbers from the ball in act pour, acceptance in the lower four, the BBC Symphony Orchestra almost invariably almost unnerving with the ball in act four, The BBC Symphony Orchestra almost invariably has four, the BBC Symphony Orchestra almost invariably has four, the BBC Symphony Orchestra almost invariably and these concerts were no exception. Much more could have been done with the strumental detail exposed but sespecially to anyone familiar with the ballet, it was a little unnerving—especially to hear is required.

Babes in the Wood/Richmond

Alan Forrest

Richmond's pantomime, first riage to the fairy king over the seen at Chichester last year, telephone at the side of the offers an embarrassment of stage is an inspired piece of riches this year. Not the least nonsense in Jimmy Perry's of them is Spike Milligan as script.

one of the robbers—the one with the heart of gold, of course, who lets the babes go. the rest of the London suburbupped moppet in pink dress a lady schoolteather hooked on and bloomers during the school room scene.

The series of Millians is the strength of the wisked Wyngard of the series of the wisked with th

at times he doesn't seem to be of Nottingham a sleary charm doing very much but still has which almost silences the boothe whole house wobbling in a sing, and Bill Pertwee as the sea of laughter, just, say, by the twitch of an eyebrow, a straight-man for Milligan, not near-inaudible aside or a the easiest job on a stage.

But with all respect to these

The magic of Milligan is that garde gives the wicked Sheriff

goonish shamble of the feet

It was a nostalgic treat to see
Evelyn Laye as sophisticated a
fairy queen as we are likely to
meet in the Home Counties
on stage and you know that you
this festive season The idea of
having her spread goodness than just a clown He is a natwhile trying to repair her marional institution.

Architecture/Colin Amery

The sorry mess of Georgian London

An important anniversary derelict, and some seemingly occurs next year. In 1986 it will doomed, are the victims of be 50 years since the demolition of the Adam brothers' petence and indifference, of n.a. mass of conservation bureaucratic delay and of poli-has been a mass of conservation the logical time and of growth in the legislation and a growth in the bureaucracy, all designed to protect and preserve the historic fabric of London and this year since the publication other cities. It is 40 years ago first time brought together the London, a book that for the of John Summerson's Georgian strands of town planning, biography, economics and stranus biography, economics and architecture that compose the picture of the history of the development of Georgian

Georgian London was one or the nation's greetest assets. representing a level of elegant entrepreneurism that has never been surpassed. It is sad that it is in a sorry mess. An advising the commission on living building matters throughbeen surpassed. It is sad that today it is in a sorry mess. An important report has just been published that strikes a chill into the heart of anyone who cares for the modest and human scale that is exemplified.

 $g_{\rm CMC}(g)$

Particularly striking about this catalogue of misery and woe is that the majority of the houses illustrated are sound and habitable homes. It is clear that the repairs legislation (part of the listed buildings rules) is seldom used. As SAVE points out, in many cases it is the local authorities who are responsible for the deliberate neglect of the listed buildings in thei care. In 1986 there will be a new regime — or rather an old one under a new umbrella —when the old GLC Historic Buildings Division is married to the English Business Commis-

Fifty years ago this remarkable Adam terrace was demolished, but today there are as many threats to the fabric of Georgian London out the country?

Music

into the heart of anyone who cares for the modest and human scale that is exemplified by London streets and squares.

SAVE Britain's Heritage has published 90-odd page report that catalogues Georgian London in Decay. SAVE is right; it is a scandal—I quote from the report: "The buildings from the report: "The buildings from the report: "The buildings for the modest and human scale that is exemplified by London streets and squares.

SAVE Britain's Heritage has published 90-odd page report that catalogues Georgian London in Decay. SAVE is right; it is a scandal—I quote from the report: "The buildings from the report in the domestic attree was swept away after the them nor restore them. Far too many fine town houses are used exclusively as offices. It is a heart-rending and everywhere calm and proper proportion. These turns was swept away after the business are used exclusively as offices. It is a heart-rending and everywhere calm and proper proportion. These turns was swept away after the business are used exclusively as offices. It is a heart-rending and everywhere calm and proper proportion. These turns was swept away after the busin

the Blitz but what survived has since been submerged.

There are other complicated problems. Some of the houses are trapped in an ideological suburbs or in less vulnerable grabbing masters will insist that since been submerged.

There are other complicated problems. Some of the houses are trapped in an ideological cul-de-sac—they are owned by local authorities who will neither sell them nor restore them. Far too many fine town

they continue to be offices.
What other European capital would go to such lengths to see that facades of Georgian houses

London, will have its guts ripped out and only the Wilkins facades will remain. Offices, replicas, demolitions and neglect are some of the fates that await so many of these houses. The SAVE report should be seen as a challenge rather than an agonising cride cocar Building Trusts have turned derelict areas around, in London most successfully at Spitalfields. The valuable SAVE report is a salutary start to a house that is the new Chinese Embassy in Portland Place. It now looks as though even St George's Hospital, for too long save the civilised parts of the



Arts Guide

Neuric/Monday Opera and Battet/Tuesday Theatre/Wednes-day Exhibitions/Thursday. A selective guide to all the Arts ap-

LONDON

Kirl Te Kanawa with the Philharmo-nia Orchestra conducted by Carl Da-vis in a programme of seasonal mu-sic. Barbican Hall (Mon). (6368891). Royal Philharmonic Orchestra con-ducted by Norman del Mar with Ye-hudi Memuhin, violin. Beethoven. Barbican Hall (Thur).

METHERLANDS

van Dongen, contraito, Dirk Out, or-gan, harp and flute ensemble under Erika Waardenburg, and massed choirs in a Christmas Eve concert (Tue); Mahler's Seventh from the Concertgebouw Orchestra conducted by Bernard Haitink (Wed, mati-nee); Anton Kersjes conducting the Netherlands Philharmonic with Ma-ricke Blankestijn, violin. Bizet, Mozart, Vaughan Williams, Rimsky-Korsakov (Thur). Recital Hall: Patrick Gellois, flute, Joël Pontet, harpsichord (Thur, matinee).

harpsichord (Thur, matinee). (718345).
Amsterdam, Nieuwe Kerk, Bernard Winsemlus, organ. D'Aquin, Bach (Thur, 4p.m.)
Botterdam, De Doelen. Christmas choral concert conducted by Jan Stolk, with Jan Mulder, organ (Mon). Carol concert (Tue). (1429 t1).

(Mon). Caron concert (1929). (1429). (1429). (1429). (1429). (1420). (Kenyon at the organ (Mon). (1400).

Christmas Mass: Josquin des Pres -De Benta Virgine sung by Ensemble De Beata Virgine sung by Ense a Sei Voci and a concert of bells by the Dorothy Shaw Bell Choir from Dallas (Tue, 11pm). Saint-Roch Church, Metro Palais Royal

ITALY

Milan: Testro alla Scala: Riccardo Mu-ti conducting Rossini, Haydn and Beethoven (Mon). (80.91.28). ome: Auditorium via Della Conciliaz-ione: Giuseppe Sinopoli conducting Mahler's Bth Symphony. (Mon), (654 1044).

Sebastian Vittucci, Baritone and Ruth Sebastian Vittoeri, Baritone and Ruth McGuire, organ. Bustehude, Bach, Wolf. Karlskirche. (Mon). Biedermelerensemble. Bach, Vivaldi, Mozart. Evangelische Kirche (Tue). Martin Rieker, organ, Bach. Luther-ische Stadtkirche (Wed). Vienna Hofburg Orchestra conducted by Gert Hofbauer Waltzes and light opera. Hilton Hotel. (Thur matinee). TOKYO

Beethoven's Symphony No. 9, NHK Symphony Orchestra. NHK Hall (Mon, Wed, Thur). (465-1760;

464-4860). Handel's Fireworks Suite will also be performed.

New Japan Philharmonic, conducted by Michiyoshi Inone. Tokyo Bunka Kaikan. (Thurs) (489 1331).

Japan Philharmonic Symphony Orchestra, conducted by James Loughran. Tokyo Bunka Kaikan (Wed). (234 5911; 9808060).

The above are just a few of the many.

Dec 20 – 26

The above are just a few of the many performances of Beethoven's Choral Symphony. Most are scheduled for manufactured.

NEW YORK

Carnegie Hall: New York String Or-

ducting, Yefim Bronfman, Cecile Liced, Stephanie Brown, Claude Frank planos Handel, Vivaldt, Viv-aldi-Bech, Bach (Tue, midnight) 1957 1250

WASHINGTON

New York String Orchestra: Haydn, Mozart, J Strauss (Thur) Kennedy Center Concert Hall (254 3776).

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Monday December 23 1985

More questions for Westland

The stake has long since ceased to be a political issue in Italy; it has not discouraged foreign companies from seeking this mean that no competitive partnerships with Fiat. It is, in short, irrelevant to the future Americans, will be entertained? of Westland, although that will If so, what will be the addingt prevent opponents of the tional costs of buying Euro-Fiat-Sikorsky deal from making pean?

the most of it.

There has always been some-thing slightly misleading about the distinction which has been drawn between the interven-tionism of Mr Michael Heselan important defence con-tractor which operates at least in part in the political market place. Decisions by politicians and bureaucrats are vital to its profitability and growth. It needs orders from the Ministry of Defence. It also apparently needs support from the Government to secure overseas con-tracts, such as the much-delayed

Rationalisation

Each of the two rival proposals for Westland's future depends critically on the atti-tude of the British Ministry of Defence. Mr Heseltine repeated yesterday that the UK had no requirement for the Black Hawk (which Westland will build under licence if the Sikorsky plan is accepted) and that the European solution would involve an additional order for six Sea King helicopters; this would be funded savings resulting from the rationalisation of European helicopter requirements.
It is on this European plan

THE LONG-RUNNING West-land saga has had its farcical just to Westland shareholders moments, not least the sudden but to taxpayers as well. It of a Libyan appears that the defence Fiat, which is ministries of the UK, France associated with Sikorsky of the and West Germany will con-US in one of the two rival centrate their orders, in each rescue schemes, has had a of the thre main sectors of Libyan shareholding since 1976, the military market, on a single the military market, on a single European helicopter, to be built in collaboration between the four European companies. Does

The most unattractive feature Two competing proposals are of the European counter-offer now on the table, but there are for Westland is its protection-still a good many uncertainties ism. The three continental still a good many uncertainties ism. The three continental which have to be resolved companies seem desperate to before the board and shareholders of the company make no doubt they calculate that their final decisions next European projects supported seem desperate to month. The British Government by governments are extremely has to play its part in providing difficult to cancel, even if costs the clarification that is needed. rise far above budgets.

It is perfectly true that well managed joint ventures can tionism of Mr Michael Heseltine, the British Defence separate national projects; Secretary, and the handsoff approach associated with Mr Leon Brittan, the Trade and Industry Secretary. Westland is an important defence constitution of the managed joint ventures can produce lower costs than produce lower costs than produce an intervent produce lower costs than produce and project. But the new helicopters has been produce lower costs than indicate lower costs than produce lower costs than produce lower costs than produce lower costs than produce lower costs than indicate lower costs than produce lower costs than prod programme negotiated by Mr Heseltine and his continental counterparts is much more ambitious than anything attempted in the past. It is up to Mr Heseltine to explain how the dangers arising from the limitation of US competition will be avoided. It is hard to see how the British Government

see how the British Government can avoid coming to a collective view on these matters.

It would be useful, too, if all this was put in the wider context of European defence collaboration. It is not obvious that the efficiency of the European defence industry will best be advanced by eliminating competition from the rest of the world. Indeed there is a strong argument in principle strong argument in principle for much freer competition within Nato as a whole, so that Europeans and Americans can concentrate on what each of them do best. If this is ruled out on the political grounds that the Americans are too strong in too many areas, then the costs and benefits associated with "European solutions" need that more details are needed to be fully spelt out.

Trade unions face reality

ture of seeking to defy the Gov-ernment's carefully constructed programme of labour legisla-tion. The road will be a long one; that the unions have taken the first steps along it, how-ever tentative, is to be wel-comed. The TUC is now likely at a special conference to abandon its opposition to accepting public funds for its ballots.

It had little choice: two of its largest, and most genuinely constructive affiliates — the engineers and the electricians—
forced its hand. The collective

At least part of the shift in
Britain's unions signalled last hand of the transport workers was forced, too, over its executive council elections; as with the TUC, its response was law reforms that the TUC is

Excavation work, slowed considerably by the outcome of the miners' strike, has come to a halt. But it will take something more positive than sheering deliberately not dependent on away from a self-defeating policy to restore to the unions the political influence which has been denied them under labour legislation which would the Thatcher Covernment. In withstand charges in covernment in the side of the mineral covernment. deed, it is highly unlikely that ment. they will ever regain the leverage at national level which they unions have never been elevated to the kind of established social TUC Congress in the wake of partnership which the West the election, but obscured by German unions enjoy. Even the miners' strike and the banunder the social contract, their ning of unions at GCHQ, of the role was a balance of advan-need for unions to reshape tage for Labour, not for the themselves, to try to embrace

At present Mr Neil Kinnock's to unions at all? close supporters have little For trade union leaders the time for the TUC, or some of focus of attention and energy its senior elder statesmen, is shifting—and this is a welthough they have a high regard come change—away from the for able newcomers such as Mr national stage. Some important Gavin Laird of the engineers, tripartite bodies still exist, but Mr Eric Hammond of the elec-tricians and Mr John Edmonds of the general workers. They are relieved that, finally, the

wins the election without them, he will have no cause to yield to their sectional claims, pent-up under years of Conservative

the TUC, its response was law reforms that the TUC is realistic and pragmatic. Both now seeking are not a grandiose the TUC and the TGWU enacted an old dictum of Mr Denis back all the changes the Healey's: when you are in a Thatcher Government has instituted—on balloting, or on the digging stop digging.

Excavation work, slowed con
union recognition by employers.

Instead, their theme is almost withstand changes in govern-

enjoyed in the mid-1970s, even just of current legislation, but under any possible future of the future, too. It marks Labour government. British a more general realisation. apparent at the 1983 annual positively a new strategy. What are trade unions for? Why should people bother to belong

BRITAIN'S TRADE unions last some way from being enough to week started on the road back turn the unions into a positive from their three-year-old pos- force for the party. A Labour government under Mr Kinnock will not grant the unions the status they had in the 1970s. If he wants to win the next election, he cannot do so by blank promissory note; if he

So the TUC is trying to re-define its policy, in terms not

are relieved that, finally, the ing and retaining members, and TUC has begun to rehabilitate itself, but that is still probably tively as possible.



Tidings of comfort and joy

By Terry Dodsworth in New York



cance may well have been lost. Victorians, for example, often illustrations. because they knew what each individual flower signified. They also pioneered pictures of the robin redbreast.

The exuberant wave of in-vention during th esecond half of the nineteenth century also furnished many of the ideas which have dominated the card industry ever since. Nast, for example, was responsible for making Santa Claus into an inseparable part of the Christmas legend, his fertile imagination thinking up the elves, creating Santa's workshop and embellishing the idea of the reindeer sleigh.

Innovation in card design was just as abundant. Cut-out cards made their appearance quite early in the industry, along with cards which whistled when they were opened and joke cards. The Victorians were not above

bad puns - one card shows a gentleman in riding gear wishing his recipient a "Chappy Christmas "--- and they were also very big on light animal humour. Another early card shows a group of frogs riding bicycles.

The bicycles in the frog illus-tration highlight the way card manufacturers have always kept up to date. Over the years, cards have quickly reflected the predominant technical developments of the day, from the introduction of the motor car to the space shuttle, which features on one of this year's Hallmark cards.

Over the years, the card com-canies have been equally sensitive to social trends. Back in the roaring twenties, some of the US cards show flappers against an art deco background, and prior to that the suffragettes had been wooed with a militant message which makes many of

today's feminists look distinctly addir-"Downtrodden woman now arise

tyrannise: Let's push the tyrant from his throne, And have a Christmas of our OUT.

No more let men thus

This was a message which was bound to touch a large audience, since women have always been the predominant card buyers-out of the 2.2bn expected to be sold in the US in the current season, they are expected to buy around 90 per

From earliest days, the industry also eaught on to the idea of creating customised cards for a special audience. An early example of this type targets the City of London with the picture of a stockbroker targets the City of London with trenches reads: "They keep us the picture of a stockbroker pretty busy/(and/I mean they pirouetting on his toes and held really do)/Bur just the same/ up by angel wings. He is I'll take time out/To wish this

wish/For you Christmas." In the US in particular, the extra demand created by the population dislocation of the war put the card industry on its present footing, beginning the trend which led to the emergence of a handful of very large, professionally-managed companies.

The most prominent of the The most prominent of the current behavioural patterns is the urge for individual expression. The trick for the card companies is to find a sentiment which will appeal to a sufficient number of people to instity production. while justify production. while appearing individual enough to

make the card seem special. make the card seem special.

Several new card companies in the US in particular have shown themselves particularly adept at exploiting these special niches — highly zany humour, risque subjects, and cards for minorities featuring black Santa Claus and black children. But the big card companies are fighting back.

It is now possible to buy colossal Christmas cards as big as posters for \$8, musical cards

colossal Christmas cards as big as posters for \$6, musical cards for \$7, and select cards for the babysitter, doctor and neigh-bours. There are even cards from the family cat or dog.

All of this may seem frivolous. That would certainly have
been the view of the 17th century Puritan colonists, who thought it displayed great moral weakness even to take time off at Christmas. Yet in the 1880s, the London Times gave an economic justification for the apparent excesses of the Christ-mas card industry which still reads appositely in the expand-

Another illustration of the same, phisnomehon is the military capt. A patriotic British message printed in the last century rings with a very imperial theme. Nament shall ing service economy of today: "Although the popular use of Christmas cards is no doubt condemned by stern philoso-phers of the unemotional school as so much worthless sentiment, it is not only . . . productive of considerable moral benefit. imperial theme. Nameht shall make its rue/if England to herself do rest but true. By the time of the Second World War, when card sanding began to flourish as never before, the sentiments, were much more muted. One poignant, understated message from the transless reads. but it also works . . . a substan-tial good by the development of expanding field of enterprise, for which, in these days of overstocked markets, there is really much cause to be thankful." Amen—and a happy Christmas.

CUDDLY BEARS AND CAREFUL PLANNING IN KANSAS CITY

"POVERTY FOR me was a tremendous spur," wrote Mr Joyce Hall, the founder of the Hallmark card company, in his autobiography. "It constantly gave me the advantage over a lot of folks when I was ctarting out." starting out."

Just how much of an incen-

recurrent characteristic of the Christmas card business—the

attempt to mix contemporary themes with the world of tradi

tion and fantasy. "Every year we have to sit down and decide whether it will be fashionable

to have Santa on skis or play-ing tennis the following year." says Ms Sally Groves, product

director for greetings cards at

This blending of the here-and-now with deeper-rooted conventions is evident in the very first card known to have

been created specifically for Christmas, an elegant three-

panelled design conceived in 1843 for Sir Henry Cole, one of the founders of the Victoria

and Albert Museum. The card, illustrated above, shows a

Victorian family enjoying its Christmas feast, but the sur-rounds are rich in symbolism,

featuring ivy, a sign of con-stancy, and holly, often associ-

with Christ's suffering.

Many of these early symbols

of the card business are still with us, although their signifi-

Hallmark Cards.

tive those early hard times were is evident today in a large complex of buildings going up on the edge of Kansas City, the mid-Western prairie town where Hall set prairie town where Hall set Hallmark's spanking new headquarters stand at the centre of the 88-acre site, and it owns every inch of the

As a private business, the precise extent of Hallmark's wealth is a closely guarded secret, but it is unquestion-

abiy a very large company. In the post-war years it has generated sufficient funds to expand rapidly overseas until it is now reckoned to be the largest greetings card company in the world, with a total payroll of 21,000. It admits to sales of more than \$1.5bn, which would put it around 230th in the Fortune 500 list and Forbes magazine Hall, the current chairman

worth around \$400m.

The steady process of expansion, helped by the drive overseas, and marketing through licensed Hallmark shops, has carried the company's card output alone to around 3bn a year, It dominates the greetings card business in the US, claiming a

market share of around 40 market share of around 40 per cent, some 5 to 10 per cent more than American Greetings, its nearest rival, and its related range of activities in gift wrapping, soft toys, stickers, albums, porcelain figures and so on, new account for as much revenue as cards. revenue as cards. To work at Hallmark mean

to be constantly surrounded by images of a redeemed world, a realm of happy bright colours and warm sentiments. But success in the eard business means imposing rutilessly planned organisation on these benism materials, the responsibility of an army of 500 designers and 50 writers, who boil down sentiment into a marketable commodity.

"I had to divest myself messages was literature," says Ms Barbara Loots, a Hallsays Mis Barbara Loots, a Hall-mark verse composer, who is also a published poet. "My concern is to know who will huy the card, what kind of life they lead, and how they express their thoughts."

The degree of organisation is demonstrated during the

Christmas season, a prodig-ious undertaking at Hall-mark, which involves planning two years ahead. During the Christmas period this year, the company will sell almost Ibn cards—or about one-third of its total output—in 2,500 different designs, figures that easily top those for St Valentine's Day, the second biggest card-selling event of the year. This effort demands a team

free from labour. May 3rd (Constitution Day) and May 5th

(Children's Day) are already holidays. Together with the Emperor's birthday on April

job: Hallmark says that customers are first attracted by the external design, and then captured by the sentiment inside.

trenches reads:

"I hope you will not think it strange."

That all the New Year bonds

If I fil from the Slock Exchange: To oring to you the news

ment inside.

The palpable sense of teamwork and common purpose in the group derives partly from the paternalism of the founder, a patriarch of the old school who lavished benefactions on the city, and left employees 30 per cent of Hallmark in his will I many mark in his will. In many ways, the company is still run like a large family, and the predominantly. Kansas-based workforce responds in kind. "If you ask me what our staff turnover is, I would like to say nil, alfhough I suppose it must be a bit more than that," says Mr Charles Rucker,

vice-president.
At the same time, Hallmark

has deliberately sought to avoid many of the workplace hattlefields which scar much of American industry. The group was recently placed fifth in the list of the 100 best companies to work for in America, ranking particularly high on fringe benefits such as profit sharing. Hall markers, as they call them selves, have virtually a job redundancy - policy—in 1981-82 recession the projects rather than laid off.
"This is the only bourgeois This is the only bourgeois commercial art job I know where you can be truly creative and yet have job security," said one of the designers recently. It sounds a bit like being one of Santa Claus's elves.

Schroder sets

the pace

Merchant banker J. Henry Schroder Wagg will be glad to put its corporate feet up during Christmas after the busiest 10 days the bank can remember A series of events has given the Schroder image a boost in the margers and acquisitions arena — a sector it has not been particularly strong in

recent years.
Nicholas Jones, a corporate mance director of the bank. aged 39, started his run of winners with a successful defence of the regional brewer Matthew Brown against a £125m takeover bid from Scottish and Newcastle, advised by Morgan Grenfell, widely regarded as one of the leading bid specialists.

Breathing threats of legal action if self-regulation failed.

Jones and his team persuaded the full Takeover Panel to overthe full lakeover Fanel to over-turn a ruling of the panel's executive which would have allowed the bid to go through. Jones was then about to fly to Singapore for talks with Tan Sri Khoo Teck Pust, the Malaysian husinessman, who has built up a large shareholding in Exco International, when a call came through from Hanson. Jones made his dash to the Far East but when he returned



liberated from the cold store of a supermarket."

Men and Matters

with Hanson. He emerged with the prize of the joint advisory role in the bid for Imperial alongside N. M. Rothschild who RMC's mix have been advising Hanson for

Finally, at the end of last week, a Schroder team led by Jones helped Tan Sri Khoo to obtain the three seats he had been seeking on the board of Exco in return for an agree ment not to increase his hold-ing to more than 29.9 per cent.

Jenkins to stay

Westminster's Kremlinologists recently spotted an important little item in the SDP's news-paper. The Social Democrat An advertisement seeks "a paid, part-time organiser, ideally experienced in press work or publications" in Glasgow Hillhead.

Its meaning is that Roy Jenkins intends to stand again. There had been talk that, aged 65 and not fully-fit at all times over the past year, he might be moving towards retirement.

Not at all Although he has had some differences over strategy and style with David Owen, and has taken a back seat on day-to-day matters, Jenkins remains fully committed to the party.

He clearly sees a future role for himself if the Alliance prospers at the next election especially if there is a hung

hurdle of retaining Hillhead Tokyo look just like those on where he faces a tough Labour opponent in George Galloway, previously a leader of the Left the spirit of holidays the in Scotland, and a man who Japanese Parliament has just more recently has moved into voted to give the nation an Kinnockite fold. Jenkins is naturally not keen

went_straight_intot_meetings; political career with defeat in

In the macho world of bulk concrete presentation, it seems, is everything.

Which is why the materials company RMC has adopted a two-pronged approach to its seasonal promotions this year. The FT's female construction correspondent received a tasteful calendar with pictures of frogs, toads, mice, and flooded quarries.

Our male property correspon-dent received a calendar of dent received a calendar of tasteful nudes on beaches.

Discrimination? "Well," said an RMC man, "You have to remember that we are a very basic industry. A lot of concrete is ordered on the spur of the moment on building sites. We want to make sure the foreman picks up the telephone and asks for three truckloads of ours." ours.

Why, then, the tasteful mice and handsome frogs on the alternative calendars? It seems they are designed to appeal to city persons, chairpersons, councillors, and others, who need to be convinced that RMC is environmentally impeccable.

Japan relaxes

The Japanese do not celebrate Christmas in the conventional sense though, at this time it. arliament. is a fine excuse for a commer-first, however, there is the cial bonanza and the shops of voted to give the nation an: extra day off. It is to take place on May 4th, to repeat the fate of his hero and it is designed to give the Asquith who ended his active country three straight days

29th, these have formed the Golden Week," when Japan does pretty well shut down.

However there is some doubt about how long April 29th can remain a public holiday. The Emperor Hirohito is now well into his eighties, and in the 61st

year of his reign.
The Crown Prince Akihito, has his birthday today. When he assumes the throne, the day will presumably become a national holiday. The second great holiday

season in Japan is the New Year's break from around December 30th until January 4th. Thus the 23rd December could become the start of an even longer winter break into which Christmas itself might fit rather conveniently for Japanese business and leisure interests.

That, more than any trade retailation or currency realignment, could really cut into Japan's competitive edge.

RIB-tickling The new City watchdog body

born out of the Government's Financial Services Bill is sadly without a name.
This follows a last minute flap in Whitehall, due to the realisation that the Government might face a good deal of tibbing if the proposed title of RIB (Regulation of Investments Board) was bestowed.

Fearful of the rib-tickling and spare rib possibilities for eager headline writers, a swift message has been despatched from Whitehall to the City. SIB (Securities and Investments Board) and MIB (Marketing of Investments Board) who were about to merge into RIB were told to think again.

Unable to come up with a new title before publication of

the Bill, the new watchdog is nameless. After recent unhappy events in the City the new favourite in the name game must be FIB.

Observer

BASE LENDING RATES

ABN Bank 111% Guinness Mahon 111% Allied Dunbar & Co... 111% ■ Hambros Bank 111% Allied Irish Bank 111% Heritable & Gen. Trust 111% Henry Ansbacher 111% Hongkong & Shanghai 111% Associates Cap. Corp. 12 % Johnson Matthey Bkrs. 111% Banco de Bilbao 111% Knowsley & Co. Ltd.... 12 % Bank Hapoalim 111% Lloyds Bank 111% Bank Leumi (UK) ... 117% Edward Manson & Co. 121% Bank of Ireland 111% - Midland Bank 111% Bank of Cyprius 111% Morgan Grenfell 111% Bank of India 111% Mount Credit Corp. Ltd. 111% Bank of Scotland 111% National Bk. of Kuwait 111% Banque Belge Ltd...... 111% National Giro Bank ... 111% Barclays Bank 111% National Westminster 111% Beneficial Trust Ltd.... 121% Northern Bank Ltd. ... 111% Brit. Bank of Mid. East 111% Norwich Gen. Trust ... 111% People's Trust 124%

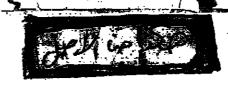
■ Brown Shipley 111% CL Bank Nederland ... 111% PK Finans, Intl. (UK) 12 % Canada Permanent ... 111% Provincial Trust Ltd... 121% R. Raphael & Sons ... 1119 Cayzer Ltd. 11195 Roxburghe Guarantee 12 % Cedar Holdings 12 % Royal Bank of Scotland 111% ■ Charterhouse Japhet... 111% Royal Trust Co. Canada 11105 Citibank NA 111% Standard Chartered ... 11196 Citibank Savings1124% TCB 1119% City Merchants Bank .. 111% Clydesdale Bank 111% C. E. Coates & Co. Ltd. 12 % Comm. Bk. N. East ... 111% Consolidated Credits... 111%.

Continental Trust Ltd. 111% Co-operative Bank*111% The Cyprus Popular Bk. 111% Members of the Accepting Houses

Robert Fleming & Co. 111% Robert Fraser & Pirs. 121% Mortgage bass rate.

Trustee Savings Bank 111% United Bank of Kuwait 111% United Mizrahi Bank .. 11 og Westpac Banking Corp. 1119 Whiteaway Laidlaw ... 12 % Yorkshire Bank 1119

Financial & Gen. Sec. 114% + Call deposits £1.000 and over First Nat. Sec. Ltd. ... 121% 21-day doposits over £1 000



TELEVISION IN BRITAIN

Why Peacock should not plug into the market

THE licence fee is the "least market without the BBC and It would require three minutes advertising elsewhere. unsatisfactory" method of the impact of the funding the BBC, concluded the on that market. Annan report on the future of British broadcasting in 1977.

practical—to both of the radical options most regularly canvassed: advertising and some form of pay or subscription TV.

The committee has been bombarded with submissions seeking to demonstrate that advertising is not a practical short run option. Among the more heavyweight studies are contributions from Dr Alan Budd of the London Business School (on behalf of ITV) and Dr Brian Sturgess, until recently at the City University Business School (for the BBC).

ing pool without creating shock waves. The market would have to expand by 24 per cent if nobody was to get hurt. The only possibility is for the BBC to slide slowly and gracefully

The debate has thus focussed on the scope for phasing in advertising without causing too much disruption to other media. One idea is that the licence fee should be frozen in money terms and the BBC encouraged to use advertising as a top up which would become gradually more significant over time.

The extent to which the BBC could rely on advertising without bankrupting competitors such as the smaller regional in-dependent television companies

the impact of the BBC's entry

Representatives of advertisers Eight years on, the Peacock Committee's task of finding a viable alternative to the licence fee is daunting. The problem is that there are compelling objections—conceptual as well as practical—to both or the decade before their base have been very optimistic on the decade and conveniently forget-ting the sharp decline in the real price of TV advertising in the decade before their base year of 1975. As Dr Sturgess
points out, TV advertising revenue growth has been very
volatile in the past. It seems
unwise to rely on underlying
reat growth of more than about
3 to 4 per cent a year on
average which is in line with
long run trends long run trends.

How would the BBC's entry ket? It might seem intuitively likely that the whole market would expand and that the main Dr Brian Sturgess, until recently at the City University Business School (for the BBC).

Although many of the sceptics use complex econometrics to support their case, the fundamental argument against advertising is very simple. The BBC's present revenue requirement is about 80 per cent of independent television's advertising earnings. These, in turn, account for about 30 per cent of the total UK advertising market.

The BBC is thus such a large fish that it could not be simply dumped in the British advertising pool without creating shock waves. The market would be other media such as newspapers and magatise. The econometricians think otherwise. Dr Budd, for example, argues that the increased supply of commercial aritime would cause TV advertising rates to fall and that this price effect would more than on TV advertising would decline: "the ITV companies the increased volume of advertising. Total spending on TV advertising would decline: "the ITV companies that the main losers would be other media such as newspapers and magatises. The econometricians think otherwise. Dr Budd, for example, argues that the increased supply of commercial aritime would cause TV advertising rates to fall and that this price effect would more than on TV advertising. Total spending on TV advertising would decline: "the ITV companies the increased volume of advertising to the BBC and the true would expand and that the main losers would be other media such as newspapers and magatish at the miniosers would be other media such as newspapers and magatish and increased supply of commercial aritime would cause TV advertising rates to fall and that this price effect would more than the increased volume of advertising. Total spending on TV advertising would decline: "the ITV companies the increased volume of advertising total spending on TV advertising would decline: "the ITV companies the increased volume of advertising total spending on TV adver

firm appointed by the Peacock Committee itself agrees with Dr Budd. Introducing advertising to the BBC, it says, "will re-duce the size of the advertising pie compared to what it would otherwise have been." Other economists, such as Dr Sturgess, are less pessimistic, assuming that total spending on TV advertising would remain unchanged if the BBC entered the fray. Even so every pound gained by the BBC would be a pound lost by the independent TV companies.

The scope for financing the BBC through advertising thus depends on the expected real growth of the UK advertising market. Dr Sturgess argues that even if the BBC absorbed all the real growth (which assumes a pretty sleepy performance by per hour of advertising on BBC during peak viewing hours and

Other projections, which assume fuster overall growth of the TV advertising market, suggest the BBC could fund the licence shortfall more



it leads to either the optimum quantity or quality of TV pro-grammes. This should not be a surprising conclusion: if the (TV programmes) by one group (the general public) is paid for by a quite different group (national and multi-national companies), demanding a quite different commodity (commercial airtime), why should the possit has a propertied to be result be expected to be optimal?

Econometric studies show that the amount of money businesses devote to TV advertising such as the smaller regional independent television companies
depends mainly on two things:
the real growth that could be
expected in the TV advertising
licence fee were frozen at £58.

TV relative to the price of fallacy.

should the value of TV advert-ising thus determined bear any would severely dent the profit-ability of independent TV com-panles, pushing Central TV, for example, into loss by 1991. grammes? There is no mechanism to bring the two into equality: advertising leaves an unbridgeable gulf between the final consumers of programmes and the ultimate providers of

Michael Prowse, in the second of a series on the future of broadcasting, argues that alternatives to the licence fee may be over-rated

biggest audiences. The flood-gates to bland, lowest-common-denominator TV are automatically opened.

This was the sort of argument that enabled the 500 page Annan report of 1977 to dismiss the case for advertising in just 16 lines. It is worth noting, however, that attention to quality is not mere elitism but a recognition that different a recognition that different types of TV programmes are different commodities. Their value to advertisers as vehicles for selling products does not coincide with their value as things-in-themselves to consumers and to assume otherwise commit an economic

IN THE UK Average EARNINGS 100 70 455

The fundamental objection no point in assuming that the to advertising is that it does not introduce "market forces" into broadcasting in a helpful way. The other radical alternative to the licence fee—pay TV—apparently offers much greater promise. The essential idea is that the licence fee—pay TV—apparently offers much greater promise. The essential idea is that

the licence shortfall more easily. There seems little doubt that with vigorous cost and capacity cutting the broadcasting industry could survive the phased introduction of advertising on the BBC. The more important economic question is whether it should have to. Is advertising in principle an efficient way of financing broadcasting?

Most economists would probably agree that it is not. There is also an economic argument against financing that they now pay for electricity. It is also an economic for what they watch rather as argument against financing that they now pay for electricity. It is advertising that they now pay for electricity argument as advertising that they now pay for electricity. It is a the twiewers should be able to pay for what they now pay for electricity argument as advertising that they now pay for electricity. It is a they now pay for electricity argument as argument against financing that they now pay for electricity. It is a they now pay for electricity argument as argument against financing that they now pay for electricity. It is a they now pay for electricity argument as argument against financing that they now pay for electricity. It is a they now pay for electricity argument as argument against financing that they now pay for electricity. It is a they now pay for electricity argument as argument against financing that they now pay for electricity. It is a they now pay for electricity argument as argument against financing that they now pay for electricity argument as argument as argument as argument against financing that they now pay for electricity. It is a they now pay for electricity argument argument adaptive of the pay advertising that they now pay for electricity. It is a they now pay for electricity argument as argument as argument against financing that they now pay for electricity argument argument adaptive now pay for electricity. It is a they now pay for electricity argument argument against financing that they now pay for electricity argument argument adaptive now pay fo

Peacock Committee, which many feel should be looking beyond the end of this century. The most enthusiastic exponent of a sophisticated version of pay TV (resting on a national grid of fibre optic cables sup-plying a "near infinity" of channels) is Mr Peter Jay. In his view, the Peacock Commit-

There is, however, one funda-mental objection to pay TV. Broadcasting, whether by ter-restrial or satellite-based trans-mitter, is a classic example of a "public good": additional consumption by one person does not imply reduced consumption another. The marginal cost supplying an expensive documentary to one more viewer is zero. The fundamental law of market economics is that pricing at marginal cost is efficient in that it maximises the overall

charged nothing.

The case against pay or subscription TV, technical and cost problems aside, is thus that it prices inefficiently. It aims to recoup from viewers the cost of making programmes (plus a mark up). But if people are charged more than the zero marginal cost of broadcasting a programme to an extra home, they will wrongly be discouraged from viewing. There seems there is little evidence that the consumers of TV programmes result is a much as politicians say they must. The challenge for the Peacock Committee is to demonstrate that some other system is politically, acceptable, economically efficient and capable of delivering the same quality of service at the same programme to an extra home, they will wrongly be discouraged from viewing. There seems

The difficulties with both advertising and pay TV suggest that the present policy of funding roughly half of TV broadcasting through a licence fee is not as economically inefficient as is sometimes assumed. One suggestion is that it should be transformed into a straightfor-ward tax: the BBC could, for example, be given some small and fixed percentage of the VAT haul (the percentage calculated to give it the same revenue as the licence fee in the first year).

Europe overseas."

minute bid,

munity and, indeed, did its best

to prevent its coming about. The Community that Britain eventu-

ally joined and of which it has become a full and active mem-

ber is an altogether different entity from that envisaged by

the original Six.

Today, there are all sorts of cross-Atlantic links. Is Siemens a German company, when it invests directly in the US, is it European, or is it simply a multi-national going its own way? Multinationalism and multi-lateralism are the order of the day. It is more a case of

of the day. It is more a case of Tokyo?

And she added for good measure: "Britain's role is very, very special. I think we have probably the best view of Europe. Do not regard Europe/America as cither/or, Repard it as two nillars between which of Collection would be both cheaper and simpler: detector as two pillars between which a bridge runs."

The Prime Minister is right, but does not yet go far enough. She omits the Pacific. cheaper and simpler; detector vans could be scrapped. The levy would also rise automatically in line with inflation, obviating the need for frequent and politically-sensitive reassessments of the BBC's revenue needs.

Yet there are also strong tee should be exercised by a single priority: how to subject "electronic publishing" to the discipline of market forces.

There is, however, one fundamental objection to a source of real income Given the complexity of the comple power should be granted access to so secure a source of real income. Given the complexity of the economics of broadcasting there is no straightforward answer to the question: how much of the nation's resources should be devoted to television? It may therefore be better that the RRC is obliged to Rebt the the BBC is obliged to fight the case for a particular level of the licence fee (in the process demonstrating that it is controlling costs) than that it should be remunerated according to a pre-set formula.

welfare of consumers. On this theory, the viewer should be charged nothing.

The licence fee is far from the property of the programmes of

MRS THATCHER made a very a seamless web of interdepeninteresting and so far little- dence than twin pillars of noticed comment about British separate identities. It is, in any case, odd to talk about a European identity, when the other half of Europe foreign policy in her interview with Michael Charlton on BBC Radio 3 last week. Asked about

Lombard

Old fashioned

Europeans

By Malcolm Rutherford

is excluded. the Anglo-American relation-The argument over Westland chin and Britain's role in Furope has assumed symbolic propor-tions. Apart from the fact that the outcome is not of earth-shaking importance, it is hard in the context of the Westland heticopter argument, she denied that there was any question of Britain having to choose berween Europe and the US. We to see why an agreement that includes Fiat of Italy, as well as have both.

She went on: "Really, the includes Flat of Haly, as well as Westland itself, and brings in the best of American technology can in any way be recarded as anti- or even un-European. Britain, after all, is Soe went on: "really, the Free World is centred round the Atlantic. On one side, Europe— the older Free World. On the other side, the United States is

part of Europe.

That is where Mrs Thatcher is right. There is a bridge across the Atlantic, and the bridge is Britain.
Where she is wrong is in not

Where she is wrong is in not taking the argument further. If Western Europe wants to be more of an equal partner or competitor to the US, it needs a new ally. On the assumption that the ally is not going to be the Soviet Union, and that the future of China is uncertain, that it only an place to turn. there is only one place to turn

One of the intriguing aspects of the Westland saga has been the way people have crowded round demanding a "European solution." There have been Japan is very powerful and very lonely. Yet, an alliance between the West Europeans some strange bed-fellows; most of the Labour Party, for inand the Japanese would change the global balance of power stance, as well as Mr Michael Heseltine, the Defence Secrethe global balance of power overnight. Everyone would be obliged to take note: the Russians, the Chinese and the Americans. Who knows? The Japanese, if asked, might even have put some money into Westland helicopters and provided markets as the Fee See tary, and Lord Weinstock of GEC coming in with a last-Some 20 years ago, such an approach would have been correct. There was, then, a case for building up what the late President Kennedy called the twin pillars of the Atlantic Alliance. The trouble is that Britain was not a founding member of the European Community and indeed did its best

Westland helicopters and pro-vided markets in the Far East into the bargain. Nobody thought of it. Sir Geoffrey Howe, the Foreign Secretary, is fond of saying that Britain usually does the right thing in the end, only 20 years too late. The relation-ship with the European Community is a perfect illustration.
Britain joined too late. Mrs
Thatcher was a late and reluctant convert to the possible
benefits and the Labour Party benefits and the Labour Party is only beginning to catch up.
Yet the catching-up is with the Europe that might have been 20 years ago, not the loose collection of states that exists today. There is no such thing as a "European solution" to conthing in the old forms. The

anything in the old terms. Why not leap forward and take in

Lawmakers and obedience From Mr F. Finston

rates

ALC: NO

Sir,—I can understand the wish for the highest standards of integrity in the City. I agree with that, but find it increas-ingly hard to accept homilies from politicians. While they are unable to agree on full and mandatory disclosure of their financial interests, they seem to be unaware of just how much detail the Companies Acts im-pose on company directors as far as full disclosure is con-cerned, and most auditors insist on annual confirmation signed by the director in person.
When I look at the way over-

seas junkets are handed out both by Ministers and the respective Whips offices. whether to reward long plod-ding service or as douceurs for ding service or as douceurs for future compliance (without any obligation to account or disclose details for any public scrutiny) I must say I would find it easier to accept new laws, if our lawmakers at least imposed on an enforceable basis, the same standards on themselves, that they rightly

demand from others.

Abolition of domestic rates in the United Kingdom was a clear Conservative manifesto pledge before the last two elecpleage perore the last two elec-tions, not to mention a reduc-tion in the share the state takes of national income. What would happen to any bank or stock-broker lending their names to such promises in an offer for

I know of no accountant who I know of no accountant who would be willing to treat as a reduction of public expenditure the proceeds of "privatisation." I could go on, but the point is surely that until Members of Parliament accept for themselves and impose on the Government the same standards they wish to be followed by others, the present disdain and, frequently, contempt felt by the public for politicians on all sides will increase, with all the harm this implies to our the harm this implies to our political system. F. R. Finston. 38 Abbey Gardens, NW8.

Channel link traffic

From the Editor,
Railway Gazette International
Sir.—The optimistic forecast
by French Railways (SNCF). mentioned in your December 16 Channel project feature, that as many as 10 through trains an hour might want to transit the tunnel would certainly not "create capacity problems" for Channel Tunnel Group's rail link, as Andrew Taylor suggested. Long before such traffic levels were reached, fully automatic driving under computer control would make it possible to operate at two minute headways, giving a theoretical capacity of 30 trains possible to operate at two-minute headways, giving a theoretical capacity of 30 trains an hour each way. This is a

Letters to the Editor

huge volume of traffic --- road | tions in the equivalent months or rail --- far in excess of any | in 1984. This year-on-year comcredible forecast for the next 20 years.

SNCF would prefer exclusive use of a rail tunnel — given the choice — because its trains

could go through faster if therewere no shuttles in the way. But his option is only available in practice if a cast iron case can be made right now for investing £1.4bn in separate rail tunnels, as proposed by Euro-Route. This in turn means convincing investors that SNCF's estimate of 16m passen gers a year is rock solid, whereas it actually rests on decisions which may (or may not) be taken by the French, Beigian and German Governments

several years hence to spend billions of pounds on new rail infrastructure.
Once road traffic is catered Once road trame is catered for by the shuttles, CTG's through rail facility demands no extra investment. So the railways have no need to commit themselves in advance to a level of traffic which they do not at present have the physical recovered to generate

resources to generate.

If, in the next century, high speed trains prove so successful that a case can be made for investment to reduce the delay investment to reduce the delay imposed by the shuttles, extra rail tunnels could be bored alongside. This could be done in stages, for example by driving a parallel bore to the steep climb up to the Cheriton terminal which would allow through trains to overtake the shuttles before the 1 in 100 radient slows them down. gradient slows them down. Richard Hope.

Trend of pay settlements

Quadrant House, Sutton, Surrey

From the Editor, Incomes Data Services Report

Sir, — Your report (December 18) that the CBI's view that the trend of pay settlements is now flat apparently conflicts with reports by inde-pendent pay research groups. Our latest research findings are not dissimilar to those of the CBI databank. We said that the

parison showed more settle

parison showed more settlements were up (by a small amount) than down.

This analysis of pay settlement data is in fact confirmed by the CBI databank figures for 1984 and 1985. The CBI said that the average level of settlements. that the average level of settle-ment in manufacturing for the period August to December 1984 was 6 per cent whereas for the same period in 1985 the CBI's average is 6.5 per cent. The year-on-year com parison shows that there has been (on average) a small rise in the level of settlements in a reasonably matched sample of negotiations. Our month-by-month analysis

has shown that there was a small upward drift in se &ment levels in the first month of 1985, since when the overall range has remained fairly stable. But this autumn settle-ments have been slightly higher than a year ago at a time when the CBI has called for member companies to settle 2 per cent

below last year's increase. Settlements are "flat" compared with the second and third quarter of 1985 but not when compared with the equivalent period last year. Alastair Hatchett. 140 Great Portland Street, W1.

Scarcity of

skills

From Mr D. Clarke Sir.-The Manpower Services Commission report on training A challenge to complacency (December 11) includes some valuable proposals for meeting a crying national need. But the Government will certainly need to recognise the fundamental significance of training and put its own weight behind the necessary changes if they are to be effectively implemented. Statu-tory support is likely to be needed not only to encourage employers to do their bit but also to ensure that individuals from the high school stage on wards who want to acquire relevant skills and update them have the opportunity to do so. It is upfortunate that the Government, according to your industrial editor, has not been willing to consider creating the willing to consider creating the necessary statutory framework although elements of a com-prehensive policy exist in the various responsible depart-

ments.
Ministers are currently more

lationship between the un-acceptable rise in wage rates, identified by the Chancellor, of appropriate skills, identified by the MSC.

There seems no doubt that a scarcity of skills forces up the price of labour by competitive

bidding: the financial sector provides a particularly notorious example at present.
Organisations which have no training resources of their own buy in the necessary trained staff on irresistible terms, rather than spending time and money on the necessary training. The investment in train ing is too heavy for the affected businesses merely to accept the losses, so pay rates generally have to be adjusted to stem the outflow of skilled staff, even though there are no consequential productivity gains.

It is not apparent from the summary whether this question is covered by the report but if the MSC could substantiate the theory that a direct link exists between skill shortages in industry and excessive pay rises their proposals might carry more weight with both Government and employers. D. R. Clarke.
77 Cottenham Park Road,

Incentive schemes

From the Chairm<mark>an,</mark> Iames Beattie.

Sir,-I have yet to hear of nanagement incentive scheme which, thoroughly tested over a ten-year period, has been indged a success.

Financial incentives will not

stimulate chief executives to treater wisdom, integrity or eadership, and practically all schemes fail accurately to assess to what extent a chief executive has fully exploited the benefits tvailable in good times, or give credit for brilliant defensive action in the bad.

The greatest defect in so-called incentive schemes is the way in which they lead to the deadly "we and they " situation within a company, the manage-ment receiving all kinds of benefits not available to others, in particular the indecently high golden handshake awarded on Businesses need dedicated

unselfish leaders who pursue excellence in all things and see as a top priority the creation of a happy, self-respecting team which they are proud to lead, not those who pursue the cult of personality.
Unless British industrial com-

panies seek to copy the kind of spirit prevailing in a good mili-tary unit, and the methods by which this is achieved, the British disease will continue to kill us.

lames Beattie. 71.78 Victoria Strect, Wolverhampton.

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BUSINESSW

FINANCIAL TIMES

Monday December 23 1985



Terry Byland on Wall Street

Tobacco regains its puff

THE LATEST broadside against the US tobacco industry, in the form of a devastating report from the Surgeon-General on the effects force, failed to check the revived investment interest in tobacco shares. Philip Morris, R. J. Reynolds Industries, American Brands and US Tobacco - which concentrates on producing chewing tobacco - all joined in Friday's strong rise on Wall

All four extended the gains chalked up at the beginning of the week in the wake of apparently favourable rulings over the industry's liability for death from diseases related to smoking. But the rulings are no more than a first step in the potential avalanche of disease-relat ed claims that has cast a shadov

Tobacco shares have outper formed the market since the begin ning of the month - although that may mean less than it says, since most of the sector has woefully underperformed against industrials since the latest bull surge started in

More significant than the price gains may have been the heavy turnover in tobacco issues las week. Philip Morris and Reynolds the core of the sector, featured prominently in the active shares list of the New York Stock

age for two consecutive days. Both shares still figure extensively in institutional portfolios, yet there were no reports of sizable block trading on Monday, when 2.3m Reynolds and 1.8m Morris

| | Price | % chang since Dec 1 |
|---------------|--------|---------------------------|
| Philip Morris | 87 | +9.4 |
| Reynolds | 311/2 | +8.6 |
| Am. brands | 65% | +7.8 |
| US tobacco | 33% | +5.4 |
| S&P 500 | 211.10 | +4.4 |

shares changed hands. That sug gests that the institutions may have been offloading tobacco shares on

That would tie in with the generally cautious view of the recent legal rulings by tobacco-sector analysts on Wall Street. There was no shortage of advice to "sell into strength," or "avoid increasing equity stakes."

Of the two rulings that fired off the gain in tobacco shares last week, one related to the California dgment that dismisses attempt by GAF to involve Reynolds and four other tobacco manufacturers in liability suits against it by sufferaspestos-related

The asbestos-related threat was always a slightly tangential issue for the tobacco companies, whose real fear is the straightforward claims from representatives of lung cancer victims. Moreover, the Surgeon-General seemed to relegate the ashestos-related claims to the sidelines when he said that smoking is "a greater cause of death and disability" than working with

either asbestos or coal dust. That puts tobacco shares back on the book of the cancer-related suits. the first of which - aimed at R.J. Reynolds - will be presented to a doubtable Mr Melvin Belli, the scourge of the personal liability

The sight of Texaco reeling to-wards Chapter 11 after a federal court ordered it to pay \$11.1bn to Pennzoil presented Wall Street with a sharp lesson of what the law can do to a major corporation. The oil company may yet escape the worst effects of the penalty, but it is hard to see how the tobacco groups could escape from just one adverse ruling

on a cancer-related death. Yet R.J. Reynolds's stock price, now close to its 12-month high, has risen by 19 per cent since the start of the latest bull phase in September which has put only 13 per cent on the S&P 500, or 17 per cent on the Dow Jones industrial average.

Such confidence reflects Reynolds's success in diversifying out of tobacco and into the role of the largest consumer products company in the US, with Nabisco Brands, Del Monte, Kentucky Fried Chick-en, Canada Dry and Shredded Wheat in its stable.

Philip Morris, despite the acquisition of General Foods, is still tagged as the biggest US cigarette manufacturer, and its share price has lagged behind both Reynolds and the S&P index.

But the problem for the stock market is now to measure the potential damage to the companies of any adverse product liability suit. And that problem will come a significant step closer this week in a California courtroom.

FINANCIAL INSTITUTIONS TO BUY MOTOR PARTS GROUP

BL to retain Unipart stake

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN LONDON UNIPART, the spare-parts distribu- ipart and other BL companies made from £946,130 in 1983, representing to ARG - Llanelli Radiators and

tion business within the BL group. is to be sold within six months to a consortium of financial institutions, but the British state-owned group will retain a substantial minority shareholding.

That method of privatisation has been chosen because Unipart is not so attractive to private investors as was Jaguar, which BL sold last year, particularly as efforts made to prepare the company for sale have reduced its profit substantially. Unipart's audited accounts, which have now been filed, show that it made an operating profit of only £8.7 (\$12.4m) for 1984, whereas the

with a profit of £14m.

For 1983, the BL report gave Unipart's operating profit as £16m while the audited results show a profit of £17m.

BL accounts last April credited it

The difference is accounted for by: Sales to BL companies last year
Changes in the arm's-length contractual arrangements between Untractual arrangements between Un-

BY ANTHONY MORETON IN LONDON

THE EUROPEAN Commission has

rangement (MFA), the world agree-

ment that controls much of the in-

ternational trade in textiles and clothing, should be extended for "a

minimum of four years" when it ex-pires at the end of next July.

It has also suggested that the rate of increase of imports from domi-

nant suppliers such as Hong Kong,

South Korea and Taiwan should be

cut to allow poorer countries, such

as Bangladesh, Sri Lanka and Pa-kistan, greater access to Europe.

Those proposals will be put be-fore the EEC's Council of Ministers

at its next meeting in Brussels on January 27 when the future of the MFA is under discussion. Both the EEC, which negotiates

on behalf of all 10 members - to be

ncreased to 12 on January 1 with

the accession of Spain and Portugal

and the US are now drawing up mandates that look likely to be

tougher than was thought six

months ago. The European Commission has

Mandela held

after return

Continued from Page 1

ulation that Mr Mandela, perhaps

South Africa's most important

black leader, might be offered con-

ditional release by the authorities after 23 years in detention. Western

governments have urged Pretoria to begin talks with Mr Mandela and

Speaking after Mrs Mandela's ex-

pulsion from Soweto but before her

subsequent arrest, Bishop Des-

nond Tutu, the black Anglican

Bishop of Johannesburg, accused the Government of "trying to break

ber spirit harassing her, doing all kinds of things, but they've failed dismally. All they've done is in-

crease her stature in the black com-

munity and the international

The Government's partial relaxa-

tion of her original banning order may have been an attempt to dis-play flexibility ahead of imminent

visits to South Africa by the Com-

monwealth contact group, and the committee appointed by President

Ronald Reagan to re-assess US

for Mrs Mandela's arrest is likely to

attract protests from Western gov-

ernments as well as fuel black

resentment in South Africa itself.

Eight people were injured in Dur-ban on Saturday when a black youth threw a bomb under the car

of a family of white holiday-makers

Elsewhere, violence continued in

black townships and police, said

that they used tear gas and bird-

World Weather

shot to disperse rioters.

Apaccus Alacetri Alguers Austroni

policy towards South Africa. If this is correct, it has backfired

to Soweto

other black leaders.

proposed that the Multi-Fibre Ar-

making subsidiaries by Unipart;

The treatment of the results of Edmunds Walker, the distribution business acquired in August last

Edmunds Walker, bought from AE for £15m, provided Unipart with another 120 outlets and 30,000 motor-trade accounts for its components distribution business but has been turning in net losses of about £5m a year. However, the institutions seem satisfied that there is

is a better company for having Unipart's accounts state that the changes to the arrangements with other BL companies in 1984 "led to

nothing fundamentally wrong with Edmunds Walker and that Unipart

a reduction in profit."

Brussels proposes four-year

extension to fibres agreement

proposed, for instance, that there

should be a revision of the surge

clause, which allows the temporary

reduction of largely under-used quo-

tas if there is a danger that the lev-el of exports would rise suddenly.

In addition, it wants some tecl

cal changes, such as making the basket-extractor mechanism -

which allows new quantitative limi-tations during the life of the MFA – more liberal It has become clear-

that the 12 European governments are hopelessly divided over those recommendations and it will be

difficult to reach a meaningful

As a result of the accession of

Spain and Portugal, both important

textile and clothes-producing countries, the Europeans have split into

three groups instead of the usual

Four countries - West Germany

Denmark, the Netherlands and the

UK - are seeking a more liberal

mandate than that agreed four years ago when the MFA was last extended.

Continued from Page 1

Armed Forces Ruling Council;

tary Council under Buhari, he was

demoted when General Babangida

eft him off the SMC successor, the

Group Captain Salauwudeen Lat-

iwo, director of personnel in the air

force, which for the first time in Ni-

geria's history of coups seems to have played a prominent role. A for-

mer governor of Kwara state under

Buhari, he is regarded as close to General Tunde Idiagbon, a leading

figure in the Buhari regime who

was placed in detention after the

Colonel Obeya, director of intelli-gence at Dodan Barracks, Lagos; and Colonel Oche, military intelli-

Col Obeya, say government

sources, played a key role both as takes account of instigator of the coup plot and a co-world oil prices.

August coup;

gence, Apapa, Łagos.

'Coup plotters' named as

Lagos arrests over 300

in preparation for its separation 27.4 per cent of the £346m turnover. BL argues that the substantial business links between Unipart and its other subsidiaries justify its retention of a significant shareholding - the size of which has still to be

> returned to the private sector. But it also raises questions by critics about the advisability of a lead-ing car company - BL's Austin Rover - selling its spare parts dis-

> settled - when the company is

The Unipart accounts also show that during last year the SU Butec division, consisting of five manufacturing companies, was split up and businesses transferred to ARG Holdings, BL's car division.

That involved an exceptional write-off of £3.8m and redundancy costs of £1.5m. After taking account of those items, SU Butec lost £6.1m net for 1984 against a £2.3m profit the previous year.

France, Italy, Ireland, Belgium

and Luxembourg have refused to shift from their traditional pose of

wanting tough conditions imposed on the suppliers.

tougher stance than that advocated by the traditional hard-liners.

At the same time, the possibility of a more liberal US mandate has

To placate the many critics of his

veto, the President has instructe

Mr Clayton Yeutter, the US Trade

Representative, to negotiate "ag-gressively" a new round of talks on "terms no less favourable than the

ordinator who tried to forge differ

The air force involvement, say

the sources, included a plan to bomb Dodan barracks, likely to have remained loyal to President

ngida despite Col Obeya's al-

The disruption caused by the plot

and its aftermath comes at a critical

point in the country's fortunes, for

the budget is due to be delivered at

Now that the IMP has been re-

jected, which in turn rules out a

World Bank structural adjustment loan and the rescheduling of some

\$2bn of uninsured trade arrears.

the budget must set out an alterna

tive economic strategy which also

takes account of the further fall in

the end of this month.

ent factions into one bloc.

Because of the divisions, official

Bean's Engineering of Tipton, Staffordshire - now form the SU Butec division with ARG, but the third, Butec Electrics of Leyland, in north-west England, was subsequently passed on to Leyland Vehicles' parts division.

Unipart has retained Oxford Exhausts and Coventry Components, an engine remanufacturer, which both make products sold by Unipart in the aftermarket.

The accounts show Unipart as currently funded mainly by an interest-free loan of £110.9m from

the end of December last year was £40.7m, up from £32.7m at the same time in 1983. The company paid tax of £173,000 in 1984 to give a net profit of £8.54m against £17m. Total redundancy payments, in-cluding those at SU Butec, cost £2m

last year, the same as in 1983. Capital expenditure last year £12.87m, up from £8.5m.

Iran may. switch car contract

ubject with the Iranian authoritie A third group, comprising Greece, Spain and Portugal, has now emerged. It wants an even where 1,450 people are employed building Peykan kits and engines for other models, almost certainly in Brussels are pessimistic about getting agreement from the Council would not be felt for two to three years even if a deal with Nissan in January and believe it might be the end of March before a consen-

The Iranians, keen on promoting domestic employment, are insisting that the level of "local" content cent level achieved by Talbot with

been engendered by the decision of President Ronald Reagan to veto protectionist measures in Congress.

By that time, Peugeot's UK sub-sidiary hopes to be making enough new models for UK and continental European consumption largely to offset the demise of the Iranian business. Moreover, with more than should have a substantial source of replacement parts business for

One the one hand, the revenue it generated - up to £130m (\$185m) in some years - probably prevented the Peugeot parent from closing its UK subsidiary altogether as its share of the UK market shrank

Payment problems led Peugeot Talbot to ship no kits at all to Iran between November, 1964, and August of this year - a situation said by the company to have been re-sponsible for its sharply-higher pretax loss of £13.1m in this year's first

Peugeot Talbot's contract pro-

in which it had been in profit. higher volumes envisaged for a new car is an indicator of Iran's desire to get to grips with current seven-toeight year waiting lists. Neverthe-less, it is still according cars a low priority in its foreign exchange disbursements. A new contract for Nis-san would be likely to involve an oil

to Nissan

Continued from Page 1

took place three months ago.

The impact on the UK company's plant at Stoke, near Coventry,

years to come

Peugeot Talbot is likely to have mixed feelings about the prospects for the Peykan business, which began in 1967, finally drawing to a

from around 12 per cent to the

current 4 per cent. On the other, it has been notoriously unpredictable, being subject to persistent interruption in the face of Iran's finance problems aris-

half, and for the fact that there is no prospect of a profit for the full

the Peykan.

Even the Peykan's body pressings are produced domestically, and Talbot executives with long experience of working with Iran National believe it would take three years to believe it would take three years to re-equip the plant, manufacture arithmetic. In a period when a less generous US corporate tax regime

ing from the long-running war with

The company made a profit of £727,000 last year, down from £3.1m in 1983 - the first year for a decade

vided for 100,000 kits a year. The

Westland chief's doubts

Continued from Page 1

to question the suitability of the Sikorsky-Fiat plan.

Mr Heseltine noted that if this turned out to be true, "it would have implications that as Secretary of State for Defence I would have to put to my colleagues."

the Libyan Government in Fiat mentation of an agreement be-(publicly known for several years) tween European defence ministers

Steed Support Standards Standards Standards Tulpel Tulpel

Mr Heseltine said that his ministry's offer to buy six Sea King helicopters was dependent on achieving savings by spreading overheads

on the purchase of a common bat-tlefield helicopter. Similarly, he pointed out that

there was no money in the existing UK defence budget for the purchase of the Black Hawk system which would be built by Westland if it linked with Sikorsky. This was because of an inter-departmental recommendation to carry on with existing helicopter types into the 1990s and then adopt a European

Ski holidays feel the heat

UNSEASONALLY warm weather is lack of snow is discouraging the turning the start of the European market." ski season into something of a

Hotel booking for Christmas and the new year are poor as ski lifts stand idle in spring-like meadows. Unless there is a sudden, dramatic change in conditions, thousands of holiday-makers heading for the slopes this week are destined for

package tour bookings and provoked a fall in skiwear and ski nearby Diablerets glacier. equipment sales in the UK, for exback," said Britain's biggest tour op- Austria, seem to have fared better

According to the Ski Club of

Great Britain, which has its own representatives in dozens of resorts throughout Europe, some resorts had not opened for ski business yet. In Courmayeur, Italy, there is hardly any skiable snow. The luxury resort of Crans-Montana, in Switzer land, also has problems. In Gstaad, there has been only

one lift in operation in recent days The lack of snow has depressed and the weather has been so mild that skiers have been using the Some resorts do have snow. Li "We have certainly cut vignio, in Italy, and St Anton, in

THE LEX COLUMN

Paper chains for the new year

RETURN ON ASSETS & COST OF DEBT

st-takeover assets are financed bonds, not common stock, may

efault: in a maturing and increas-

rever, the excess returns should

ingly efficient junk-paper market,

Supposing that the bulk of the leveraged deals have indeed been well thought out, from the entre-

preneurial standpoint it is much less clear that their multiplication

over the next few years would be good for the US economy. Stock

market ratings which leave assets at deep discounts may express no more than the hunger of capital markets for maximum short-term

returns; at high-test interest rates the present value of long-term proj-ects notoriously becomes "uneco-nomic." Old oil is unlocked by Mr

There could be a world in which aggressive takeovers and high-risk, high-coupon bond issues had nothing to do with each other. But in the view of the US Federal Reserve, in the real world the two subjects are closely enough linked; otherwise the Fed would scarcely have thought it worth while limiting the ease with which "junk" paper can be used to pick off slow-moving corporate targets. By requiring much more equity up front - roughly half the money, in fact – the Fed is likely to make the life of entrepreneurial raiders, and of Drexel Burnham Lambert, the high-yield bond ex-perts, rather less enjoyable in the

That is presumably not the prime intention behind the move. Aleved, the cards may collapse If things go wrong, the fact that though raiders are not popular in all quarters - not everybody behave more unfortunate conse-quences for the financial system lieves in economic creation through corporate destruction - the first line of defence in the US against a T. Boone Pickens is takeover litigathan would be the case for a pure stock market disaster. Thrift instition; holding the balance between raiders, shareholders and manage-ments is a job for the courts, more than the financial authorities. But their evident concern with the bal-ance sheet strength of the company sector is thoroughly legitimate. It is already quite some time since the return on assets in the S&P 400 companies ducked under

the yield on corporate debt, and their once-luxurious interest cover has narrowed accordingly. In the mid-1960s, cash flow was not infre-quently over 20 times the interest oill; nowadays, six or seven times is apt to be considered excessively When a balance sheet is reontructed in a Ted Turner or Pan-

ry Pride style cash takeover - financed at the outset by the issue of very high yield bonds - interest cover is necessarily narrower still. That is because the post-operative state of such a takeover balance sheet is one in which almost all the equity has been replaced by debt; cash flow is then dedicated to

of return, this preference for debt is easy to understand: interest is substituted for tax and the net return on equity levered up. But if the business is not as fundamentally

would deny that it often means clamping down on capital replace-ment and so-called "discretionary" development spending

Unless the initial takeover was a steal, much of the cash that reap pears in a leveraged balance sheet one or two years down the road will one or two years down the road win be an accumulation of disposal prof-its and unspent depreciation flows. By allocating assets efficiently but exclusively to short-term uses, the market can easily allow people to mortgage the future and feel rich. It is much harder for everybody to stay ahead of this game indefinite-

Stores

Tomorrow, the last day of Christmas shopping, British retailers should find in their tills a respectable, if not spectacular, take. Investors in the stores sector, though, have had a rather rougher se tutions, for example, chronically in ride. Since the FT All Share and the need of high yields to service their stores indices peaked simultaneown obligations, are ill-equipped to shoulder the equity risks which lenders are implicitly taking on in order to justify high courses. sures montes peaken similitane-ously a month ago, the Stores have dropped more than twice as far, by almost exactly 10 per cent. The re-tail sector had had such a good run lenders are implicitly taking on the defence against such worries is that the probability of loss from investing in unrated bonds can be investigated in snown, over a long period, to have ment of uncertainty was bound to been less than those occasioned by force the hot money out. When low-holding bends which lost their rather oil prices pulled down sterling, ing. An investment held through a making a cut in interest rates less decently spread junk-fund has likely, and reducing the Chancellor tended to produce more than of the Exchequer's scope for tax

enough extra coupon flows to com- cuts in the next budget, the retail pensate for the higher incidence of ers were exceptionally vulnerable. On Friday, jobbers marked down stores shares on the annual rumous that Marks & Spencer was doing stocks are looking relatively cheap: Habitat shares have lost 10 per cent and Dixons nearly 5 per cent in the last two weeks.

The whole sector is no longer or the top-floor rating of a few months ago. On earnings for the current financial year (ending in January to March 1986), its multiple is 15 or 18. Analysts expect retail profits to grow by 20 per cent this year and next, with earnings growth rather

premium to the rest of the market, Pickens, new oil left in the ground. where profits for the current year Meanwhile, the junk-leveraged are likely to rise by only about 10 entrepreneur has to set about managing cash flow to pay interest forecasting they apparently cannot bills. That is good for many a business if it imports tight cash disciplines for the first time, but few

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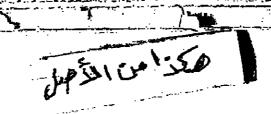
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Monday December 23 1985

EURONOTES AND CREDITS

Property Refurbishment

Banks prominent as **Euro-commercial** pace is maintained

week as several more programmes ers are expected to dominate the were launched even though the scene. Still

leading to some comments in the marketplace that the business reflected more an extension of the ie, a relatively rare borrower. certificate-of-deposit market rather than genuine commercial paper

Australia launched the largest deal – a \$500m tional. Swiss Bank will be a dealer in the paper, alongside Shearson Lehman, Citicorp and Bank of America International.

which announced a \$300m Euro- grace. commercial paper and certificateof-deposit programme for which for Enel which met criticism from Morgan Guaranty, Shearson Leh-some bankers when it was man and the borrower's London launched by Citicorp because of its branch will be dealers. Union Bank fine pricing, has been increased to of Finland launched a \$200m pro- \$400m because of heavy oversubgramme for which Merrill Lynch, scription totalling about \$570m. Al-Swiss Bank Corporation and the so increased to \$360m from \$300m bank's London branch will act as is the revolving issuance facility for

One non-bank borrower, however, was Nevi, Scandinavia's larg- last week saw a rush of signings est financial services company, ahead of the year-end. Yugoslavia which recently arranged a \$55m and Ecuador both signed multi-year credit and is now extending its bor-reschedulings with commercial rowing activity to the securities bank creditors covering \$3.8bn and market for the first time. Nevi \$5.2bn of debt respectively. launched a \$100m Euro-commercial paper programme for which it has appointed four dealers: Morgan Stanley International, Banque Paribas Capital Markets, Credit Suisse First Boston and Enskilda

By contrast, the Eurocredit market was rather quiet, with borrow-

THE EURO-COMMERCIAL paper does not stop for Christmas, writes Peter Montagnon in London a fairly active resumption of business, although by and large corpo-Peter Montagnon in London ness, although by and large corpo-That was the message from last rather than sovereign borrow-

Still awaited is a mandate from issuance facilities almost dried up.
Banks figured prominently seeking a sizable facility, but Bankamong the new deals, however, ers Trust has quietly arranged a ers Trust has quietly arranged a \$150m club credit on undisclosed terms for Crédit Populaire d'Algér-

In the Far Fast Korea Electric

Power is seeking a \$100m, eightyear credit divided into two Bank tranches, one of which is taxspared. The conventional tranche programme arranged by itself and will bear a margin of % per cent Swiss Bank Corporation Interna- over London interbank offered rate (Libor), while the margin on the tax-spared tranche which offers tax advantages to some lenders will be % per cent. Agent bank is KEB Another deal came from Fin- (Asia) Finance and repayments beand's Kansallis-Osake-Pankki, gin after a four-year period of

> The \$300m note issuance facility Weyerhaueser of the US.

In rescheduling developments,

Bankers say that, as the new year gets under way, attention is likely to focus again on the larger debtors. Brazil is to resume discussions in January on a restructuring of debt falling due in 1985 and 1986 Mexico is expected soon to reach an

INTERNATIONAL BONDS

World Bank breaks festive calm abound for borrowers

BY MAGGIE URRY IN LONDON

pre-Christmas calm in the international bond markets last week. The markets' biggest borrower contrib-uted to a record year and is closing with a record deal, the first 30-year, fixed-rate Eurodollar bond.

This could be one of the significant issues of the year and serve as a benchmark for future deals. Market historians were scratching their heads last week to try to recollect a deal longer than Consolidated Food's 18-year issue launched in 1973. The World Bank deal also required lead manager Deutsche Bank Capital Markets to decide what commissions on the maturity should be - 2% per cent was consid-

The issue got off to a good start in Japan on Thursday night and, with unexpected demand coming in from Europe, it was increased to \$300m on Friday morning. It continued to trade within the 1% per cent selling

ket in sterling have offered opportu-

THE WORLD BANK shattered any nities for borrowers to fix for such a long term. Many borrowers, however, are too nervous of criticism to lock themselves into an interest rate for such a period. Rates could go lower yet, and if they do the World Bank may well borrow more. But it is difficult to forecast that during 30 years there will not be times when this deal will look

> Eurobond investors are clearly prepared to buy long maturities, from the top-class borrowers at least, especially if, like the World Bank issue, they are non-callable for life.

brilliant

The World Bank arranged another 30-year deal this month through the Shearson Lehman Brothers synthetic issue, created from a 15-year Eurobond and a 30year serial zero. Both gave a tight spread relative to US Treasury bonds, although the market has moved up so much lately that the second gave a lower all-in cost.

It was a clear success and opens
the way for more issues with this

Since July this year the World
Bank has borrowed about \$6.8bn maturity. Until now only the US out of a borrowing programme orig-bond market and the buildog mar-inally planned at \$9%bn. The average cost to the bank, after taking

EUROMARKET TURNOVER 6,588.8 · 3,365.5 1,171.8 548.6

account of swaps, is around 7.14 per

The market's strength derives from the run in the New York bond market. Issues for Statoil and European Coal and Steel Community both traded well last week.

Similarly, the recovery in the domestic yen bond market has brought out a crop of Euroyen deals. Some of these have been slow moving, with many syndicate from 14% to 15% on the week.

managers complaining that no price could be found in them. Best of the bunch was Credit Foncier's, where the quality of the borrower shone through.

The dual-currency issues in par-ticular have had a difficult time, and the co-management group for Monsanto's issue, launched the week before last, was announced only on Friday. Even then, lead manager Bank of Tokyo Interna-tional did not give a trading price

The Swiss franc foreign bond market is also ending the year on a firm note with prices up by % to % on average, with a few star per-formers such as Hoogovens' 12-year 5% per cent issue gaining 1% points
on the week. New issues met an encouraging response.

The Italy zero-coupon issue, which has not yet been listed on the Zurich Stock Exchange, is expected to start trading there shortly.

There was some good activity in the D-Mark Eurobond market last week, inspired also by the New

All-year-round gifts

our Euromarkets Stalf.

deal - and often the borrower ends up paying for them.

engraved on them.

special deals, such as the UK floa- suspicion from customs men ter, do have something of a cachet

swap market in them. A co-manager long of one house's umbrellas says: "I swapped a Kidder Peabody for a Merrill Lynch." While many bankers think that

going to signings is rather less amusing than sandwiches at their desk, there is often more interest in

CHRISTMAS would not be Christ- lator. But they are sometimes dis mas_without any presents, writes appointed. One syndicate manager our Euromarkets Staff. went to a signing for a Japanese In the Euromarket, present-giv-photographic company hoping for a ing is by no means restricted to one camera, but discovered they made time of the year. Signing presents tapes, too. He received a couple of abound when a borrower ties up a blank cassettes. More originality is needed in the

choice of gifts. Points go to one Borrowers are unlikely to be giv- Swiss bank, which gives co-managen gold, frankincense or myrrh, but ers Swiss army knives as presents, suitable gifts, according to their although there is the chance that lead managers, are clocks or silver they might tempt anyone who made trays with the co-managers' names a loss on the issue to use them for back-stabbing. Silver-plated letter Pens as a gift for co-managers openers are also considered desirare now a bit of a cliche. One banker says: When I die they will go manager discovered, that gifts conthrough my estate and find nothing sisting of sharp-looking metal, givbut pens." However, pens used for en at a signings held abroad, bring

> A be, often the solution to a present for a difficult uncle, is in the increasingly liberated banking world something of a risk, and the choice of colour and pattern is a problem

• The Bond Aid appeal for the Save the Children Fund raised \$550,000, with donations coming from a wide spread of banks, secur ties firms and legal practices. In all, 55 houses made donations, al-York market's strength. Prices attending ceremonies for deals 55 houses made donations, algained around % point. The World done by Japanese consumer products companies. Co-managers can bond market names did not

Denmark breaks silence on its swap-market techniques

THE KINGDOM of Denmark has become the latest international borrower to break silence on its activily in the swap market, writes Peter Montagnon, Euromarkets Correspondent, in London.

Figures made available by the Finance Ministry show that it arranged \$2.69bn in swaps in the two years to November, achieving a discount on London interbank offered rate (Libor) of up to 57 basis points.

Most of the swaps were used to provide cheap floating-rate finance to help Denmark to repay early all agreement with the International its syndicated loans bearing inter-Monetary Fund opening the door to est at a margin of % per cent or ers refuctant to launch deals during talks with banks on net loans of more, according to Mr Niels Erik the run-up to Christmas. Most \$3.5bn in 1986.

shows a steady improvement in produced a swap, the cost of which margins achieved with a \$100m varies from 25 basis points over Liswap in December 1983 producing a cost of four basis points over Libor while the country's recent \$100m floating-rate funds at a cost of 57

basis points below Libor. Within that trend, one or two exceptional deals stand out. For example, Denmark was able to arrange a lucrative swap producing a cost of 50 basis points below Libor as early as November 1983. That was made possible by a private placement of \$50m at the then fine coupon of 11.9 per cent in Japan. The \$250m "minimax" floating-

A detailed list of the transactions rate note issued in March this year the maximum coupon of 11% per varies from 25 basis points over Libor to as much as 175 points below. Mr Sorensen explained that,

alongside the floater, Denmark en-

flow, in return for which it was expected to pay Libor. When the minimum coupon of 10 per cent is in force on the floater, as now, that leaves a margin of 2 percentage points out of which Den- a temptation Denmark has, how-mark still has to amortise fees, ever, so far resisted. producing an all-in swapped cost of

175 basis points below Libor on the That advantage disappears when cent is in force on the floater. Then the all-in cost would be 25 basis

points over Libor. So far, low interest rates have made the deal particularly lucratered into a swap deal providing it tive. Mr Sorensen says he has rewith a 12 per cent fixed-interest ceived offers from operators in the market to buy the swap for an up-That would allow Denmark to lock into a new swap producing a fixed cost of 80 basis points below Libor,

> According to the Finance Ministry data, Denmark prepaid \$4.45bn in Eurocredits between November 1983 and April this year. The bor-

saving of 55 basis points a year.

Denmark's total foreign borrowing is expected to fall next year to DKr 68.8bn (\$7.5bn) from DKr 91.7bn, including net private-sector capital imports of DKr 12bn and DKr 28bn respectively. The lower figure also reflects an expected fall to DKr 16bn from DKr 22bn in the said. It was in no hurry to borrow. country's current-account balanceof-payments deficit.

repayments of debt have more or fer better than 50 basis points beless run their course. Mr Sorensen said, however, that interested."

floating-rate-note market to the on market opportunity, especially tune of \$1.95bn as well as through since some of Denmark's floatingswaps producing an average cost rate notes were starting to look expensive when set against the cost of

Despite its high DKr 230bn total foreign debt - approaching 40 per cent of gross national product said. It was in no hurry to borrow.

"We can permit ourselves to say The figures also show that early to banks that if they make us an oflow Libor, then we may be

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New Issue December, 1985



U.S. \$100,000,000

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Chase Investment Bank

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Kyowa Bank Nederland N.V.

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Swiss Bank Corporation International Limited

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Daiwa Europe Limited Goldman Sachs International Corp.

IBJ International Limited

Kleinwort, Benson Limited

Morgan Guaranty Ltd

Morgan Stanley International Smith Barney, Harris Upham & Co. Incorporated **Nomura International Limited**

Union Bank of Switzerland (Securities) Limited

S. G. Warburg & Co. Ltd.

US MONEY AND CREDIT

Fed restrained by fear of free-fall in dollar

LATE LAST Friday afternoon as the snow began to fall on a Manhattan deep in the throes of Christmas shopping, a group of Wall Street traders lingcred on on in the office, hunched over computer terminals and ticker tapes. They waited in vain. Once again, the Federal Reserve Board failed to cut the discount raté.

Forecasts of a move by the Fed had been building up all week, keeping bond dealers in a perpetual state of excitement. Long-term rates continued their 11-week decline from virtually the first bell on Monday, with the yield on the Treasury long bond falling convincingly through the 9.50 per cent mark for the first time in five years.
On Wednesday there was a
momentary scare as the Federal Funds rate backed up to just over 8.60 per cent from around over 8.60 per cent from around 7.90 per cent in the previous week, but the market soon shrugged off its doubts. By the end of the week, the 30-year government bond was down to 9.32 per cent, leaving yields in most sectors of the taxable market.

ket lower than any seen since October 1979. The continuing rally was partly helped by leaks of the year-end forecast of Dr Henry Kaufman, the chief economist at Salomon Brothers. His views on an imminent & per cent discount rate cut had been pretty thoroughly aired by the time be

| | Last | | : 4 wks | | nonțh |
|----------------------------|---|--|-------------------------------|-------------------------------|---------------------------------|
| | Friday | , ago | aĝo | High | Lov |
| fed Funds (weekly average) | 8.20 | 7.93 | 7.66 | 8.77 | 7.10 |
| Three-month Treasury bills | 7.07 | 6.98 | 7.22 | 8.75 | 6.67 |
| Six-month Treasury bills | 7.06 | 8.97 | 7.29 | 9.20 | 6,81 |
| Three-month prime CDs | 7.75 | 7.70 | 7.90 | 9.40 | 7.33 |
| O-day Commercial Paper | 7,80 | 7.76 | 7.75 | 6.95 | 6.95 |
| O-day Commercial Paper | 7.63 | 7.80 | 7.70 · | 9.20 | 7,90 |
| US BOND PRICES | | | (%) | 1 | 4 |
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| US BOND PRICES | Last Friday 1044, 1104, 1051, | Change on week + ² ₄ + 1 ¹ ₇ + 2 ¹ ₂ | Yield 8.90 9.55 9.32 | 9.04 9.71 9.53 | 9.53 10.18 10.01 |

stood up to deliver the fore-cast formally to a horde of ad-miresrs at what is now regarded

some analysts argue that it will not be easy for longer-term as one of the set-piece events of as one of the ser-piece events of the bond traders' year. More pertinently (the Fed itself moved repeatedly through the week to provide resrves securities to hold their recent gains unless the Fed moves on the discount rate soon. "Probably the most powerful force in the December raily was the expectation that the aggressively), it was the failure to inject funds on Wednesday that largely caused the flutter in the market. On Friday, the Fed's open market repurchases were so substantial Fed was going to lower the discount rate," says Mr David Jones, of Aubrey Lanston. "The longer the market has to wait that analysts generally thought they were more than the banking system needed. This kind of heavy intervention inevitably supported specula-tion that the Fed was pushing

failing to settle the argument either way. for that, the more jittery it becomes." Mr Jones contends that an important restraining factor on the Fed at the moment is its anxiety to avoid the sort of pronounced easing in monetary policy and rates that might lead

Schaedle, who says the Fed is left economists uncertain over afraid that a sharp decline in whether the economy needed the dollar could trigger infla-further stimulus or not, particution and dampen, foreign economic growth. The central bank is likely to try and avoid these dangers, he says, by attempting to move in a series of small steps towards lower

dollar is already approaching foreign central bank tolerance limits, 190 on

interest rates."
Underlying these questions of where the discount rate might be heading is the broader issue of the state of the economy. One group of analysts believes that the Fed, which held its policymaking Federal Open Market Committee (FOMC) meeting last week, will want to have a clearer statistical picture of growth prospects before acting. Last week's "flash" fourth quarter GNP figure was just quarter GNP figure was just about as neutral as it could be,

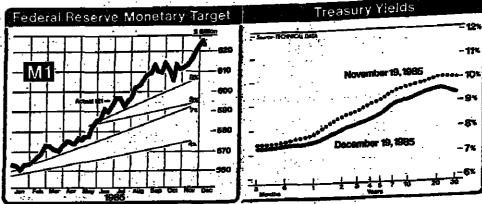
At 3.2 per cent, the "flash forecast came in halfway be-tween the predictions of a strongish growth rate of 4 per cent and the less hopeful fore-casts of an anaemic 2 per cent.

A related point is made by because it is struck before the fir Phillip Braverman of Briggs end of the quarter, the "flash" larly since the growth-rate in M1, the basic money measure stands well above the Fed's targets.

Wall Street economists continue to hold strongly different views on the pace of growth at present. Last week, for instance, Mr Albert Wojnilower, chief economist at First Boston, told the yen and 2.40 on the Mark."
he adds. "Thus there is likely his firm's clients that the ecoto be an inter-related reduction in US, Japanese and German interest rates."

seconomist at First Boston, told his firm's clients that the economy "seemed likely" to expand at an inflation adjusted interest rates."

3 per cent to 4 per cent next 3 per cent to 4 per cent next year. Mr Gary Shilling. an nomic consultant, was taking a contrary view. "I think the



steam, and the risk is that it will slide into recession," he said.

Dr Kaufman contends that "the scanty amount of availexpand at an inflation adjusted able information should encourage the authorities in their inclination to err on the side of ease," adding that economic figures other than the flash generally portray weaker final economy is running out of demand."

Meanwhile, corporate treasurers saw the continued fall in longer-term rates last week as an opportunity to lock in cheaper financing than they have had for a long time. On have had for a long time: On seven year senior notes \$200m of seven year \$100m of five year senior notes notes at 91 per cent, while at 9 per cent and priced at par. Baxter Travenol offered \$150m of three-year extendible notes

priced to yield 8.97 per cent, and Atlantic Richfield \$150m worth of 10-year notes priced to yield 9.547 per cent. During the week, J. C. Penney also issued \$100m of 10-year notes

Terry Dodsworth

| IC) | FT/AIBL | INTERNATIONAL BOND | SERVICE |
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UK GHLTS

Hopes rely on multilateral interest rate cuts

THE POUND'S abrupt fall from grace earlier this month cast a lengthy and sombre shadow over the gilt-edged market. Not only were lingering hopes of a Christmas present from the Chancellor of the Exchequer in chancellor of the Exchequer in the form of a cut in base rates wholly quashed, but—recollecting what had happened when the pound tumbled in both July 1984 and January 1985—the alarming possibility was raised that the next move in base rates might have to be upwards

might have to be upwards.
Contemplation of this sent
the gilt-edged market into a
tailspin at the very time when
the US bond market was beginning to power ahead for a record-breaking run.

During the autumn the pound had been looking good, riding high on the back of high shortterm rates and buoyant levels for spot oil prices. Three weeks ago, as the dollar fell, the ago, as the total religious pound looked it full in the face England made its presence glit-edged market at \$1.50 while at the same time known in the currency mar. With luck the government holding its own against the kets. And Mrs. Thatcher played will be able to surmount any

other major currencies.

Then, all of a sudden, the tables turned on sterling. Spot oil prices saw their sharpest ever collapse in the wake of the Opec meeting, a development which was generally unanticipated. At the same time the dollar bounced, helping to accentuate the sell-off of sterling. Within the space of 34 ling. Within the space of 34 days the pound had plummeted by a trade-weighted 4 per cent.

short rates down in order to be able to present a lowering

Fortunately, oil prices then stabilised. In addition, the government played its cards well. In previous currency crises it had held back, hoping that the downward pressure would prove temporary and could be ridden out. And when it was compelled to act it was a case of too little, too late.

This time is was plain that the hard lesson had been learned. No "benign neglect" "now. Instead, the Bank of

ing to allay any incipient fears in the markets that the government was preparing to cut corners in either its fiscal or monetary policy.

Instead, she asserted, govern-Instead, she asserted, govern-ment policy would remain on the straight and narrow, de-voted to conquering inflation. All this was sufficient to sur-mount the crisis. And the risk that an oil-induced deprecia-tion would be transformed into a fully-fledged run on the pound was headed off.

So far, so good. But the oil outlook is hardly secure, and there is a high risk that it will shortly see another sharp deterioration, taking prices to \$20 or below. In these circumstances the pound would under-go another sell-off and the spectre of higher interest rates would re-emerge to haunt the

recourse rates. It may, however, prove a very close-run thing. In this respect the government must be hoping that, like the US cavalry, the Fed will shortly ride to the rescue with a discount rate cut. Already the gap be-tween UK short-term rates and those in the US is pretty wide: any further widening would be

very welcome. Unilateral action by the Fed looks unlikely, for the policy makers there are especially exercised by the risk of a dollar collapse. This concern, however, would not rule out a constituted adduction by the H. ordinated reduction by the US and Japan and, quite possibly, West Germany. This is begin-ning to look a possibility, and it is on such a development that government hopes — and those of the gilt-edged market — should rely.

Ian Harwood

Save the Children

Bondaid Appeal

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Chase Investment Bank Glen International PLC Lombard, Odier & Cie, Geneva Soditic S.A., Geneva

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Donations were also made privately and anonymously.

Williams Lea & Co. Limited

Christmas 1985

Thank you

وكذا من الأجل

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

CORPORATE FINANCE

Finding the 'flashpoint' of convertible bonds

ISSUING convertible debt is a planning, and to avoid dis-apparently makes it attractive the previous year at \$17½—bit like fishing in the dark.

Borrowers do it to cut borrow-flood of conversions.

If there is a sharp share price \$165. for a lower coupon. But setting for of the Eurobond market, result. More than 60 per cent the conditions for conversion of the Eurobond market, result. More than 60 per cent for conversion of an INA (now Cigna) issue involves making essentially a detailed study based on the was converted in 1980 when the the conditions for conversion Orion Royal Bank has produced involves making essentially a detailed study based on the blind assumptions about bond conversion records of 25 issues

The greater the chance that The greater the chance that European borrowers. The re-investors will be attracted to sults show that there is extra-convert at an advantageous ordinary diversity in the actions price, the lower the interest of investors. But the authors coupon can be. But what happens after the issue? Borrowers Borrowers most commonly have differing needs, and their requirements may change over the life of a bond.

Some may want to see as much debt as possible converted into equity, boosting their capital base and reducing debt. Others may prefer to keep low-cost borrowings outstanding.

Princip Dudge

All, when they issue the debt, would like 10 feel that they will have some control over conversion or at least an idea They want orderly balance-sheet

Second-quarter

Borrowers do it to cut borrow-ing costs, offering investors an To illuminate some of the equity kicker as compensation murk in what is a growing sec-

> by North American and a few ask what is the "flashpoint" at

which investors are likely to convert. The answer, the study shows, is that many bonds are converted when the underlying share price rises to between 20 and 50 per cent above the conversion price. Conversions are heaviest immediately after bond coupon payments.

But it is not as simple as that. In fact, there appears to be a remarkable reluctance among investors to convert even share price into this range

rise into the range, a sudden burst of conversions tends to

ately after significant and strong rises in the common stock price, there is little evidence that conversions and resales of the underlying common stock have advantaged in the convert. stock have adversely affected the market performance of the shares concerned," Orion says. By no means all of an issue is likely to be converted in such circumstances, even if the share

price continues to rise. Investors can be strongly influenced by the relative yields on shares and bonds. There were no conversions of a Southern California Edison before the end of 1983 though the share price issue before

yield exceeded the 9.6 per cent dividend yield at the end of the year. In 1964 nearly half the issue was converted as the share price rose sharply.

- As conversion generally the yield differential was

Bondholders may be couraged to convert and then sell the shares if a bond is insufficiently liquid, preventing them from getting full market value through simply selling

But they may hold on to honds if they are among those Eurobond investors who prefer to preserve their anonymity, or if they would become subject to dividend withholding or ended the year at \$191-and

redeem-if they do so, investors The 10.3 per cent current must quickly convert or submit to redemption. They can also give investors the chance to times, again concentrating in-vestors' minds.

> Investors sometimes convert even if the share price has not exer it the share price has not exceeded the conversion price. But they are unlikely to do so in the event of a "busted convertible." An issue by Xerox in 1975 offered investors the then-tempting chance to buy Xerox shares at \$148 before 1988. By the end of 1984, the shares were down to \$384 and shares were down to \$381 and a mere \$32,000 of the \$75m issue had been converted. The borrower has been paying 5 per cent and the issue, says Orion, is traded on a yield basis alone. The Courerson Pattern of

Alexander Nicoll

bu North American Corpora-

Manville to set up \$2.5bn asbestosis fund BY TERRY DODSWORTH IN NEW YORK

General Mills

decline at

off its toy and fashion busi- which could pay out up to actions of the government," he nesses to shareholders, has \$2.5bn to asbestosis victims said. ported a decline in net profits over the next 25 years.
\$46m for the second quarter The settlement follows three November 24, against a years of bitter litigation in one to \$46m for the second quarter

restated \$55.6m.

Earnings per-share were \$1.03 compared with \$1.23, on sales which rose slightly to \$1.2bn.

The turnover figure for the three months of 1984 was also restated at \$1.12bn in order. restated at \$1.13bn, in order It was accompanied by a to reflect separately the dis-strong attack on the US Govern-

share. Sales moved up from \$2.15bn to \$2.27bn.

Beatrice Companies, the food and consumer products group, said \$6,6bn in funding had been set in place for the leveraged buyout being effected by Kohlberg Kravis Roberts. Shareholders would receive some \$5.25bn in cash, it added, with the rest of the \$6.2bn purchase price coming in preference

The agreed offer price is \$43: L653bn, on which it made net cash per share plus \$7 worth of profits of L20.6bn. It owns a of L2,000, and 16.6m new Kohlberg Kravis preferred 28.6 per cent stake in Beghin-

MANVILLE, the U.S. company from workers exposed to the health and property claims."

mine such issues.
It was accompanied by a

strong attack on the OS Governto emerge from Chapter in
continued operations.

Six-month net profits were Manville's chairman, who said
tinue as an operating company
\$94.9m or \$2.13 per share, that as many as half of the
against \$109.7m or \$2.43 a asbestos-related claims were going funding requirements for

BY JAMES BUXTON IN ROME

ERIDANIA, the leading Italian refiner.

By Our Financial Staff forced into bankruptcy by product in state-owned or constructed the last month spun establishment of a trust fund for the consequences of the

Some questions remain to be resolved, including the claims of shareholders and of plaintiffs seeking restitution for property damage caused by building alterations needed to strip out asbestos fittings. Manville said, however, that the proposed arrangements provided the framework to allow the group to emerge from Chapter II creditor protection and con-

trustees.

fourth year through to 25 years The terms of the agreement, made with Mr Leon Silverman. the reorganisation, up to a total of \$1.65bn. the lawyer appointed by the Federal Bankruptcy Court in

 The trust will receive stock representing 50 per cent of Manyille's common equity, plus Denver as the legal representa-tive for future asbestos claimants, include the followa special convertible preferred stock which could eventually give the trust up to 20 per cent Manville will provide initial of Manville's common equity. funding for an asbestos health From the fourth year of the trust with more than \$800m in reorganisation up to 20 per

A separate property damage trust will be established, funded

Write-offs by Ohio utilities

BY OUR FINANCIAL STAFF

TWO OHIO utilities which are a \$142m after-tax charge Dayton Power and Light, which owns 28.1 per cent of partners in the state's Zimmer nuclear plant have announced which owns 28.1 per cent of substantial fourth-quarter writeoffs stemming from the costs \$71.7m net charge, of the facility, which is Auditors qualified their scheduled for conversion to a opinion on both companies' coal-burning process by 1991.

Cincinnati Gas and Electric, accounts last year because of 28.6 per cent stake in Beghin- savings shares on a one-for-two which has a 46.5 per cent stake uncertainties surrounding Zim- Say. France's biggest sugar basis at a premium of L1.750.

reorganisation, up to 20 per cent of annual profits would be available for health claims, as cash, receivables and insurance. This trust will process all asbestos health claims, adminisnecessary.

tered by five independent The company will, in addition, issue a bond to the trust which would make available a further \$75m a year in the secured creditors.

pressure, although on Saturday employees except executives is they recovered Y6 of a Y27 fall to without precedent on the exchange. drastic restructuring programme announced last week. close at Y78.

seek a detailed explanation from fitive net worth in 1986-87. nancially strapped Japan Line – the second largest tanker operator after Sanko Steamship – about a shares came under heavy selling distribution of the strategy of the stock exchange is to examine th

BY RICHARD JOHNS IN LONDON

funds, according to foreign bankers Caterpillar.

Under the plan the company Market operators said the col-would shed 950 of its 2,500 work-force by next March and transfer fresh in investors memories and grounds, but there appears to be no all remaining employees to a newly the extent of Japan Line's restruc-established subsidiary in an at- turing proposals had given the im-

BY YOKO SHIBATA IN TOKYO

THE TOKYO Stock Exchange is to tempt to avert a decline into nega-seek a detailed explanation from fi-tive net worth in 1986-87.

Under current regulations the ex-

But the issue of "motivated reso-

NEW INTERNATIONAL BOND ISSUES U.S. DOLLARS 2000 1995 1983 ith & Nophew Ass. 51 Yamarchi Secs. Shearson Lehman Bros. Deutsche Sk Gap. Mikts. 9.211 ECSC 1 Union Bank Finland (a)†‡ Trans-Eur. Mat. Gas Pipe **‡ SWISS FRANCS THY Ltd. ¶ Ex-let Bank Korea ‡ 6.125 4.859 Norges Kemmunalhan RX Capital (c) § Captarra Energy **‡ 5.625 206a 200m 106a 156a Nikko Secs., (Europe LTCB int. Sumitoms mesa Syntex USA ‡ 1993 1996 1995 Credit Foncier 1 "Not yet priced.
† Final terms. ** Private placement.
† Convertible.
† Final terms.

(a) 34 over 3 or block machine course 8%.
(b) Equal to fire liber flat.
(c) Colleterational double convertible. (b) Equal to 6m Libor flat.

Venezuelan groups to share

A TOTAL of about \$6.5bn in foreign cadi to foreign creditor banks. The Recadi and the commission have

exchange at a preferential rate is two most important outstanding ap-speeded up the processing of claims likely to be made available to the plications were understood to be for preferential treatment since the

Venezuelan private sector by the those of the allilates of two US imports (prior to the February 1983 year-end deadline for appropriating companies, General Electric and devaluation) qualifying for it were

By the end of November, how-

Only about 10 applications out of ever, the central bank had con- lutions" - or the final documented

8,350 or so originally made for dol-lars at the rate of 4.5 bolivars to the the final stage in the process of sec-behind. Those completed by the end

dollar - compared with the current rate of 14.45 - had not been reviewed at the end of November by the Officina del Regimen de Cambi-At the same time, another 85 and behind. Those completed by the end of last month covered about 5,000 making \$2.3bn available to them.

At the same time, another 85 and so far only two significant range.

os (Recadi) and the Decree 61 plications in respect of an additiongotiation agreements have been al S2bn of debt had been approved reached with creditor banks - C. A.

\$14.4bn, with a balance of \$300m which 15 were ready for signature in August and Plastilago, the petroscill to be processed, according to a memorandum sent recently by Reback for further clarification.

TSE to scrutinise Japan Line

Claims dealt with amounted to and referred to the central bank of Venezolana de Cementos for \$72m

\$6.5bn in cheap funding.

All of these Securities have been sold. This announcement appears as a matter of record only.

Eridania to raise L243bn

ERIDANIA, the leading Italian sugar refiner which belongs to the Ferruzzi group, is to bring in L243bn (\$141.4m) in new funds through a series of moves of both ordinary and savings shared in Genoa, had sales of 1.653bn, on which it made net a one-for-five basis at a premium of 1.0000.

U.S. \$50,000,000

Zentralsparkasse und Kommerzialbank, Wien Z-Bank of Vienna

101/4% Subordinated Bonds Due 1995

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BANK OF TOKYO INTERNATIONAL BERLINER BANK

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SWISS BANK CORPORATION INTERNATIONAL

UNION BANK OF SWITZERLAND (SECURITIES)

WESTPAC BANKING CORPORATION

November 30, 1985

An Important Message to Union Carbide Shareholders

This advertisement appears as a matter of record only. It is neither an offer to buy nor a solicitation of an offer to sell shares. Tenders will not be accepted from or on behalf of, holders of shares in any jurisdiction in which the making or acceptance thereof would not be in compliance with the laws of such jurisdiction.

2430 S

Dear Fellow Shareholder:

20

On December 10, GAF Corporation commenced a partial offer to acquire shares of Union Carbide from its shareholders.

Your Board and management chose not to respond immediately to the GAF offer, but to wait until, together with independent financial and legal advisors, we could thoroughly and objectively scrutinize GAF's proposal. Today I can report to you that, based on the intensive analysis just completed, your Board of Directors has unanimously concluded that GAF's offer is grossly inadequate and unfair, highly conditional, of questionable legality and would deny you the true value of your investment in Union Carbide while jeopardizing the security and interests of our employees, customers, suppliers and the communities of which we are an integral part. In short, the GAF "offer" is an obvious attempt to profit from the assets of your Company at your expense and in utter disregard of the best interests of Union Carbide's employees, communities and customers.

Accordingly, your Board of Directors unanimously and unequivocally recommends that Union Carbide shareholders not tender their shares into the GAF offer. Further, your Board of Directors has authorized specific actions intended to protect your vital interests and to provide you with an immediate and financially superior alternative to the GAF Tender Offer. Let me give you some of the background behind your Board's decision and explain the alternative we are recommending to you.

GAF TIMED ITS OFFER TO SEIZE UNION CARBIDE'S VALUE BEFORE THE MARKET REFLECTED THE BENEFITS OF OUR RESTRUCTURING PROGRAM.

Evidently, GAF watched throughout the past year as Union Carbide management took decisive action. GAF has apparently recognized that Union Carbide's comprehensive restructuring program to enhance shareholder value is already producing positive results. It appears that GAF timed its actions so that it could seize the enormous value inherent in Union Carbide before the stock market fully reflected that value and all of our shareholders could benefit.

- Staff reduction has been achieved selectively, preserving management depth in key positions of the Company. Our salaried personnel should be reduced by more than 4,000, under our voluntary separation program, by the first quarter of next year.
 - Our divestiture program is moving forward, and we expect to make additional significant announcements before the year's end. We expect the divestitures to yield at least \$500 million, with no material impact on earnings.
 - Special charges related to divestiture programs and the voluntary separation of 4,000 personnel have already been taken in the 1985 third quarter, reflecting costs of the separation program and write-downs of inventory and certain assets.
 - We have also changed our depreciation policy. Depreciation schedules are now based on shorter useful lives, which improves the quality of stated earnings. Related charges are being taken this year.
 - With Federal clearance on a program to revert excess pension funds to the corporation, we expect to receive \$500 million shortly.
 - Your Company already has repurchased more than 3 million shares of our stock, while retiring \$90 million of long-term debt.
 - We have increased spending for safety and environmental protection, so that Union Carbide's protection levels surpass the levels imposed by government regulations.

Our comprehensive restructuring program, announced in August, is well ahead of schedule.

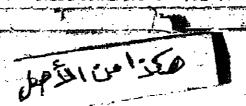
The bottom line? Our restructuring program should result in on-going cost reductions of at least \$300 million per year pre-tax.

The signs of progress are clear. This year our gross margin percentage improved markedly in each quarter versus the same quarter a year earlier.

The actions taken this year represent the culmination of a long-term strategic plan to shift our business mix. We believe shareholder value will best be enhanced by building logically and naturally on Union Carbide's strengths. We are therefore resolved to continue to:

- Augment specialty and consumer product lines.
- Broaden business development outside the United States.
- Aggressively expand our value-added, high-growth service businesses by exploiting sophisticated Union Carbide technology.
- Significantly cut participation in the languishing steel-related markets.
- Confine petrochemical investment to the North American continent, where feedstock availability is most favorable and our plants are most efficient.
- Divest unproductive and strategically unrelated businesses.
- Streamline our organization, enhancing its ability to respond quickly to changing market and economic conditions.

UNION



Ther 22 1983

Today, Union Carbide is well-positioned for future profitable growth, on a steady financial foundation and with a responsive and efficient operational structure.

Momentum is building. Union Carbide is on track and moving forward. It is in the hands of an experienced management team—one that knows Union Carbide and its businesses, one with the depth to assure continuity through the coming years. Only if GAF's self-serving attempt is thwarted will everyone connected with Union Carbide—shareholders, employees, communities, customers and suppliers—share in the benefits resulting from this year's decisive actions. Therefore...

WE ARE GIVING OUR SHAREHOLDERS A SUPERIOR ALTERNATIVE TO GAF's GROSSLY INADEQUATE AND UNFAIR OFFER.

The Union Carbide Board of Directors has unanimously authorized a program that will preserve for our shareholders the opportunity to participate in this Company's continued development; enhance the value of their investment; provide those shareholders who wish to sell their shares maximum value for their investment; and serve the best interests of all our other important constituencies.

Union Carbide is commencing an offer to purchase, subject to the terms and conditions of the offer, up to 47,100,000 shares of its common stock by exchanging for each share a package of cash and senior debt securities valued at \$85.00. Pursuant to our offer, Union Carbide will not condition the purchase of up to 23,550,000 shares on any action by GAF Corporation. Union Carbide will not be obligated to accept for exchange more than 23,550,000 shares unless GAF were to acquire at least 30% of the presently outstanding common stock.

Our offer to purchase 23,550,000 shares regardless of the actions of GAF is an extension of the stock repurchase element of our restructuring program and is designed to give our shareholders a portion of the benefits of that program immediately. The full offer to purchase up to 47,100,000 shares is intended to ensure that if, contrary to the Board's view of the best interests of the Company and its shareholders, the Company is transformed into a highly leveraged enterprise in order to obtain immediate profit, those immediate profits will go to **you**, Union Carbide shareholders — **not** to the shareholders and financiers of GAF.

Every appropriate action must be taken to protect your Company's interests. Accordingly, lawsuits are being filed against GAF on three independent grounds:

- 1. Violation of securities laws;
- 2. Violation of the margin regulations; and
- 3. Violation of the antitrust laws.

All of these important programs are soundly and realistically conceived with only one goal in mind: to provide Union Carbide shareholders with immediate value while protecting the ability of the Company to proceed as a strong competitor in its core businesses, thereby serving both the long-term as well as the immediate rights and interests of our shareholders, employees, communities, customers and suppliers.

GAF SEEKS ONLY TO PROFIT AT YOUR EXPENSE.

GAF has made its intentions clear. GAF's SEC filings reveal it wants to:

- Acquire Union Carbide at a bargain price, using high-risk "junk-bond" debt, based on the credit of Union Carbide's assets;
- Destroy Union Carbide by selling off many of our valuable assets to repay its acquisition debts, reaping the economic gain for GAF's shareholders—not for Union Carbide's shareholders.

In other words, GAF would sell off many of your Company's valuable assets, realizing a tremendous profit for GAF far in excess of the total value of its offer to you; GAF's offer is simply a self-serving effort to give GAF a profit at your expense.

We believe that if GAF were permitted to succeed with its grossly inadequate and unfair tender offer, the consequences would be profoundly destructive. Not only would Union Carbide shareholders be denied the real value we are building, but the GAF offer could do serious damage to our employees, customers and the communities where we operate, since GAF will be under intense pressure to dispose of assets quickly to service its short-term acquisition debt.

The GAF offer runs counter to the growing body of opinion of legislators, regulators and financial experts who condemn precisely the kind of risky financing GAF would use to achieve its purposes. GAF seems to be trying to squeeze in its offer before the Federal Reserve Board begins to carry out its announced intention to enforce the margin requirements against junk bond-financed tender offers. You should be aware that it is questionable whether GAF's financing is lawful under the margin rules even if GAF can succeed in this hurried attempt to beat the Fed's new policy.

Your Board of Directors is obligated to protect and serve your best interests. The program they have unanimously authorized is designed and intended to accomplish that purpose and, in doing so, to assure that Union Carbide Corporation continues as a profitable, growing company serving all its important constituencies.

We thank you for your continued support.

Warren M. Anderson Chairman

EQUITIES

180 F.P. 15/1 213 135 F.P. 9/1 196 110 F.P. — 120 587 800 — 305 163 F.P. — 70 (86 F.P. 10/1 87 110 F.P. 16/12 134 130 F.P. — 150 195 F.P. 17/1 100 174 F.P. 8/1 85 128 F.P. 10/1 135

97,205 £26 1100 F.

RIGHTS OFFERS

101

FIXED INTEREST STOCKS

High Low

A case of black and white pique

By Charles Batchelor Distillers, the Scotch whisky group fighting a £1.9hn takeover bld from Argyll, the supermarkets concern, yesterday attacked Argyll's most recent newspaper advertisements as con-taining "subtle distortions and misrepresentations."

Argyll adapted the terrier symbol of Distillers' Black and White whisky to back up its argument that Distillers' brands were "begging for new management." In two-page advertisements in many newspapers over the weekend. Argyll attacked Distillers' marketing strate-

gies.
Argyll charged Distillers with allowing brands "that are rooted in the magic and mystery of Scotch whisky itself" to decline in Britain and come under threat in the

rest of the world.
Argyll said Distillers did
not market its Dewar's brand in most of the world's major markets. Mr David Connell, a Distillers' director, said joint marketing agreements with distributors were the norm in the business, but Distillers was spending £92m a year on

was spending f92m a year on advertising its brands.
Argyil claimed Distillers had launched the Old Harmony Brand in Japan because its Red Label had lost its market position. Mr Counell said Old Harmony was priced between the Red and Black Label whiskies to appeal to the gift market. Sales of Old Harmony were growing 40 Harmony were growing 40 per cent a year.

Granyte dealings

Dealings will start today on the USM in the shares of Granyte Surface Coatings following a placing of 3.5m shares by James Finlay Cor-This is Finlay's second USM flotation.

IBM directors join Micro **Business in shake-up**

Micro Business Systems, the debt-burdened distributor of microcomputers, has announced a programme of asset disposals and a series of senior management changes to strengthen its halance sheet and bolster its

Mr Stafford Taylor and Mr Owen Williams, are both resigning as directors of IBM (UK) to become chief executive and deputy chairman of MBS. Mr Michael Brooke is to resign as managing director, but will remain on the board in a non-

MBS is planning to sell two subsidiary companies. MBS subsidiary companies. MBS Technirent and MBS Data Efficiency, which will result in a reduction in group borrowings from about £17m to about £8m. Gearing, currently over 800 per cent, should be reduced to less

than 100 per cent. The company estimates that profits for the year to December would be £1.5m (£3.4m), before reorganisation costs of £440.000 and extraordinary provisions for doubtful debts of £900,000.

A "substantial recovery" is expected for 1986, on the assumption that there is no further deterioration in the computer

which Technirent, microprocessors, is to be sold for £4m to its management, in a deal backed by 3i. In the year to December 1985, Technirent expects to have estimated profits £130,000 after interest charges of £300,000. Discussions are taking place

Prestwick warns of £1m loss

Prestwick, the manufacturer of basis dropped by over 30 per January order book indicates printed circuit boards, has cent, and a different product mix that the company should break warned shareholders that it resulted in additional problems even during that month. Order made a pre-tax loss of about film being created for the company. In the first four months of the

made a pre-lax loss of about fim in the first four months of the current year, on sales down by about 50 per cent.

Speaking at the annual meeting. Mr Thomas Miller, the chairman, said that between July and September the company and the printed circuit board industry had been through a period of crisis. Orders on a monthly

being created for the company. Intake is slow the board is longer term contracted and the product mix was constantly shifting, came When Presimon to in place, the chairman said. The change in the market, the board is longer term contracted and the product mix was constantly shifting, came whereby the lead times on orders industry.

When Presimon the company and the company had the product mix industry.

When Presimon the change in the market, the board is longer term industry.

When Presimon the company and the company had expected, and its responses were not in place, the change in the market, the board is longer term industry.

When Presimon the company and the product mix industry.

When Presimon the company had expected, and its responses were not in place, the chairman said.

longer term prospects for the industry. When Prestwich last month announced profits of £1.8m (£1.1m) for 1984-85 it indicated that the depressed state of the industry would have a severe effect on the first half of the

Sigmex placing on USM

tronic systems engineering supplying high performance group, is coming to the Unlisted computergraphic and image dissecurities Market through a play systems for use in the inplacing of 2.4m shares at 101p by Robert Fleming, the merchant markets.

The group's highest market is

The company's market capital-isation at the placing price will be £8.8m. Brokers to the issue Sigmex was founded in 1973 by

two engineers: Mr John Massey, the present chairman, and Mr David Putticy, who has since left to pursue other interests outside the electronics sector. It is based in Horsham, West

LTCB International Limited

Dai-Ichi Europe Limited

Bank of Tokyo International Limited

Citicorp Investment Bank Limited

Crédit Commercial de France

Mitsui Trust Bank (Europe) S.A.

Osakaya International (Europe) Limited

Nomura International Limited

Daiwa Europe Limited

January, 1986 from:--

23rd December, 1985

IBJ International Limited

This advertisement complies with the requirements of the Council of The Stock Exchang

Transamerica Financial Corporation (Incorporated with limited liability in the State of Delaware, U.S.A.)

Japanese Yen 10,000,000,000

63/4% Notes due 1991

Issue Price 101 per cent.

The following have agreed to subscribe or procure subscribers for the Notes:

Toyo Trust International Limited

Swiss Bank Corporation International Limited Union Bank of Switzerland (Securities) Limited

Yasuda Trust Europe Limited

Application has been made for the 10,000 Notes of Japanese Yen 1,000,000 each to be admitted to the Official List by the Council of The Stock Exchange, subject to the issue of the Temporary Global Note. Interest on the Notes will accrue from 30th

Particulars of the Notes and the Issuer are available in the Extel Statistical Service. Copies of the listing particulars relating to

the Notes may be obtained during usual business hours on any weekday (Saturday excepted) up to and including Friday, 27th December, 1985 from the Company Announcements Office of the Stock Exchange and up to and including Monday, 6th

Sigmex International, an elec-ronic systems engineering supplying high performance roup, is coming to the Unlisted computergraphic and image dis-

The group's biggest market is in command and control systems for industrial and military applications. Customers include the Central Electricity Generating Board. Nato, Ferranti and the Royal Netherlands Air Force.

Computer aided design accounts for another 35 per cent of turnover and the general scientific division for about 9 per cent.

A Subsidiary of

Credit Suisse First Boston Limited

Bankers Trust International Limited

Commerzbank Aktiengesellschaft

Goldman Sachs International Corp.

Crédit Lyonnais

Kredietbank N.V.

Morgan Guaranty Ltd

Orion Royal Bank Limited

Sanwa International Limited

Salomon Brothers International Limited

Cazenove & Co. 12 Tokenhouse Yard.

London EC2R 7AN

Pre-tax profits have risen from £156,000 in the year to June 1981 to £1.2m for the year to last June, on turn £1.6m to £11.9m. turnover up from The group's biggest market is

Sigmex says it is too early to make a profits forecast for the current year. The historic p/e ratio based on pro forma earnings is 9.4.

The main reason for the placing is to raise capital for the group's development and expansion. Of the shares being placed, all but 77,000 are being issued by the company. This will raise £2 net which will be used to strengthen working capital.

US mutual funds buy stake in Lonrho

BY CHARLES BATCHELOR

TWO US mutual funds managed by Heine Securities, a New York cent, brokerage house, are understood "We have quite a big to have bought about 12m shares American following which has to have bought about 12m shares or about 4.5 per cent of the equity of Lonrho, the international tradinds group headed by Mr Roland "Tiny" Rowland. Mr Paul Spicer, a Lonrho

Mr Paul Spicer, a Lonrho director, said it was the company's "belief" that Mutual Shares and Mutual Qualified Income Fund, had bought the stake following the sale of 19m shares by Gulf Fisheries, the Kuwaiti investment group, nearly two mouths ago.

The buying by the two mutual funds brought the US holding in Lonrho to about 11 per cent and the total institutional holding in

been building up over the past four years." Mr Spicer said. The controversy surrounding Lonrho's seven-year battle for control of House of Fraser—lost last March to the Al-Fayeds of Egypt—meant that for a long time many institutions held relatively few Lonrho shares, though the company had a loyal

following among small share-

the company to about 46 per

Lourho's shares have very firm recently and rose another 5p last Friday to a 1985 high of 199p. At this price the holding of the two mutual funds is worth about £23.9m.

Evered's £6.7m purchase

Evered Holdings, the engineering company with a 20.1 per cent ficantly in excess of last year's stake in TI Group, is expanding and the company believes profits into polymer manufacturing with the acquisition for £6.7m of Wellington Equipment, a rubber products business, from Tarmac.

The deal was foreshadowed the balance in cash. The deal was foreshadowed earlier this month by Mr Raschid Abdullah, chairman of Evered, who said the existence of the TI stake did not mean the company could not grow in other direc-tions.

However, yesterday's news will increase speculation that a full bid for II has been shelved, at least for the immediate future. Wellington makes rubber compounds and converts compound into a variety of moulded and extruded rubber products. The acquisition means Evered

now has three divisions: indus-trial products, metal forming and polymers.

For the year to December 1984, Wellington had pre-tax profits of £590,000 on turnover of £18.6m. At the year end there were net assets of £6.7m before a deferred tax provision of £0.4m. It is anticipated that profits for the

Hanson ready to sell Whiteley's

Hanson Trust, the industrial holding company headed by Lord Hanson, is negotiating the sale of Whiteley's, the Bayswater department store it acquired as part of the UDS group, to a property syndicate for about \$16m.

£16m.

Hanson is understood to have obtained outline planning permission for the redevlopment of

idea.

Hanson won control of UDS in 1983 after a £260m takeover battle with Bassishaw Investments, a City consortium led by Heron International, Mr Gerald Rosson's private comments. Ronson's private company.

SHARE STAKES

NMB

MINEBEA CO., LTD.

US\$100,000,000

Guaranteed Floating Rate Notes 1989

The Sumitomo Trust and Banking

Notice is hereby given that the Rate of Interest has been fixed

at 8%% p.a. and that the interest payable on the interest Payment Date, June 23, 1986 against Coupon No. 4 in respect of US\$100,000 nominal of the Notes will be US\$4,139.24

December 23, 1985. By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANCO

£50,000,000 ALL NIPPON AIRWAYS CO., LTD. (Zen'Nippon Kuyu Kabushiki Kaisha)

GUARANTEED FLOATING RATE NOTES DUE 1991

Notice is hereby given that the Rate of Interest has been fixed at 12% p.a. and that the interest poyable on the relevant Interest Payment Date, March 20, 1986 against Coupan No. 5 in respect of £5,000 nominal of the Notes will be £417.95.

December 23, 1985, London By: Citibank, N.A. (CSSI Dept), Agent Bank

BANCO ESPIRITO SANTO E COMERCIAL DE LISBOA

Floating Rate Notes Due 1990

Processing Nature Increase Dec 1990 in accordance with the provisions of the Notes notice is hereby given that the rate of interest for the six mornite 23rd December, 1965 to 23rd June, 1986 has been fined at 6th per cent and that the interest physics on the relevant interest physics on the relevant interest physics and the US4420.24 per US410,000 Notes.

Standard & Chartered

d Chartered Merchani Bank Limited,

Company, Limited

CHANGES IN company share stakes announced over the past week include:

week include:

W, Canning—Yule Catto and
Co. holds 1,350,000 ordinary in
Canning (7.95 per cent).

Windsor Securities Boldings—
Channel Hotels and Properties
have increased its holding to
1,278m ordinary (18.43 per
cent).

cent).

LEC Refrigeration—Directors Mr C. R. Purley and Mr D. E. Durrant bought 10,000 and 5,000 ordinary shares respectively.

MEMEC—The following directors have sold shares: Mr R. T. Skipworth 482,063 and now holds

5,700,000 shares; Mr E. A. L. Sturmer 58,969 and now holds 1,211,114 shares, and Mr C. R. Stevens 13,570 and now holds

Samuel Properties.—Director Mr N. A. Samuel, on December 12 sold 50,000 shares at 161p and now holds 350,000 beneficial shares and 1,196,500 shares aonbenefically remaining unaltered. Richardsons Westgarth—Hopwood Investments, a company controlled by Mr J. F. R. Lufskin, has increased its shareholding to 1,335,000 shares, representing 10.5 per cent of the issued capital.

PENDING DIVIDENDS

Lates when some or me more important company divided statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus") have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

Announcement last year."

Date ment last

Renunciation date usually last day for dealing free of stamp duty. b Figures based on prospectus estimates. g Assumed dividend and yield. Forecast dividend cover on earnings updated by lenest interim statement. H Dividend and Yield based on prospectus or other official estimates for 1986. I ladicated dividends: cover relates to previous dividend: p/e ratio based on latest annual earnings. u Forecast otherwise indicated, 1 Issued by tender. § Officered holders of ordinary shares as a "rights." "Issued by way of capitalisation. § Placing price. § Reintroduced, 11 Issued in connection with reorganisation marger or takeover." MAllotment price. § 10 Deep in under Rule 535 (3). U Deals in under Rule 535 (4) (a). † Units comprising five ordinary and one warrant.

Berisford (S. and W.)...Jan 17 Final 7-0Jan 17 Interim 1.92 First Netional
First Netional
First Netional
First Netional
First Netional
First Lovell
Jan 24
Gestature
Gestature
Gestature
Guinness
(A.) Jan 15
Finel 4.52
Guinness Thorn EMIJan 10 Interim 5.0 Trusthouse Forte...Jen 16 Final 3.615 Board meeting intimated. † Rights issue since made. † Tor free. § Scrip issue since made. 1 Forecast.

COMPANY NEWS IN BRIEF

PHILIP HARRIS Holdings, which income at £634,000 (£469,000).

Peet.,Jan 9 Final 0.8

against £29,085, for the year to end-September 1985. The company says the fall reflected an increase in borrowing costs. Turnover was virtually unchanged at £224,892 (£222,391). A higher final dividend of 1.2p is proposed lifting the total dividend from 1.75p to 1.8p.

ELECTRIC AND GENERAL Investment Company, an investment trust, has a higher net asset value per share of 372.6p, against 324.8p, at the end of the six months to November 30 1985. The interim dividend is up from 1.55p to 1.85p. Earnings per share were 3.51p (2.59p) with net

price equipment and materials to the scientific, educational and medical markets, increased pretax profits by 41 per cent in the half-year ending September 30 1985 from £292,000 to £411,000. Overall turnover rose from £30.535 were made in the previous 12 months. There is no dividend is being raised to 3.75p (3p) on earnings per 20p share of 7.6p (4.9p).

CARDIFF PROPERTY, engaged in property investment, returned lower taxable profits of £17,822, against £29,085, for the year to end-September 1985. The com-

COATS PATONS, the £1bn plus turnover leader in threads and knitting yarns, has bought a 75 per cent stake in the privately-owned Jean Muir Group, dress design specialists, for an undis-

FULCRUM INVESTMENT TRUST P.L.C.

Net asset value (unaudited) as at 29th November, 1985 Income Shares: 41.17pxd Capital Shares:

Granville & Co. Limited Member of The National Association of Security Dealers

8 Lovat Lane London EC3R 8BP Telephone 01-621 1212

Over-the-Counter Market

| .aprtalisa | m. | | Change | Gmes | Violat | | C 16.4 |
|------------|-------------------------|-----------|--------------|----------|------------|--------|--------------|
| £0000's | Company | Price o | on week | div /= | Y 1910 | | Fully |
| 4,006 | Ass. Brit. Ind. Ord | 178 | - 2 | 73 | <i>'</i> ~ | ACTUAL | An xed |
| | Ass. Brit. Ind. CULS | 121xd | - 4 | 16 å | 6.2 | 7.2 | 6.7 |
| 3.936 | Airsprung Group | 68 | + 7 | | 8.3 | | |
| 975 | Armitage & Rhodes | 39 | T, | 8.4 | 94 | E. TT | 14.8 |
| 53,313 | Bardon Hili | 166 | _ | 4.3 | 11.0 | 4.B | 5.8 |
| 2,973 | Bray Technologies | 100 54 | | 40 | 2.4 | 21.0 | 21.8 |
| 476 | CCL Ordinary | 136 | _ | 3.9 | 7.2 | 66 | 76 |
| 1.213 | : CCL 11pc Conv. Pref. | 97×d | - 6 | 12.0 | 8-6 | 3.4 | 3.2 |
| 6.959 | Carborundum Ord | 116 | | 15 7 | 16.2 | _ | _ |
| 637 | Carborundum 7.5pc Pt. | | _ | 4.9 | 4.2 | · 5.7 | 9.0 |
| 4,461 | Deborah Sarvices | 91xd | - 3 | 10.7 | 11.8 | | _ |
| 3.034 | Frederick Parker | 57 | - 1 | 7.0 | 12.3 | 5.9 | 7.8 |
| 1.328 | George Blair | 21 | . = | | _ | | - |
| 2.315 | bad Bessieles Constant | 72 | + 1 | | _ | 2.9 | 53. |
| | Ind- Precision Castings | 57 | | 3.0 | 5.3 | 15.0 | 12.6 |
| 13,940 | isla Group | 175 kg | _ | 150 | 98 | 13.5 | 20.1 |
| 5,832 | . Jackson_Group | 112 | | 5.5 | 4.3 | 7.5 | 7.5 |
| 40,490 | James Burrough | 292 | +16 | 15.0 | 6.1 | 9.2 | 9 2 |
| 3,293 | James Burrough Soc Pf. | 95 | | | 13.8 | J. Z. | |
| 7,607 | John Howard & Co | 73 | - 2 | 5.0 | 6.9 | 5.7 | 90 |
| 3,240 | Linguaphena Ord | 180s | _ | _ | | 6.6 | 8.9 |
| _ | Linguaphone 10.5pc Pt. | 90a | _ | 150 | 16.7 | J.O | 0.5 |
| 18,808 | Minihouse Holding NY | 575 | _ | 69 | 7.2 | | 23.9 |
| 714 | Robert Jeakins | 70 | _ | <u> </u> | | | |
| 1,200 | Scruttons "A" | 30 | - 1 | _ | | | 2 <u>0 0</u> |
| 1.635 | Torday & Carlisle | 67 | | 5-0 | | - | 7.7 |
| 1,473 | Trevian Holdings | 325.cd | _ | 4.3 | 7.5 | 3.4 | 6.1 |
| 6.437 | Unilock Holdings | 41 | _ | 4.3 | 1.3 | | 18.2 |
| 18 664 | Wairer Alexander | 130 | _ <u>-</u> - | 21 | B. 1 | 11.1 | 109. |
| | | | | | | | |

s - Suspended. .

FINANCIAL TIMES STOCK INDICES

January, 1986 and shall be payable annually in arrears on 30th January in each year.

LTCB International Limited 18 King William Street,

London EC4N 7BR

| | Dec. 20 | Dec. 19 | Dec. 18 | Dec. | Dec. 16 | Dec. 13 | 199 High | | Since Co | ompliation Low |
|------------------|------------------|------------|------------|--------|------------|------------|-------------|--------|----------|-------------------|
| Government Secs. | 82.85 | 82.89 | 82.70 | 82,91 | 88.85 | 83,15 | 84.57 | 78,02 | 127.4 | 49.18 |
| Fixed Interest | · | ·:· | 88,68 | 89,86 | 88,85 | 89.06 | 90.58 | 82,17 | 160.4 | 50.53 |
| Ordinary | : —— | | | 1089,9 | 1100,3 | 1105.9 | 1146.9 | 911.0 | 1146.9 | 49.4 |
| Gola Mines | 254.4 | 256.4 | 250,1 | 259.8 | 257,5 | 260.5 | 536,9 | 237,9 | 784.7 | 43,5 |
| Ff-Act All.Share | 670.98 | 572.66 | 667,66 | 662.51 | 667.75 | 669.76 | 702.06 | 581,66 | 702.06 | 61,92 |
| C# 0E100 | 1296 5 | 1390 7 | 1378.8 | 1366 4 | 1376.5 | 1381.4 | 1455,5 | 1206,1 | 1455.5 | 986.9 |

LADBROKE INDEX 1,112-1,116 (-7) Based on PT Index Tel: 01-427 4411 26/12/85 open 2.30 pm to 9 pm

THE REPUBLIC OF TRINIDAD AND TOBAGO U.S.550,000,000 Floating Rate Notes due 1990

in accordance with the pro-visions of the Notes, notice is hereby given that the Rate of interest for the next interest Period has been fixed at 81% per annum. The Coupon Amount of US\$ 417.08 will be payable on 24th June 1986 against surrender of Coupon No. 6.

23rd December 1985 Manufacturers Hanover Reference Agent

dance with clause "Early Redemption" (A) of the terms and conditions of the Notes, Sanque Nationale de Parre will prepay all of the outstanding Notes at their principal amount on Jenuary 31, 1986 when interest on the Notes will case to accrue.

Payment of principal will be made upon presentation and against surrender of the Notes with all unmetured coupons attached at the principal office, of Banque Nationale de Pare coupons attached at the principal office, of Banque Nationale de Paris (New York branch) in New York City or. of Banque Nationale de Paris in Paris or, of Algemene Bank Nederland MV in Amsterdam or, of Banca Nazionale del Lavoro in Rome or, of Banque Brussites Lambert SA in Brussets or, of Banque Nationale de Paris (Luxembourg) SA in Luxembourg or, of Banque Internationale a Luxembourg in Luxembourg or, of Banque Nationale de Paris Pc in London or, of Dresdner Bank AG in Frankturt/Main.

CITIBANCO

Notice of prepayment
BANQUE NATIONALE DE PARIS

US DLRS 250,000,000 Floating Rate Notes due 1988

Notice is hereby given that, in accor-dance with clause "Early Redemotion"

Accrued interest due January 31, 1966 will be paid in the opmal manner upon presentation and against sufrender of coupon no 21 on or after January 31, 1986.

By: Banque Nationale de Pans, Pans.

هكذامن الأجل

Financial Times Monday December 23 1985

APPOINTMENTS

INTERNATIONAL APPOINTMENTS

Malzacher steps over at Steyr

BY PATRICK BLUM IN VIENNA

MR MICHAEL MALZACHER, the chairman of Steyr-Daimler Puch. Austria's troubled motor, engineering and arms group, announced yesterday that he would not seek reappointment when his contract ends next June.

future under the group's reorpoints and responsible to the group's reorpoints. Mr Alfred the previous year, while sales continued to decline, from Sch 15.14bn in 1983 to also be leaving his post when Sch 14.6bn in 1984. The deficit his contract expires in June. for this year could be as high It is understood that Mr Malacher's departure was not industry analysts.

to head Steyr's military pro-candidate ducts divisions, which is ex-Malzacher.

June.

At it is understood that far mail a see from, according to zacher's departure was not industry analysts.

At Malzacher has had difficult directly caused by Steyr's losses works council at a time when further reductions in the work-force are to be carried out.

Mr Malzacher has been asked the first that form of a state owned metal-investment is research and development, Sch 600m in the form of investment in research and development, Sch 600m in the form of investment in research and development, Sch 600m in the form of investment in research and development, Sch 600m in the form of investment in research and development, Sch 600m in the form of investment in research and development, Sch 600m in the form of investment in research and development, Sch 600m in the form of investment in research and development.

presidency of JAL By Jurek Martin In Tokyo MR SUSUMU YAMAJI, a retired veteran of the Japanese Ministry of Transport and a close associate of Prime Min-ister Yasuhiro Nakasone, has

Mr Malzacher has been asked lurgical company, is a favourite soft loans for general investigation in the state-owned metallication i sation for lost military orders pected to be formed as a Steyr's operating losses caused by government restric-separate company in the near totalled Sch 295m (\$17m) in tions on the sale of tanks.

Broader role for Hancox at Brierley

BY DAI HAYWARD IN WELLINGTON

BRIERLEY INVESTMENTS role offshore activity will play for future growth of BIL with-Limited (BIL), the New Zea-in the development of BIL. in New Zealand, but that it land concern which is the master company of Mr Ron

Mr Hancox will spend more time in Australia working Brierley, the financier, has promoted Mr Bruce Hancox, is promoted Mr Bruce Haucox, Ma chief executive, to the deputy

The move emphasises Brier-ley's increasing international Senior executives believe operations and the important there is still considerable scope

time in Australia working alongside Mr Brierley, the BIL chairman, who is spending more of his time on analytical

in New Zealand, but that it must also pay more attention to overseas opportunities. It plans to look closely at countryby-country investment oppor-

next chief executive of BIL. is being disbanded.

Air Lines at an extraordinary shareholders' meeting. He succeeds Mr Yasumoto Takagi, president since 1981, who tendered his resignation in the wake of the JAL crash near Tokyo in August, which took 520 lives in the worst single aircraft disaster in aviation

history.

The Japanese Government holds a 25 per cent stake in JAL, though divestiture is planued within the next two years. The Government also wants to end JAL's monopoly

been elected president of Japan

Yamaji in

wants to the SAL's monopoly
over international passenger
flights.
Mr Yamaji's accession is
widely viewed as a quintessential Japanese manoeuvre, where chairman, who is spending more of his time on analytical work.

Senior executives believe Senior executives Senior executive Senior executives Senior executives Senior executives Senior executive Seni

UK APPOINTMENTS

Top post at National Westminster

BANK. The post has been de-signed to accommodate the group's growing international group's growing international and domestic activities and to interact with the enhanced investment banking and capital markets capabilities being developed through NatWest Investment Bank as part of the planning for stock market deregulation next autumn. The mosition with facilities constilled. metract with the enhanced investment banking and capital markets capabilities being developed through NatWest Investment Bank as part of the planning for stock market deregulation next autumn. The position will facilitate co-ordination of treasury matters and asset and liability management throughout the group. Mr Haines was previously treasurer and assistant general manager, international banking division.

**Following the postpoment of the public floatation of NORWEST HOLST GROUP it has been decided to demerge the property interests from the group's main stream construction activities.

**Mr Richard Wade has been appointed chairman of THE ORNOND PRINTING COM-PANY, Dublin, a subsidiary of the public floatation of NORWEST of Gateshead. He succeeds interests from the group's main stream construction activities.

**Mr Richard Wade has been appointed chairman of THE ORNOND PRINTING COM-PANY, Dublin, a subsidiary of the public floatation of NORWEST of Gateshead. He succeeds interests from the group's main stream construction activities.

**Mr Ken Chapple, who is retiring. Mr Marshall Field has joined the group of appointed managing director of TWyFord DLANT LABORA-TORIES. He takes over from TORIES. He takes over from Toryford Toryford Toryford Toryford Toryford Seeds, part of J. Bibly and Sons, and a director of the company's agricultural of the company's agricultural

/IDENDS

15 IN BRIEF

120

Mr Roy Haines has been appointed to be newly-created post of group treasurer of NATIONAL WESTMINSTER BANK. The post has been deappointed group managing director.

BRYANT HOLDINGS has appointed Mr Michael Chapman as a director and secretary from January 1. He joined the group from Barratt Developments where he was group financial controller and company secretary. He becomes group finance director from January 28 on the retirement of Mr R. H. D. Hawkins.

Mr Alexander MacGregor has been appointed a director of CALEDONIAN ASSOCIATED

appointed assistant directors. My B. P. White has been appointed a director of Kleinwort Benson Investment Management, and anvestment Management, and Mr A. C. Begg, Mr C. L. Bonnet and Mr D. Loffstadt have been appointed assistant directors of Kleinwort Benson Investment Management. All the appointments are from January 1.

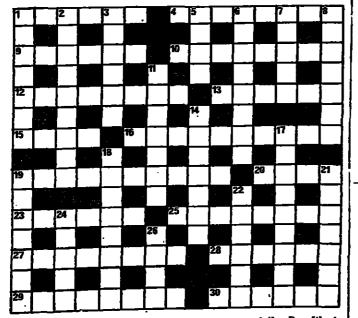
A FINANCIAL TIMES SURVEY

INVEST IN BRITAIN Wednesday January 8 1986 For further information, please contact:

COLIN DAVIES on 91-236 1434 FINANCIALTIMES

EUROPE'S BUSINESS NEWSPAPER

F.T. CROSSWORD PUZZLE No. 5,905



Across solutions are presumed utterances of the Rev W. A. Spooner, such as "shoving leopard" for "loving shepherd." The original words are clued first, then the Spoonerised forms (which are to be entered in the diagram); the numbers in brackets refer to the originals.

- ALKUSS

 1. 9 Horsewoman's costume | 1 No walkover how darn awkward! (4-3) | 2 Pine up interest.
- 4 Pieces of meat a great personage cuts (4, 5)
- 9 See 1
- 9 See 1
 10 Showy motor—collision in the distance (5, 3)
 12. She was salified: cockney inquiry of significance of existence (4, 4)
- existence (4, 4)

 13, 15 Almost finished (costing),
 a lot to nobody? (6, 4)

 16 Northern carnivore, one that
 plays cricket, getting a duck
 in both innings? (5, 4)

- 30 String—revolver wound (6) Saturday, January 4.

- awkward! (4-3)
 2 Pipe up, interrupting poet in her first year out (9)
- 3 In climbing round article— insect goes the simple way
- (6)
 5 Steersman's headguard? (4)
 6 Incorrectly apprehended,
 cut in between (8)
 7 Present queen not working before (5)
- request 8 Southern improving crop quality? (7)
 11 Gives and has enough (7) 14 In thin wood, reclined the
- in both innings? (5, 4)

 19 Seat in the sun stopped the

 Seat in the sun stopped the 19 Seat in the sun stopped the draft (45)
 20, 23 Puts down words mechanically — mature garment (10)
- (10)

 25 Almost enclosed stretch of water: should the insect be busier? (5, 3)

 19 Get on level terms with more fish? (5, 2)
 21 Regular but still at this late date? (4, 3)
- busier? (5, 3)
 27 Pay attention, pirate king!
 28 Stand with caddy—vegetable
 28 Stand with caddy—vegetable
 29 Stand with caddy—vegetable
 20 Stand with caddy—vegetable
 21 Stand with caddy—vegetable
 22 Map of the world, as it were, giving me cash (6)
 24, 26 Bird just held in Nottingham by sage of Rio?
- (5.4)29 Open space at Richmond, maybe, to look intently at night (4, 4)

 (5, 2)

 The solution to the Christmas prize puzzle will be published with names of winners on

U.S. \$400,000,000



The Kingdom of Belgium

Floating Rate Notes Due July, 2005

In accordance with the provisions of the Notes, notice is hereby given that interest payable on 23rd January, 1986 will amount to U.S.\$10,815-11 per U.S.\$250,000 Note.

Interest rates applicable are as follows: 17th July 1985 to 19th Aug. 1985 — 8% 19th Aug. 1985 to 19th Sept. 1985 — 81/16% 19th Sept. 1985 to 21st Oct. 1985 - 87/16% 21st Oct. 1985 to 21st Nov. 1985 - 81/4% 21st Nov. 1985 to 23rd Dec. 1985 - 81/8%

23rd Dec. 1985 to 23rd Jan. 1986 - 83/16% Agent Bank:

London

Morgan Guaranty Trust Company of New York



Den Danske Bank af 1871 Aktieselskab

U.S. \$30,000,000 Floating Rate Notes Due 1989

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period 23rd December, 1985 to 23rd June 1986 has been fixed at 8¼ per cent. per annum and that the coupon amount payable on Coupon No. 8 will be U.S.\$10,427.08.

> — Agent Bank -البنك السعودى العالمي المحدود Saudi International Bank ALBANK ALSAUDI AL-ALAMI LIMITED

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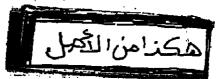


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INSURANCE, OVERSEAS & MONEY FUNDS

| Part | Financial Times Monday December 23 1985 | Save & Presper International Policy | Source | Policy | O31-225 2211 St James Barmo, Brassi B59975L INSURANCE, OVERSEAS & MONEY FUNDS Scottish Mutual Assurance Society 109 St Vincent St, Glasgow 041-248 p.321 Fire End Nor 15 ______ | 660.2 | 680 ol | Pen Mayd Sept 30 _____ | 421 | 434.1 Scottish Mutual Investments 109 Si Vinceni St, Glesson -04 -04 -09 -13 -03 Swiss Life Pensions Ltd 99-101 Langua Rg, Severalis 031-550 9181 Target Life Assurance Co. Ltd. | Inter- Legard | 197 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | -0 i Teachers' Assurance Company Ltd 12 Christcherch Rd, B'Routh BH1 3LW 020 Transinternational Life Ins. Co Ltd 55-57 Kigh Hollom, WCIV aDU 01-831 7481 Transinternational Life Ins. Co Lin 55-57 Neph Holborn, WCLV eBU 25-57 Neph Holborn, 276-57 286-57 286-57 Neph Holborn, 276-57 286-57 Neph Holborn, 276-57 Neph Holborn, 276-5 -0.1 Trident Life Assurance Co Ltd
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Market Pressure of the

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| Prince Financial Times Monday December 23 1985 HOTELS Continued Stock Price al Mai ENGINEERING—Continued 26 Price at Net Cwist's P.E. AMERICANS-Cont. LONDON SHARE SERVICE Price Last the Ynd **NOMURA** BUILDING, TIMBER, ROADS-Cont. Paid Stock Price sol Net C'ur Gr's P/E | 196 | 196 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | 197 | Sol_wigs_12 | 6-90 | 905 |
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| Sys_lings | 10. CANADIANS Undated CHEMICALS, PLASTICS Index-Linked (a) (297,1),1 (333,9), (368,8), (310,7) (274,1), (310,7) (294,1), (351,9), (322,0) (327,3), | The control of the ## Applications | 1.5 miles | | May | Collact Referencement | 197 | 127 | 29 | 12.5 | 27 | 2.6 | 1.6 | 1.6 | 1.6 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | 1.7 | | INT. BANK AND O'SEAS | GOVT STERLING | ISSUES | GOVT STERLING | ISSUES | CORPORATION LOANS LOANS Building Societies

Med-10sec 33.12.85 | 991;**22.12 | 10.63 | 10.77 |
Note 10sec 33.12.85 | 991;**22.12 | 11.96 | 10.63 | 10.77 |
Note 10sec 33.12.85 | 991;**27.12.63 | 12.20 | 11.96 |
Note 12sec 34.286 | 190; \$27.8 | 12.27 | 11.96 |
Note 12sec 34.86 | 190; \$27.8 | 12.27 | 11.96 |
Note 12sec 36.86 | 190; \$25.11 | 12.48 | 12.99 |
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| Jan John Ack (**Free 100 129, 2.7 of 0 11-3 17-2 of 0 11-3 17-3 of 0 11-3 of | | nutr Crescott Jugar 500 150 252 08 13 08 1300 Mage | July Borth of Taylor 100 192-49 12 4-11 0 1 9 82 8.5 Feb. 100 25 964 125 17 71 11 9 Feb. 10-1 10-1 10 10 10 10 10 10 10 10 10 10 10 10 10 | And Venerature R1 360 17 No. 12 17 And Representation R2 179 178 (002) 17 This server. Sett Western Deep R2 E201128 1041-5 27 to Exchanges 1 Ang Zampan 10k 42 17 1017 10 86 | e is available to every Company dealt in an Stock throughout the Umited Kingdom for a fee of £800 per annum for each security |
| | | | | | |

the office of:-

OFFSHORE MINING COMPANY LIMITED

U.S.\$100,000,000 Guaranteed Floating Rate Notes 1986

S.G. WARBURG & CO. LTD., announce that Notes for the nominal amount of U.S.\$25,000,000 have been drawn in the presence of a Notary Public for the redemption instalment due 23rd

The distinctive numbers of all Notes drawn for redemption end with the digits stated below within the range of 03 to

27 67 55 59 95 99 On the 23rd January, 1986 there will become due and payable upon each Note drawn for redemption, the principal amount thereof, together with accrued interest to said date at

S.G. WARBURG & CO. LTD., 33 King William Street, London EC4R 9AS,

or with one of the other paying agents named on the Notes. Interest will cease to accrue on the Notes called for rede mption on and after 23rd January, 1986 and Notes so presented for payment must have attached all coupons maturing after that

U.S.\$50.000,000 nominal amount of Notes will remain outstanding after 23rd January, 1986.

Some of the Notes drawn for redemption on 23rd July, 1985 with serial numbers ending with the digits stated below within the range of 04 to 100000 have not yet been presented for 20 60

12 52 92 08 48 88 33 King William Street, London EC4R 9AS

23rd December, 1985

U.S. \$125,000,000



Exterior International Limited (incorporated with limited liability in the Coyman Islands) Guaranteed Floating Rate Notes Due 1996

Banco Exterior de España, S.A.

(Incorporated with himited hability in Spain) hereby given that the Rate of Interest has been fixed per annum and that the interest payable on the relevant Payment Date. June 23, 1986 against Coupon No. 5 in USS10,000 nominal of the Notes will be USS420.24 respect of USS 10,000 nom

ecember 23, 1985, London Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANCO

U.S.\$200,000,000

J. P. Morgan & Co. Incorporated

Floating Rate Subordinated Capital Notes Due December 1997

For the three months 19 December, 1985 to 19 March, 1986 the Notes will carry an interest rate of 7.0875 per cent. per annum.

Interest payable on the relevant interest payment date, 19 March, 1986 will amount to U.S.\$19969 per US\$10,000 Note and US\$1,002 19 per US\$250,000 Note. By: CITIBANK, N.A., Lorston Agent Bank

INSURANCE

Disclosure of commissions

market, how much his advice given may have been influenced by the amount of ommission received.

Only registered insurance brokers are required to dis-close commissions, and then only if the information is requested by clients.

This will change when the financial services legislation comes into effect, disclosure being one of its main themes for protecting investors.

Recently the Marketing of

Investments Board Organising Committee, which at present handles the development of regulation of marketing aspects of investor protection, issued proposals for disclosure of life assurance and unit trust

commission payments.

The basic objective of disclosure, according to Miboc, is not to control commission payments, but rather to ensure that there is no commission bias in the advice and recommendations by interpolari ions by indepedent interme-

representatives

company representatives would not be required to disclose payments. They would be required to make it clear to clients that they were selling acceptance of the commission the products of one company agreement by life companies and thus the question of recommending other companies to sell products from a life company would not arise products would not arise. When sales are made by an

independent intermediary the life company involved would be required to tell the investor how much commission the intermediary is to receive. Miboc assumes that there will be an industry-wide commis-

sion agreement laying down maximum scales of commission with which the vast majority of life companies will comply. In this case there is no commission bias in the advice given, but to make completely sure Miboc is proposing to ban override commission payments for large volume business and benefits in kind-possibly sub-

does not know, in the in- Where an intermediary sells adequately regulated life assur- the contracts of a life comoperating under pany commission the intermediary industry-wide agreement, only receives on the sale or whether a restricted form of disclosure would be needed, stating that the life company was a membe of the agreement and that copies of the commission scales would be supplied on request.

the products of a life company outside the agreement, full disclosure would be required stating how much the intermediary was receiving in the first year and how much in the first year and how much in the first year. Recently the Marketing of subsequent years. The disclo-Investments Board Organising sure letter would then point Committee, which at present out that this varied from maximum commission laid down under the agreement, with these amounts being specified.
Such full disclosure would be

Where the intermediary sold

required even if the life con pany was paying the standard commission rate or less. The objective of the full disclosure is to highlight the

The majority of life com-panies, particularly the estab-lished ones which for many years operated under a volun-tary agreement, have welcomed The Miboc proposals envis-age two classes of sales staff the proposals, at least in prin-company representatives and ciple. The newer linked life companies — members of the Linked Life Assurance Group-

> company not in the agreement because of the full disclosure requirement. For full disclosure will

reveal the actual amount of commission paid — something that sends shivers through all insurance intermediaries.
Linked Life group has proposed a standard industry scale of commissions under which intermediaries would disclose the amount of departure from

document discusses demolishes this argument. The only disappointment in these proposals is that the in-vestor could still be paying too much for his life assurance.

the scale. However, the Mibo

BUILDING CONTRACTS

Road works for Galliford

GALLIFORD has won £14m worth of contracts. Galliford and COMMINISTICUS

Splits the market

Sons, the major contracting subsidiary, heads the table with over form awards. These are the Western Distributor Road Stage II for Leicestershire Country Council; the Black Country Route, Keyway to Owen Road and the Small Heath Bypass for the West Midlands Country Council; the Windsor Street Rehabilitation Stage I, phase 2 for the City of Salford; and foul and sundependent intermediary, he does not know, in the in
Where an intermediary sells

worth of contracts. Galliford and Sons, the major contracting subsidiary, heads the table with over form awards. These are the Western Distributor Road Stage II for Leicestershire Country Route, Keyway to Owen Road and the Small Heath Bypass for the Ouncil; the Windsor Street Rehabilitation Stage I, phase 2 for the City of Salford; and foul and surface water works for the Warrington and Runcorn Warrington and Runcorn Development Corporation, The largest private sector contract was for Edgar Vaughan at Trai-

ford Park. Kottler & Heron 13.5m and included the Morthen Hall Bridge repairs for South Yorkshire County Council; two contracts for the Anglian Water Authority—one for the Cambridge division at Cotton Valley sewage treatment works and the up to £1.25m. In the eastern other for the Oundle division at counties, Stamford Construction has two contracts for the Peterother for the Oundle division at the Irthlingborough Reservoir. The largest contribution was from the Rickmansworth Water Company for the construction of a reinforced concrete box reservoir at Cholesbury.

On the building front Wincott Galliford has quoted successfully for various building works throughout the Midlands total.

Improvement

work for

Fairclough

Solihull-Bracknell Mixed batch for Miller Buckley

Bryant

construction

New Building Refurbishment

Infrastructure

021-704 5111

MILLER BUCKLEY CONSTRUC-TION has been awarded contracts worth over £7m. With its shopfitting subsidiary, Benbow Contracts, it has jointly won its shopfitting subsidiary. Berbow Contracts, it has jointly won a fil2m contract for Next, in Newcastle. The refurbishment and fitting out of a new Next Complete Store, which will trade on the basement, ground and first floors, will incorporate ladies and men's fashions, Nest interior, a restaurant and expresso coffee bar and, a hairdressing salon. Works also include new staircases, escatators and genral fitting out. The contract is due for completion in the spring. International Paint has awarded Miller Buckley a contract totalling £300,000 for refurbishment and alterations to the ground and first floors of offices at Felling. A further contract of £800,000 for fitting out a Presto supermarket in Sheffield has been awarded by Argyll Stores (Properties). Other recent contracts for Presto Food Halls include £830,000 at Stockton, £660,000 at Ilkeston and £936,000 at Droitwich.

at Droitwich.

In London, Miller Buckley Parnell, a subsidiary, has been awarded a contract worth £400,000 by Barclays Bank. The work to the Slough Trading Estate branch is due to be completed next autumn and includes internal alterations and a single storey extension. Stratheden Homes, the sheltered housing arm of the group, has awarded Miller Buckley Parnell a £1.1m contract for the construction of retirement flats at Eastbourne. Work has started and the flats will be ready for occupation home - improvement schemes jointly worth over £2.1m are to b ecarried out by FAIR-CLOUGH BUILDING in London. CLOUGH BUILDING in London. The largest, from the Greater London Council, entails upgrading the communal areas and provision of security in the 20-storey Selworthy and Sparkford Houses on the Somerset Estate in Wandsworth. The work includes the formation of new flats, estate offices, improved refuse facilities, stores and drying rooms, together with the installation of an audio visual entry system, enhanced lighting will be ready for occupation before Christmas 1986. Miller Buckley also has a contract worth £930,000 for extensive alterations and fitting out works, including secretarial areas, library, meet-ing rooms and general offices together with all services, for a entry system, enhanced lighting and fire control systems. On the Beaver Estate in Hounslow, Fairclough is constructing pitch tiled roofs on the flat roofs of six blocks of flats, houses and computer company, at Eastleigh.

na maisonettes. The concrete ill structures are also being reingle forced. This pilot remedial the contract for the united Kingdom Housing Trust is programmed for completion in January. Fair-clough is installing new roof membranes on six system-built 23-storey tower blocks on Trow-bridge Estate in Hackney for the GLC. The 16-week contract for the final stage of the ASS Riverside Drive linking Dundee and Invergowrie, by Tayside Regional Council. The order is for completion in 12 months with a value of £1.73m. It involves contruction of about 1 km of single lane carriageway and includes a includes parapet safety restraint work on three blocks.

Refurbishment in Hammersmith

An £8m contract to refurbish and extend an office building next to the M4 motorway in London has been awarded to TAYLOR. The order has been placed by the Hammersmith House Partnership for extensive works on Hammersmith House—formerly BOC offices—in Hammersmith Bridge Road, to provide 8,350 sq metres of lettable office space. Work is due for completion in October 1986 Structural alterations include the removal and replacement of the panels on flank walls. The building's new, double-storey height fover will be faced in marble tural steel frame on piled tural fover will be faced in marble tural steel frame on piled tu

Norwest Holst to build Manchester Airport hotel NORWEST HOLST is building a pool, whirlpool bath, saunas and f4.6m Ladbroke Hotel which will be the nearest hotel to the main terminal building and only the second serving the Manchester Airport complex. The 167 bedrooms are in a five-storey block which includes a leisure complex which a swimming pool, children's by October.

Upgrading obstetric hotel

WALTER LAWRENCE (CITY) has started, on behalf of the Bloomsbury Health Authority, a £2m refurbishment of the University College Obstetric Hospital and the Darbyshire Home. The hospital is situated at the junction of Huntley St and University St, WCl. The work consists of the alteration and refurbishment of the basement and first to fifth fidors of the Darbyshire Home and the first, part third and fifth floors of the Obstetric Hospital; the replacement of the existing passenger

Rush & Tompkins busy in the home counties

RUSH & TOMPKINS has won eight construction contracts in the south-east totalling £11m. Largest, worth £2.87m, is with the Territorial Army and Volunteer Reserve for Greater London for refurbishment and new property division. A further for refurbishment and new buildings at Watling Street, Bexleyheath, Kent.: The work has started at the Bexleyheath Territorial Army Centre, for completion in January 1987. The main building, quartermaster's building and garage block will be refurbished. The new buildof 32,500 sq ft. They include a regimental headquarters block, cadets and mess block of precast concrete beam and column con-

concrete beam and column con-struction and a steel frame garages block together with associated external works. In Buckburst Hill, Essex, work is about to start on a 27,600 sq ft Waitrose supermarket at Queen's Rd. The two-storey steel frame structure is to be built on top of a new underground car park and total cost, including fitting out, is £2.4m. Completion is scheduled for September 1986. A £1.9m contract has been scheduled for September 1986.

A £1.9m contract has been placed by the London Borough of Harrow for the extension and refurbishment of Lowlands Tertiary College in Lowlands Rd. The 39,200 sq ft extension has piled foundations, reinforced concrete frame, facing brick walls and slate roof, while the existing three-storey building will be altered and redecorated. Completion is scheduled for

In Horley, Surrey, work has phase of a £20m central area redevelopment scheme being undertaken by Rush & Tompkins' property division. A further 27,000 sq ft of office space is being provided in two linked blocks of part two- and part three-storey construction. Compared the construction of the construct

with British Rail for a new single-track railway between the existing North London Line and the Great Eastern suburban line at Graham Rd. The post-tensioned concrete under bridges are included in the project in addition to retaining walls and associated service diversions. Programmed completion is March next year. March next year.

A £900,000 contract with property developer Tallynest is due to start shortly in London Rd, Kingston, for construction of flats and shops. The three-storey reinforced concrete frame building is scheduled for completion in December 1988. In central London, two projects have started worth £920,000. One is refurbishing the eight-storey Queen Mary wing of the National Hospital for Nervous Diseases and the other is to provide Elcinct with a 4,400 sq ft reinforced concrete underground facility adjacent to St Marylebone Church for a body scanner and therapy unit. A £900,000 contract with pro-

FINANCIAL DIARY FOR THE WEEK

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last

SOARD MEETINGS

Korea Exchange 1993 5409,84 1993 5409,84 Investment 1.3p I

TODAY
COMPANY MERTINGS
Moran Tea Hidgs, Tas Brokers, Association, Sir John Lyon House, High Timber Street, EC 12.00
Star Consister Group, 64 Great Eastern Street, EC 12.00
Sar Consister Group, 64 Great Eastern Sharings
BOARD MEETINGS
BOARD MEETINGS
BOARD MEETINGS
BOARD MEETINGS
BOY 6 Hisself
DIVIDEND 6 INTEREST PAYMENTS—
American Cvensmid 47.5ct.
Sance Stoir Santo E Com de Lisbos Fits
Grupo Industrial Airs SA Fits Rate Nas
1998 \$252.7s
252.7s
25

Vortabler littl Finance BV GM FRO Rate Nts 1994 5146.47 SATURDAY DECEMBER 28 DIVIDEND & INTEREST PAYMENTS— GKN 68C GRODD 84 89 38-556 DO 6186 GRODD 84 89 37-556 DO 718C GRODD 88 91 37-556 DO 718C GRODD 87/92 38-759C DO 718C GRODD 87/92 38-759C DO 718C GRODD 87/92 38-759C DO 1018C GRODD 98 93 82-559C BRODD 98 94-650C MPPT 2.2755 MAG Japan General Fund inc Units 0.38 New Zealand 14 upt 1967 7,125pc

MARINE MIDLAND BANK N.A.

U.S.\$125,000,000 Floating Rate **Subordinated Capital Notes** Due 1996

For the three months 19th December, 1985 to 19th March, 1986 the notes will carry an interest rate of 81/6% per annum with a coupon amount of U.S.\$201.56 per U.S.\$10,000 note and U.S.\$1007.81 per U.S.\$50,000 note. The relevant interest payment date will be 19th March, 1986.

Listed on the London Stock Exchange By Bankers Trust Company, Agent Bank

BUSINESSMAN'S DIARY UK TRADE FAIRS AND EXHIBITIONS

27,000 sq ft of office space is being provided in two linked blocks of part two and part three-storey construction. Completion of the second phase is due in July.

Work has also started in Hackney on a £1.2m contract with British Rail for a new single-track railway between the

Harrogate international Toy Fair
(01-226 6653)

January 12-16
International Light Show (05884
International Light Show (05884
International Light Show (05884
January 13-16
January 13-16
January 13-16
January 14-17
Which Computer? Show (01-891
January 14-17
Which Computer? Show (01-891
January 16-19
January 16-19
January 16-19
January 16-19
January 18-22
Stationery Industry Exhibition—

Exhibition (0990 243 66) Novotel

January 29-5 how (01-608
International Rotel & Catering
Exhibition—HOTELYMPIA
(01-705 6767)
January 30-February 2
Practical Woodworking Exhibition (01-643 8040)
Wembley Conference Centre
February 2-6
International Spring Fair—Gift
Section (01-855 9201)
NEC, Birmingham

January 18-22
Stationery Industry Exhibition-

OVERSEAS TRABE FAIRS

January 6-9
International Hotel and Catering
Industries Trade Fair —
HORECAVA (01-437 2175) January 7-9

Computers, Communications and Business Equipment Exhibition — INFO / SOUTHWEST (01-891 5051) Dallas

January 9-14 International Lighting Show (01-439 3964) Paris January 11-19 International Caravan, Motor and

NEC. Birmingham Tourism Exhibition - CMT (01-236 0911) Statigart January 14-19 International Furniture Show (01-930 7251) Cologne January 15-18
Asian Aerospace Exhibition (01-891 5051)-January 22-28
International Pollution Monitoring and Control Exhibition and Conference—ENVIROTECH (01-221 2043) Bombay January 24-27

Duty Free Exhibition 7688)

BUSINESS AND MANAGEMENT CONFERENCES

January 7-8
Unicom Seminars: Fundamentals of 3D graphics (01-940 7716)
Forum Hotel, SW7
January 13-14
Institute of Personnel Management (01-946 9100)
Rengington Close Hotel, W8
January 13-14
January 13-14
Rengington Close Hotel, W8
January 13-14
Advancing in management (01-946 9100)

Kengington Close Hotel, W8
January 13-14

January 13-14

January 13-14

January 13-16

January 13-16

January 13-17

January 13-16

January 13-17

January 13-17

January 13-18

January 13-19

January 1 January 13-14

FT Conferences: Aerospace in Advancing in management (01Asia and the Pacific Basin (01-621
1355)

Singapore
January 13

Brunel Institute: How effective is your training function? (0895

56461)

Grown Eagle Advancing in management (01Tower Hotel, EI
January 29

The Industrial Society: Industry year 1886—ideas for industry year and how to make them happen. . . (01-262 2401)

Magnetic FC2

Brunel University, Uxbridge January 30-31 January 14-15 Crown Eagle Communications: Effective project management (01-242 4111) Tower Hetel, E1 Euromoney Conferences: Securitisation (01-236 3298)

Hotel Inter-Continental, W1
February 3-7 January 16 Oyez/IBC: Bankers' security and

the new insolvency act (01-238 4080) Royal Lancaster Hotel, W2 January 20 Frost and Sullivan: The impact

621 1355) Hotel Inter-Continental, W1

Brunel Institute: Techniques of scenario planning (0895 56461) Brunel University, Uxbridge France University, Expringer February 4-5
Crown Eagle Communications: Successful public relations (01-242 4111)
Tower Hotel, El Frost and Sullivan: The impart of emerging technologies on your firm (01-935 3190)
Hyatt Cariton Tower, WI

January 21-22
FT Conferences: Regulating the Financial Services Industry (01-236 21 1355)
Hotel Inter-Continental, WI

Tower Hotel, El
Tower Hotel

Moorgate, EC2

Hotel Inter-Continental, W1

January 22

Brunel Institute: How effective is your personnel department? (0895 56461)

Brunel University, Uxbridge

Anyone wishing to attend any of the cheese and planning (01-242 4111)

Brunel University of the cheese and planning (01-242 4111)

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

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WORLD STOCK MARKETS

RAX RPM

.20 12

NEW YORK-DOW JONES **Indices** Dec 20 Dec 18 Dec 17 Dee 18 Dec 13 Law Hägh 1,541.92 AUSTRALIA All Ord, (1/1,881 Metals & Minis, (1-1,80) 1553.101184.961553.10 41.22 (18/12) (4/1) 08/12/89 (2/1/32) 1,554.50 711,26 713.37 716 29 718.67 723.31 722.61 723.31 (16/12) 174,96 173.27 173 63 173.16 171.01 BELGIUM Brussels SE (\$.1:60) 188.20 174.95 145,54 174.98 18.5 138-DENMARK 176m 177**:** Dec 6 Year Aga (Approx) Ind Div Yield 96 4.28 4.99 STANDARD AND POORS Dac 20 Dec 19 Dec 17 Dac 16 Dec 13 High Low 234.17 233.28 232.78 233.82 128.24 235.75 3.62 (4/1) (16/12/85) (30/6/3 210.94 210.02 212.02 (16/12) 212.02 -153.58 (4/1) 0ec 11 Nov 27 NETHERLANDS ANP.CBS General - 1970) ANP-CBS Indust : 1979; 3.50 13.91 9.84 13.82 9.89 NORWAY Oslo SE (4:1/85) N.Y.S.E. ALL COMMO RISES AND FALLS SINGAPORE Straits Times (1966) Dec 18 Dec 17 Dec 19 Dec Dec 18 17 High 2,041 824 813 404 2,052 984 958 430 2.071 E39 1,033 399 125.59 (18/12) 94,68 (4/1) 121.31 128.75 128.68 121.17 SPAIN Modrid SE (28:12.84) SWEDEN Jacobson & P (11/58) Friday Stocks Closing on traded price day 125,800 15414 + 12,780,200 311, + 116,646,200 5214 + 14,617,300 2514 + 14,614,900 5412 + 14 7raded 4,321,300 3,162,000 3,058,500 2,256,500 2,154,000 SWITZERLAND Swise BankCon, \$1, 12 58; 561,4 WORLD Capital Intl. (1:1 70) Dec 19 Dec 18 Dec 17 Base value of all indices is 100, except: JSE Gold—255.7: JSE Industrial—284.3; Australia Alf Ordinary and Metals—500: NYSE Alf Common—50; Standard and Poors—10; and Toronto Composite and Metals—1.000. Toronto Industrials based 1972 and Montreal Portiolis 4/1/83. † Excluding bonds. ‡ 400 Industrials plus 40 Utilities, 40 Figencials and 20 Transports. c Closed. u Unavailable. 2,668.99 2,876.4 2,674.57 2,124.18 2190.7 (13/2) 1740.82 (31/10) 2,673.80 2,873.8 2,871.21 2,885.40 2884.3 (17/12) 2348.5 (8/1) MONTBEAL Portfelio 141.36 141.12 141.25 141.98 BELGIUM/LUXEMBOURG HONG KONG 2,600 9,600 9,010 9,010 2,900 2,87 9,500 12,925 2,580 5,250 2,780 4,620 5,250 3,050 225 330 400 1,555 ,755 2,097 1,100 978 978 975 576 7480 2,060 1,270 1,330 1,000 995 1,000 9,300 1,840 1,860 1,110 706 1,740 803 880 765 527 560 1,120 1,750 691 1,510 894 1,350 7,430 1,540 1,540 1,540 805 220 949 DENMARK 3,050 22,600 11,900 7,550 18,200 2,415 8,500 6,500 1,658 1,658 6,830 4,500 8,025 7,620 9,450 5,560 1,615 6,770 3,825 870 3,665 4,500 2,005 416 725 353 675 399 1,480 270 1,080 255 407 585 346x 470 394 1,480 243 1,075 224 650 610 805 1,385 473 325 980 341 267 520 259 455 250 1,065 129 770 88 825 240 465 1,165 300 280 217 880 217 883 1,850 Fuji Film

808 Fujisawa
865 Fujitsu
312 Furukawa Elect.
1,600 Green Cross.
577 Hehwa Real Est
650 Hitachi
1,020 Hitachi
1,010 Honda.
844 indi. Bk. Japan.
140 Ishikawajima Hr.
320 Isuzu Motora.
523 Itoh C.
2,70 Ito-Yokado.
4,860 JAL
660 Jusco.
259 Kajimi
724 Kao Soap ...
134 Kawasaki Steel
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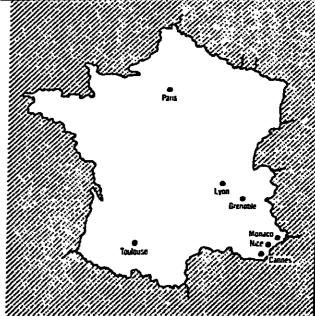
NYSE COMPOSITE CLOSING PRICES

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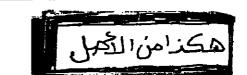
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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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FRE 3.1 3-11-3201 25\g\ 41\g\ 27\g\ 43\lambda\g\ 27\g\ 28\d\ 26\g\ 43\lambda\g\ 27\g\ 33\g\ 43\d\ 26\g\ 33\g\ 43\d\ 27\g\ 33\g\ 43\g\ 27\g\ 33\g\ 43\g\ 11\g\ 68\g\ 68\g 9.2 .5130. 25 4. 31 11 1.9 40 2.9 7 6.5 1.1 11 G. 3 19 తి 2 పోగానికి 6 తివేళ ప్రస్తేవి సినిమి ప్రస్తేతోని తోని సినిమి సినమి సినిమి సినమి సినిమి సినమి సినిమి సినమ Dailes 86
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NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES Clasing prices
December 20

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Banks review dollar policy

BY COLIN MILLHAM

Currency trading was quiet.

but rather nervous ahead of the end of year. Attention centred around the dollar and Friday's thash extinate of US fourth quarter Gross National Product growth, but this turned out to be very confusing and had little threat on the Gresian Forward preprint and discontinuous and discontinuo direct impact on the foreign exchanges. Fourth quarter exchanges. Fourth quarter growth, according to the estimate, was 3.2 per cent. This was

within the region of most esti-mates, but may have been dis-torical by changes in the data base. Consumption was down, and growth seemed based on stockbuilding and Government

Some economists had been looking for a growth figure of no more than 2 per cent for the fourth quarter, after a recent fall in US retail sales. Car sales have been particularly depressed after the end of incentive schemes to shift large stocks in Early in the week it was announced that November US housing starts fell by 12.2 per cent imports. In November Germany's current account surplus narrowed to DM 4.7bn, from DM 6.2bn in Uctober, while the trade surplus feil to DM 7bn, from DM 8.7bn.

Apart from the damage to the German trade position from a further fall in the value of the dollar, the authorities in Bonn also seemed concerned that the flow out of the US currency into the D-mark will cause embarrass-

CURRENCY MOVEMENTS OTHER CURRENCIES

POUND SPOT - FORWARD AGAINST POUND

Beiglen rate is for convertible francs. Financial franc 73 55-73.65. Six-month forward dollar 2.55-2.50c pm, 12-month 4.60.4.45c pm, FORWARD RATES AGAINST STERLING

EMS EUROPEAN CURRENCY UNIT RATES

One month

Bank of Morgan England Guaranty Index Change

Morgan Guaranty changes; average 1980-1982 ~ 100. Bank of England Index

1.9830.1.9822 1.9870-1.9880 4.024.05 4.03-4.04 72.94-73.38 73.25-73.35 12.97-13.04 13.02-13.03 1.1628.1.1710 1.658-1.1706 3.5586-3.5680 3.5745-3.5755 226.65-230.57 227.48-230.57 225.25-223.90 223.90 223.61-24454 477.24487_40 10.597-11.02%, 10.597-10.57%, 10.597-11.02%, 10.597-10.581, 283-289 287.2507_2 283-289 287.2507_2 283-289 287.2507_3 3.00%-3.07%, 10.575, 10.

51.4290-1.4300 £1,4280-1.4255 0.42 0,41pm 0,46-0,44pm 1.29 1,26pm 1,31-1,26pm 4,55-4,45pm 4,58-4,48pm Forward premiums and discounts apply to the U.S. dollar.

to 1.55m, while US M1 money supply in the week to December 9 fell \$3.2bn to \$623bn.

In general this seemed to be encouraging news for those expecting a cut in the Federal Reserve's discount rate.

On the other hand the dollar spending.

At the same time the overall picture presented a view of a sluggish economy. Third quarter growth was revised down to 3 per cent from 4.3 per cent, and in the second quarter to 1 per cent from 1.9 per cent. Some economists had been looking for a growth figure of no more than 2 per cent for the fourth quarter, after a recent for the plus feil to DM 4.7bn, from DM 6.2bn in Uctober, while the trade surplus feil to DM 7bn, from

p a. months

3.28 1.30.1.26 pm
1 84 1.25-1.12 pm
5 96 5-5-; pm
1.39 43-24 pm
3.20 101-94 pm
3.59 0.186s-0.17pp
7.13 84-5-5 pm
-24.26 500-1365da
-2.41 150-230 dis
-6.12 22-33 dis
-6.12 22-33 dis
-1.63 31-7-; dis

±1.5425 ±1.8421 ±1.1465 ±1.3654 ±1.5162 =1.6673 ±4.0856

ing strains within the European Monetary System. The Bank of France has probably intervened from time to time to keep the from time to time to keep the French franc in line with the D-mark, and Germany seems reluctant to be accused of political bias ahead of next year's French elections, by allowing the D-mark to rise so far that a devaluation of the franc becomes inevitable.

The Japanese authorities also The Japanese authorities also gave the impression of wanting to prevent a further fall of the dollar against the yen. Mr Satoshi Sumita, governor of the Bank of Japan, said last week that short-term interest rates would no longer be kept high to push up the value of the Japanese curreacy.

Although the latest economic

Japanese currency.

Although the latest economic evidence from the US continues to point to a weaker dollar, the reaction in Germany and Japan I seems to be that the aims of the Group of Five finance ministers meeting in late September has been largely met, and that any further decline by the dollar will be much more gradual. Central banks have shown their willingness to intervene if the dollar starts to appreciate, but also appear increasingly content with levels of around DM 2.50 and Y200 for the US currency.

CURRENCY RATES

Special Europes Drawing Currence Rights Unit

DOLLAR SPOT-FORWARD AGAINST DOLLAR

† UK and Ireland are quoted in US currency. Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial franc 51.60-51.70.

1150-1154 11-1-1176 1152-1178 819-84 779-8 779-8

NEW YORK

2.5076-2.5200 2.5095-2.5105 0.65-0.59pf pm 150-3611 760-1611 700-1611 713-17191 156.35.156.90 156.65-156.75 55.100e dis 7.67-3-7.70-1 7.693-7.70-1 7.593-7.70-1 3.3-10-3.50ore dis 7.693-7.71-1 7.091 7.70-19-7.71-1 7.70-1 7.80-1-7.71-7 7.70-1 7.80-1-7.71-7 7.70-1 7.80-1-7.71-7 7.70-1 7.80-1-7.71-7 7.70-1 7.80-1-7.71-7 7.70-1 7.80-1-7.71-7 7.70-1 7.80-1-7.71-7 7.70-1 7.80-1-7.80-1-7.8

EURO-CURRENCY INTEREST RATES

1114-111g 8# 8#

FINANCIAL FUTURES POUND-S (FOREIGN EXCHANGE)

Por 1-mth 3-mth. 6-mth. 12-mth. 4245 1.4206 1.6117 1.3993 1.3793 Lates: High Low 1.4145 1.4190 1.4095 1.4020 2.4020 1.3950 1.2700 1.2700 1.372 1,4130 1,3990 1,3990 1,4370 LIFFE-STERLING £25,000 \$ per £ Close High Low P March 1.4130 1.4110 1.4095 1.9 June 1.3990 — 1.3 Sept 1.3890 — - 1.3 Estimated volume 10 (42) Previous day's open int 1.886 (1.866)

Close High Low 0.4003 0.4004 0.4000 0.4034

CHICAGO Close 84-29 84-00 83-08 82-19 82-01 81-18 80-26 80-17 80-10 US TREASURY BILLS (IMM) \$1m

p.a. months p.a.

3.28 1.30-1.25c pm 3.59
2.95 1.25-0.95c pm 3.50
-1.41 0.40-0.45dis -1.21
2.25 1.42-1.39 pm 1.98
-1.63 19-23 dis -1.63
-0.45 1-1.50 dis -0.54
2.90 1.94-1.85 pm 3.04
-24.32 560-190des -19 95
-5.93 250-325 dis -7.21
-11.13 38-40 dis -8.85
-4.27 87-8 dis -4.64
-5.05 10-12 dis -5.70
1 -5.13 8.50-8.90ds -4.61
0.21 0.38-0.34 pm 0.62

11 ig · 11 id

6.43 6.47 7.33 7.47 7.59 8.01 8.24

8.43 8.57 8.91

LONDON 93.27 93.22 93,01 93.16 93.12 92.93 20-YEAR 12% NOTIONAL GILT E50,000 32nds of 100%

LIFFE E/S OPTIONS £25,000 (cents per £1)

LONDON SE E/S OPTIONS £12,500 (cents per £1)

PHILADELPHIA SE E/S-OPTIONS. £12,500 (cents per E1).

of near futures contract) (32nds).
10% NOTIONAL SHORT GILT £100,000 84ths of 100% Prev 92.33 92.24 92.02 91.74 91.45 91.18 90.62 90.68 92_44 92_34 92_09 81_79 91_50 91_20 90_96 90_71 FT-SE 100 INDEX

Calls—Last Feb Mar June — 17.15 — — 1.90 3.30 — 0.80 —

US TREASURY BONDS 8% \$100,000 32nds of 100%

June 0,01 0,03 0,07 0,16 0,31 0,56 0,90

1.50

0.65

EXCHANGE CROSS RATES

YEN FFr. SFr. NFI. £ 1,425 3,675 288.5, 11,00 3,008 4,035 2448, 1,986 73,30 1 2,610 202.5 7,718 2,111 2,833 1718, 1,396 51,46 1. 80.70 5.076 0.841 1.129 684.8 0.556 20.50 18.39 1000. 58.11 10.42 13.99 8485. 6.886 254.1 1.896 5.251 262.4 10. 2.735 3.670 2286, 1.808 65.67 0.474 1.189 25.93 3.656 1. 1.342 814.0 0.661 24.37 H FI. Lira

Sociedad Española de Automóviles de Turismo, S.A.

U.S. \$100,000,000

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Instituto Nacional de Industria

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Agent Bank First Interstate Capital Markets Limited



Scandinavian Finance B.V.

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Agent Bank: Morgan Guaranty Trust Company of New York

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This advertisement complies with the requirements of the Council of The Stock Exchange.

U.S. \$100.000.000

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Cazenove & Co.. 12 Tokenhouse Yard, London EC2R 7AN

23rd December, 1985

London rates higher

higher on the London money market last week, as sterling continued to suffer from nervouscontinued to suffer from nervousness about oil prices. Threemonth interbank rose to 111-114
per cent from 111-114 per cent,
but there was no sign of concern about a possible rise in
clearing bank base rates. In
quiet pre-Christmas trading it
was generally felt that any hope
of a cut in base rates had been
postponed well into next year. Nervousness about the dollar and demand for the Deutsche Mark caused problems for the weaker member of the EMS. The Belgian National Bank raised its bank rate to 93 per cent from 83 per cent on Friday. The rate for ordinary advances was in

MONEY MARKETS

UK clearing banks base lending rate 111 per cent since July 30

per cent. The rise in rates fol-lowed an increase in Treasury certificate rates, and came as the result of pressure on the Belgian franc within the European Mone-

franc within the European Monetary System.

Also on Friday the German Bundesbank added DM 7bn liquidity to the banking system, as call money rose to 5 per cent from 4.55 per cent in Frankfurt. Heavy tax payments by corporations drained liquidity, and this may have moved the authorities to offer call money at 49 per cent via the state-owned Federal Railways Bank, Money was also

for ordinary advances was in- cent via the state-owned Federal creased to 101 per cent from 9 Railways Bank. Money was also WEEKLY CHANGE IN WORLD INTEREST RATES

| | Dec, 20 | change | | Dec. 2 | O change |
|-------------------------------|------------|------------|------------------------------|----------------------|----------------|
| FONDON | 111/2 | | NEW YORK | | |
| Base rates 7 day interbank | 114 | Unch'd | Prime rates Federal funds | 91 ₈ 7 | Unch 'd |
| 3mth interbank | 11 | + 10 | 3 Mth. Treasury Bills | | ∓Ö.15 |
| Treasury Bill Tender | | +0.0224 | 6 Mth. Treasury Bills | | +0.17 |
| Band I Bills | 1110 | Unch 'd | 3 Mth. C D | 7.80 | +0.10 |
| Band 2 Bills | 11 - | Unch 'd | | -1.55 | |
| Sance 3 Bills | 114 | Unch'd | | | _ |
| Band 4 Bills | 11,4 | Unch 'd | | 5.5 | Unch' d |
| 3 Mth. Treasury Bills | 11.1 | * 4 | One Mth. Interbank | 4.825 | Unch'd |
| 1 Mth. Bank Bills | ·11÷ | - û + û | Three menth | 4.80 | Unch'd |
| 3 Mth. Bank Bills | 114 | + 2: | PARIS | | |
| TOKYO | | | Intervention Rate | · 854 | Unch'd |
| One month Sills | 8.09375 | -0.25 | One With Interhank | | 41g |
| Three month Bills | 7.64875 | — C),0125 | Three month | 9.5 | + |
| BRUSSELS | | | MILAN | - | • |
| One month | 84 | +1.1 | One month | 15.2 | 4 la |
| Three month | 9rj | +11, | Three month | 15. | 4 L |
| · - | | | | | 1 - |
| AMSTERDAM | | _ • | DUBLIN | 105, | |
| One month | 5∵; 5.; | | One month Three month | 10% | + 5a + 1 ls |
| Three month | 916 | -,, | THE THURST | 14 | + 114 |

MONEY RATES

4.9 5.1 4.75 4.90 4.75 4.90 4.75 4.85 4.75 4.85

(4 pm) Broker loan rate

| ed by a similar institution | Treasury Bills & Bonds |
|-------------------------------|------------------------|
| this helped the call rate to | One month |
| back to around 4.9 per cent. | Two month |
| rlier in the week the Bundes- | Three month |
| provided DM 8.7bn through | Six month |
| day Securities repurchase | Опе year |
| ement, as DM 8.5bn drained | Two year |
| the market through an ex- | Three year |
| g agreement. The interest | Four year |
| charged on the agreement | Five year |
| 6 per cent, unchanged from | Seven year |
| nort record most of a week | 10 bons |
| | |

was 4.

BANK OF ENGLAND TREASURY BILL TENDER

| Dec. 20 | 9 9 Dec. 13 | | Dec. 20 | Dec. 1 |
|--|--------------------|-----------------------------------|----------|----------|
| Bills on offer £100m | | Top Accepted rate of discount. | 11,1907% | 11,170 6 |
| applications, £422.16 Total allocated £100m | | . Average | - | |
| Minimum | | Average yield | 11.50% | 11.48; |
| accepted bid, £97,21m | P 97.215 | Amount on offer at next tender | £100m | £100m |
| minimum level 29% | 133 | | | |

FT LONDON INTERBANK FIXING

| (11,00 a.m. Deg. 20) | Six months U.S. dollars |
|---|--------------------------------|
| Three months U.S. dollars | bid 77/8 offer 8 |
| The fixing rates are the arithmetic means, counded to the nearest one-sixteenth, of the bid and offered rates for \$10m quoted by the market to | Westminster Benk, Bank of Toky |
| LONDON MONEY RATES | |

| Dec. 3D | Over | 7 days notice | Month | Three Months | Six Months | Year |
|------------------------|--------------------|------------------|------------|-----------------|---------------|-----------|
| Interbank | 7-1112 | 111a 111a | 1150 11% | | | |
| Sterling CDs | _ | _ | 11 % 11% | 111:111:2 | 11-4-11/2 | 1112-115 |
| LocalAuthoriyDepos | 10% III. | 114-1119 | 11.5 | 11% | 11: | 115g |
| Local Author'y Bonds | _ | _ | 12, | 12 | 1179 | 1134 |
| Discount Mkt Depos. | 7.114 | 114 | 1112 | 1114 | _ | _ ` |
| Company Depos | 9 115 ₀ | 11 to 11 % | 1134-11 ig | 12 | _ | |
| Finance Hee Depos | | _ | 22 iz | 21;; | 12 ¾ | 116g |
| Treasury Bills (Buy) | | _ | 11/2 | 11 | _ | |
| Bank Bills Buy | _ | _ | 11. | 1114 | 113 | _ |
| Fine Trade Bills (Buy) | - | _ | 113 | 117a | 116 | |
| Dollar CDs | _ | _ | 7.95 8.00 | 7.80 7.85 | 7.80 7.86 | 7.90 7.96 |
| SDR Linked Depos | _ | _ | 8,1, 8,1, | 8.84 | 7: 8. | 7(-8 |
| ECU Depos | | | 93,912 | | 9,4.9,4 | 991 |

Treasury Bills (sell): one-month 11½ per cent: three-month 11½ per cent. Bank Bills (sell): one-month 11½ per cent; three-month 11½ per cent. Treasury Bills: Average tender rate at discount 11.1807 per cent. ECGD Fixed Finance Scheme IV reference rate November 6 to December 3 (inclusive): 11.812 per cent. Local authority and Finance Houses seven days' notice, others seven days' had. Finance Houses Base Rate 12 per cont from December 1 1985. Bank Deposit Rates for sum4 at seven days' notice 6 25-6.25 per cent (finit). Certificates of Tex Deposits (Series 6): Deposits £100,000 and over hald under one month 11½ per cent: one-three months 11½ per cent; three-six mooths 11½ per cent; are-nine months 11 per cent. Inter-12 months 11½ per cent. Under £100,000 10½ per cent from December 12. Deposits held under Sériés 5 11½ per cent. Deposits withdrawn for cesh 7½ per cent.